1. **Reports of the April 30, July 29 and 31 NCAA Division I Board of Directors meetings.** The Board of Directors approved the reports of its April 30 meeting and July 29 and 31 teleconferences. *(Unanimous voice vote)*

2. **Review of Legal Matter.** The Board of Directors met jointly with members of the NCAA Board of Governors to continue discussion related to the O’Bannon case/injunction, noting that the Ninth Circuit Court of Appeals has issued a stay of the district court’s injunction. The Board of Directors approved a Board-led ad hoc group to oversee review of O’Bannon-related issues that may result in the need for Division I action following the Ninth Circuit Court of Appeals decision. NCAA counsel will continue to advise the Board. *(Unanimous voice vote)*

3. **Committee Appointments.** The Board approved the following committee appointments. *(Unanimous voice vote)*

**NCAA Division I Committee on Infractions.**

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution</th>
<th>Term Expiration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Britton Banowsky (appointed as a general public member)</td>
<td>College Football Playoff Foundation</td>
<td>2018</td>
</tr>
<tr>
<td>Greg Christopher, Director of Athletics</td>
<td>Xavier University</td>
<td>2018</td>
</tr>
<tr>
<td>Thomas Hill, Senior Vice President</td>
<td>Iowa State University</td>
<td>2018</td>
</tr>
<tr>
<td>Eleanor Myers, Faculty Athletics Representative</td>
<td>Temple University</td>
<td>2018</td>
</tr>
<tr>
<td>James O’Fallon, the Frank Nash Professor of Law</td>
<td>University of Oregon</td>
<td>Current member term extension through resolution of a pending case.</td>
</tr>
</tbody>
</table>

Two members of the Committee on Infractions, Roscoe Howard and Rod Uphoff resigned their positions on the committee and therefore the Board took no action on the potential renewal of their terms.
NCAA Division I Infractions Appeals Committee.

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution</th>
<th>Term Expiration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Susan Lipnickey, Senior Woman Administrator</td>
<td>Xavier University</td>
<td>2018</td>
</tr>
<tr>
<td>Patricia Ohlendorf, Vice President of Institutional Relations &amp; Legal</td>
<td>University of Texas at Austin</td>
<td>2018</td>
</tr>
</tbody>
</table>

NCAA Division I Council.

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution</th>
<th>Term Expiration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mike O’Brien, Director of Athletics</td>
<td>University of Toledo</td>
<td>2019</td>
</tr>
<tr>
<td></td>
<td>Mid-American Conference</td>
<td></td>
</tr>
<tr>
<td>Larry Teis, Director of Athletics</td>
<td>Texas State University</td>
<td>2019</td>
</tr>
<tr>
<td></td>
<td>Sun Belt Conference</td>
<td></td>
</tr>
</tbody>
</table>

NCAA Division I Committee on Academics.

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution</th>
<th>Term Expiration</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jerry Bovee, Director of Athletics</td>
<td>Weber State University</td>
<td>August 31, 2019</td>
</tr>
<tr>
<td>Greg Burke, Director of Athletics</td>
<td>Northwestern State University</td>
<td>August 31, 2019</td>
</tr>
<tr>
<td>Raymond Harrison, Jr., Senior Associate Director of Athletics</td>
<td>Texas A&amp;M University</td>
<td>August 31, 2019</td>
</tr>
<tr>
<td>Kurt Zorn Associate Vice Provost</td>
<td>Indiana University</td>
<td>August 31, 2019</td>
</tr>
</tbody>
</table>

4. Development of Board of Directors Policies and Procedures. The Board charged the staff to work with the Board’s Administrative Committee to draft policies and procedures for review and possible approval in October. *(Unanimous voice vote)*

5. Revisions to the Internal Operating Procedures of the Division I Committee on Infractions. The Board approved the amendments to the internal operating procedures and appointments to the committee, as recommended. *(Unanimous voice vote)* [Reference Supplement No. 10 for the specific changes]
6. **Membership Reclassification.** The Board approved the following membership reclassifications as recommended by the NCAA Division I Administration Cabinet. *(Unanimous voice vote)*

   a. The University of Nebraska Omaha from Division II to active Division I status;

   b. The women’s field hockey program of the University of Massachusetts Lowell from Division II to active Division I status; and

   c. Appalachian State University, Georgia Southern University and Old Dominion University from the Football Championship Subdivision (FCS) to active Football Bowl Subdivision (FBS) status. (Elections to active FBS status were approved by members of the Board who represent FBS conferences).

7. **Board of Directors Organization.** The Board approved a substructure to carry out and support its work. This included the establishment of a vice-chair position and an Administrative Committee, which will make recommendations regarding additional standing committees. In addition, the Board confirmed the authority of the Autonomy Legislative Committee, which serves as the presidential group that reviews autonomy legislative proposals pursuant to NCAA Constitution 5.3.2.1.3.1. Additional details regarding duties and responsibilities of the vice chair and Administrative Committee are contained in Supplement No. 12. *(Unanimous voice vote)*

8. **NCAA Division I Presidential Forum Planning Group Recommendations.** The Board approved eight recommendations made by the NCAA Division I Presidential Forum Planning Group. Collectively, the recommendations establish the organizational framework for the NCAA Division I Presidential Forum, including recommendations to codify its purpose, responsibilities, organizational structure, terms of service and other foundational matters. Attachment A provides details regarding this Board action. *(Unanimous voice vote)*

9. **NCAA Communication Strategies.** The Board met jointly with the Board of Governors and received a report from the NCAA communications staff regarding NCAA communication strategies.

10. **NCAA Division I Strategic Summit.** The Board reviewed the proceedings of the NCAA Division I Strategic Summit and discussed plans for the next steps to address the
key issues and challenges facing the division. Attachment B contains a summary of Summit discussions. Attachment C contains principles discussed during the Summit and approved by the Board. The Board made the following referrals to address issues raised during the Summit:

a. Formulation of Board ad hoc working groups, which will include Presidential Forum and Council members:

(1) Values-based revenue distribution.

(2) Division I sport organizational structure (e.g., multi-sport sponsorship issues, including minimum sports sponsorship).

b. Board referrals to the Council:

(1) Reassessing student-athlete time demands.

(2) Career development (preparing student-athletes for a career and life after sport).

(3) Greater flexibility to return to college/former professional model.

c. Board referrals to the Division I Committee on Academics:

(1) Academic misconduct (with continued Division I Committee on Infractions input).

(2) Effective measurement of academic achievement (e.g., campus-based comparisons).

(3) Academically at-risk student-athletes and the NCAA benchmark-setting role.

d. Board referrals to the NCAA Division I Student-Athlete Advisory Committee:

- Request for direct assistance with all the Summit issues, in particular: time demands, career development, former professional model, financial literacy and early recruitment.

e. Board referrals to the Division I Autonomy conferences (with Council engagement):
• Appropriate access to information about professional athletics careers (e.g., access to agents and how to best inform student-athletes).

f. Board referrals to the NCAA national office staff:

   (1) Coordinate best practices for life after sport and dialogue around translating skills.

   (2) Develop a position paper on the interplay between amateurism status and student engagement.

11. **Government Relations Quarterly Report.** The Board received the quarterly government relations report.

12. **Future meeting dates.**

   a. Thursday, October 29, 2015, Indianapolis, Indiana.

   b. Thursday, January 14, 2016, San Antonio, Texas (In conjunction with the 2016 NCAA Convention.)

   c. Thursday, April 28, 2016, Indianapolis, Indiana.

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**Board of Directors chair:** Harris Pastides, University of South Carolina, Southeastern Conference  
**Staff Liaisons:** Kevin Lennon, Law, Policy and Governance  
                  Diane Dickman, Law, Policy and Governance  
                  Jenn Fraser, Law, Policy and Governance

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**Division I Board of Directors**  
**August 4 and 5, 2015, Meetings**

**Attendees:**

<table>
<thead>
<tr>
<th>Attendee</th>
<th>Conference/Association</th>
</tr>
</thead>
<tbody>
<tr>
<td>Stan Albrecht, Utah State University</td>
<td>Mountain West Conference.</td>
</tr>
<tr>
<td>Gene Block, University of California, Los Angeles</td>
<td>Pacific-12 Conference.</td>
</tr>
<tr>
<td>Robert Caslen, United States Military Academy, Patriot League.</td>
<td></td>
</tr>
<tr>
<td>Christine Copper, United States Naval Academy, Faculty Athletics</td>
<td>Representatives Association.</td>
</tr>
</tbody>
</table>
Philip Hanlon, Dartmouth College, Ivy League.
Dianne Harrison, California State University, Northridge, Big West Conference.
John Hitt, University of Central Florida, American Athletic Conference.
Eric Kaler, University of Minnesota, Twin Cities, Big Ten Conference.
David Leebron, Rice University, Conference USA.
Roderick McDavis, Ohio University, Mid-American Conference.
Jane Miller, University of Virginia, National Association of Collegiate Women Athletics Administrators.
Daniel Papp, Kennesaw State University, Atlantic Sun Conference.
Harris Pastides, University of South Carolina, Southeastern Conference, chair.
Baker Pattillo, Stephen F. Austin State University, Southland Conference.
G.P. Peterson, Georgia Institute of Technology, Atlantic Coast Conference.
James Phillips, Northwestern University, Big Ten Conference.
Joseph Savoie, University of Louisiana, Lafayette, Sun Belt Conference.
Kirk Schulz, Kansas State University, Big 12 Conference.
Clifton Smart III, Missouri State University, Missouri Valley Conference.
Kendall Spencer, University of New Mexico, Division I Student-Athlete Advisory Committee.
Samuel Stanley, Stony Brook University, America East Conference.
George Wright, Prairie View A&M University, Southwestern Athletic Conference.

**Guests in Attendance from the NCAA Board of Governors:**
Judy Bense, University of West Florida; Alan Cureton, University of Northwestern; Tim Ladd, Palm Beach Atlantic University; Jay Lemons, Susquehanna University; Lori Runksmeier, New England College; and Steve Scott, Pittsburg State University.

**Other Guests in Attendance:**
David Belcher, Western Carolina University; Thomas E. Donilon, vice chair of O’Melveny & Myers; Neil Hilderbrand, United States Military Academy.

**NCAA Staff Liaisons in Attendance:**
Jenn Fraser, Diane Dickman and Kevin Lennon.

**Other NCAA Staff Members in Attendance:**
Scott Beary, Terri Carmichael Jackson, Mark Emmert, Bernard Franklin, Michelle Hosick, Cari Klecka, Mark Lewis, Oliver Luck, Kathleen McNeely, Steve Malonee, Donald Remy, Bob Williams and Leeland Zeller.
Organizational Structure of the NCAA Division I Presidential Forum

Purpose of the NCAA Division I Presidential Forum.

The purpose of the NCAA Division I Presidential Forum is to assist the NCAA Division I Board of Directors in accomplishing its strategic mission in the Division I governance structure and help ensure that the NCAA core value involving presidential leadership of intercollegiate athletics at the campus, conference and national level is achieved.

Presidential Forum Responsibilities.

1. Assist the Board by serving as its primary presidential advisory governance body, which will include requests for comments and positions on strategic issues, major policy and legislative matters. For example, subsets of the Forum may work on developing value statements, policies or legislation for consideration on major national topics. This shall be done in conjunction with Board members and/or NCAA Division I Council members or as an advisory group to a Council working group;

2. Individual service on committees and ad hoc groups as requested by the Board;

3. Assist with NCAA presidential leadership;

4. As requested by Board, assist with broader NCAA communications efforts, including serving as a media spokesperson;

5. Assist with presidential conference communications, including reports of Forum actions during conference meetings;

6. Assist Board with oversight of presidential programming at the NCAA Convention; and

7. Other duties and responsibilities determined by the Board.

Presidential Forum General Meeting Schedule.

The Presidential Forum will meet in-person three times annually and by teleconference as needed. Two of the annual in-person meetings will be scheduled to include an opportunity for Board engagement and one meeting will be conducted on dates not surrounding a Board meeting.

The January (NCAA Convention) meeting annually will provide an opportunity for the Board and Forum to meet jointly. The Forum will not meet in August, noting the scheduling challenges of gathering 32 college presidents during this month.


**Presidential Forum Leadership.**

The Presidential Forum will have a chair and vice chair who will represent different subdivisions. Additionally, the Forum will have an administrative committee that will include the chair, vice chair and the chairs of the Forum’s subcommittees.

**Presidential Forum Subcommittees.**

The Forum shall have subcommittees to assist in meeting its purpose. Each subcommittee shall have at least one member from each of the Division I subdivisions. These subcommittees will evolve over time as the Board requests specific assistance from the Forum, topics are addressed, presidential priorities updated, and legal and governmental threats change.

As a general practice, Forum subcommittees will present ideas for consideration to the full Forum before finalizing options or recommendations to the Board.

**Conference Office Engagement.**

The Presidential Forum will meet annually with the 32 conference commissioners during the January NCAA Convention meeting. This meeting could also include the Board.

**Involvement of Others in Presidential Forum Work.**

For the immediate future, Presidential Forum membership will include only the 32 named presidents. Additionally, on a topic-by-topic, as needed basis, other members of the higher education community (e.g., student-athletes, faculty athletics representatives, directors of athletics, senior woman administrators, conference commissioners) could provide input and expertise on key issues. Early efforts will focus on successful implementation of the Forum and presidential engagement. At a later point, some consideration could be given to additional non-presidential members of the Forum.

**Terms of Service.**

The Board shall assign terms of service and the following procedures shall govern future appointments:

1. Members will be appointed for three-year terms of service. Initial terms have been staggered to ensure stability. Members initially given one-year terms will be eligible for reappointment, which would result in a four-year term (one year plus a three-year reappointment). Members given two- and three-year terms are not eligible for reappointment.
2. Terms include consideration of subdivision to ensure that each subdivision has staggered leadership turnover. For example, among the 11 Football Championship Subdivision members, four have one-year terms, three have two-year terms and four have three-year terms. Similar proportional staggering is used in the other subdivisions.

3. The overall results of the noted terms of service are: 11 members with one-year terms (eligible for reappointment), 10 members with two-year terms and 11 members with three-year terms.

4. If a Forum member resigns or changes positions, making him or her no longer eligible for Forum service, the conference he or she represents is responsible for appointing the replacement.
The NCAA Division I Strategic Summit convened August 4 and 5. The leadership of Division I discussed key issues facing the organization and provide direction about the future of the division.

The Summit was intended to build on the work of the 2011 Presidential Retreat. That event shaped a reform effort that saw 39 of 48 initiatives adopted over four years, including toughened academic standards, a revamped enforcement model and significantly expanded assistance for college athletes like multi-year scholarships and enhanced academic and athletic benefits.

Each Summit participant has a key role in the governance structure of the division, and most played a significant role in preparing for the Summit by serving on strategic planning groups.

**Defining Parameters.**

Prior to the Summit, groups did significant work learning the history of different aspects of college sports through the strategic planning groups. Those groups then identified the key questions for discussion at the Summit. The strategic planning groups studied:

1. The Division I collegiate model of amateur athletics, including the fundamental features of the Division I student-athlete experience and use of resources within athletics.

2. How college sports should assist students while they are in college, including academic achievement and appropriate demands on time.

3. How college athletics should assist students to prepare for life after college, including those who wish to pursue athletics through professional pursuits and other high-level opportunities such as the Olympics.

4. The overarching principles for how the division should operate, including examining the current subdivision structure and the role of conferences.

The presidential leaders of each group presented background and analysis of its topic area to the summit participants, and facilitator Tom Donilon, O’Melveny & Myers LLP, led the group through a series of questions designed to identify the principles and values to guide the division’s decision making in the future.

Participants spent much of the time focused on the well-being of college athletes, and discussions were guided by a desire to create a college experience that has its roots established in education and is supportive of athletics ambitions. The dialogue led to a series of outcomes and principles that were further advanced by the NCAA Division I Board of Directors during its August 5 meeting.
Principles.

Immediately after the Summit, the Board met and has approved the principles contained in Attachment C. The outcomes and principles focused on actions in several areas that will help college athletes be successful in the classroom, in competition and in life after graduation. Other recommendations centered on what the Association can do to help schools assist their athletes achieve their educational, athletic and career goals.

Next Steps.

The Board referred various issues to entities in the Division I governance structure and is in the process of populating Board of Directors ad hoc working groups to act on the outcomes from the Summit. These Board groups will include NCAA Division I Presidential Forum and NCAA Division I Council members. As further recommendations for legislation are made, each concept will be vetted through the Division I legislative process. All Summit participants play a role in the governance structure.

Attendees.

Division I Board of Directors:

Stan Albrecht, president, Utah State University;
Jonathan Alger, president, James Madison University;
David Belcher, chancellor, Western Carolina University;
Gene Block, president, University of California, Los Angeles;
Robert Caslen, superintendent, United States Military Academy;
Christine Copper, faculty athletics representative, United States Naval Academy;
Philip Hanlon, president, Dartmouth College;
Dianne Harrison, president, California State University, Northridge;
John Hitt, president, University of Central Florida;
Michael Joseph, vice president of enrollment management, Valparaiso University (replacement for David Hopkins who was not able to attend);
Eric Kaler, president, University of Minnesota, Twin Cities;
David Leebron, president, Rice University;
Roderick McDavis, president, Ohio University;
Jane Miller, senior woman administrator, University of Virginia;
Daniel Papp, president, Kennesaw State University;
Harris Pastides, president, University of South Carolina;
Baker Pattillo, president, Stephen F. Austin State University;
Bud Peterson, president, Georgia Institute of Technology;
Jim Phillips, athletics director, Northwestern University and chair, Division I Council;
Joseph Savoie, president, University of Louisiana, Lafayette;
Kirk Schulz, president, Kansas State University;
Clifton Smart III, president, Missouri State University; Kendall Spencer, Student-Athlete Advisory Committee chair, University of New Mexico; Samuel Stanley, president, Stony Brook University; and George C. Wright, president, Prairie View A&M University.

Division I Council (standing committee chairs):

Mitch Barnhart, director of athletics, University of Kentucky; Robert Bowlsby, commissioner, Big 12 Conference; Sandy Hatfield Clubb, director of athletics, Drake University; Keith Gill, director of athletics, University of Richmond; Dan Guerrero, director of athletics, University of California, Los Angeles; Don Oberhelman, director of athletics, California Polytechnic State University; Dustin Page, Student-Athlete Advisory Committee vice-chair, Northern Illinois University; Stephen Perez, faculty athletics representative, California State University-Sacramento; Jeanne Lenti Ponsetto; director of athletics, DePaul University; Bob Scalise, director of athletics, Harvard University; and Brian Shannon, faculty athletics representative, Texas Tech University.

NCAA Board of Governors:

Judith Bense, president, University of West Florida; Alan Cureton, president, University of Northwestern; Timothy Ladd, faculty athletics representative, Palm Beach Atlantic University; Jay Lemons, President, Susquehanna University; Jack Miller, president, Central Connecticut State University; Lori Runksmeier, athletics director, New England College; and Steve Scott, president, Pittsburg State University.

Division I Presidential Forum:

Frank Bonner, president, Gardner-Webb University; Dean Bresciani, president, North Dakota State University; Rita Cheng, president, Northern Arizona University (alternate for Kay Norton who was not able to attend); James Danko, president, Butler University; Jeremy Howell, faculty athletics representative, University of San Francisco (West Coast Conference alternate for Presidential Forum); James Maher, president, Niagara University; Horace Mitchell, president, California State University, Bakersfield; Philip Oldham, president, Tennessee Technological University; Carol Quillen, president, Davidson College; Denise Trauth, president, Texas State University; and
Harry Williams, president, Delaware State University.

Other attendees:

Greg Sankey, commissioner, Southeastern Conference and NCAA Division I Committee on Infractions chair.

NCAA Staff:

Scott Bearby, general counsel;
Diane Dickman, managing director of Division I governance;
Mark Emmert, president;
Jennifer Fraser, director of Division I governance;
Michelle Hosick, associate director of communications;
Cari Klecka, chief of staff;
Kevin Lennon, vice president of Division I governance;
Steve Mallonee, managing director of academic and membership affairs;
Donald Remy, chief legal officer;
Bridget Rigney, executive assistant for Division I governance;
Naima Stevenson, deputy general counsel; and
Bob Williams, senior vice president of communications.

O’Melveny & Myers, LLP Staff:

Tom Donilon;
Danielle Gray; and
Burden Walker.
NCAA Division I Strategic Summit Principles

Improving Student-Athlete Career Development.

1. **Reassessing Student-Athlete Time Demands.** Division I student-athletes are constantly balancing their academic and athletics commitments. Division I policies regarding time demands must ensure that student-athletes can successfully pursue both of these commitments while affording them the same educational opportunities available to the student body.

2. **Preparing Student-Athletes for a Career and Life After Sport.** All Division I student-athletes should be provided with the best possible information regarding their careers and the ability to pursue professional development opportunities for careers outside of athletics.

3. **Helping Student-Athletes Translate Their Skills.** Division I student-athletes have valuable skills that will serve them long after their collegiate athletics experiences have ended, like leadership, discipline, and the ability to work in teams. These skills are highly valued by employers in a range of industries and sectors, and Division I should continue to provide support for student-athletes in translating their experiences as athletes to prospective employers.

Assisting Student-Athletes’ Assessment of Their Professional Sports Prospects.

4. **Appropriate Access to Information About Professional Athletics Careers.** Division I student-athletes should be provided with the best possible information regarding their career opportunities, including their opportunities to pursue athletics at a professional level.

5. **Greater Flexibility to Return to College.** In some sports, high school graduates have the option to pursue an education and compete in intercollegiate sports or to become a professional athlete. Division I student-athletes should have, in limited circumstances, the ability to return to school, complete their degree, and compete in collegiate athletics after an initial decision to play in a professional league.

Enhancing Student-Athlete Academic Success.

6. **NCAA’s Benchmark-Setting Role.** Division I and its member schools share the primary goal of providing the best possible education for their student-athletes, while recognizing they have different roles to play in achieving that goal. The NCAA’s function is to set targets and standards for academic achievement of student-athletes that meaningfully measure their academic progress toward a degree in a program or major offered to the student body. Member schools are held accountable through these targets and standards, but they also have broader accountability to their governing boards about the quality of education offered to all students. The NCAA’s role is not to be duplicative of the role of educational accrediting bodies that already have a role that address the academic quality available for an institution’s entire student body.
7. **Effective Measurement of Academic Achievement.** Current Division I metrics for measuring academic achievement and progress toward graduation were never meant to be static. Division I should prioritize regular reassessment of these metrics, adjusting them as necessary, including perhaps adjusting metrics to account for differences across member schools.

**Ensuring that Division I Organization and Policies Reflect its Values.**

8. **A Values-Based Revenue Distribution Plan.** The Division I Revenue Distribution Plan should reflect and enhance the division’s overarching commitments, including the commitment to sound academic standards and student-athlete academic performance at member schools.

**Reaffirming the Collegiate Model of Sports.**

9. **Students Competing Against Students.** Division I student-athletes must be students, and at the core of the collegiate model is the idea that students are competing against students. All participants in college sports must be students embarking on an academic program and working toward a degree; they should be engaged in athletics as part of their educational experience and not as an employment.

10. **Promoting the Educational Value of Sports.** The decades of experience of Division I and its student-athletes have made clear that participation in college sports has an important and substantial educational value. Ensuring that this educational value is received by student-athletes and promoted among Division I member schools and in the media is a key priority for Division I.

11. **Reaffirming Other Core Values of Division I College Sports.** The current model of college sports (1) represents a pursuit of excellence in both academics and athletics; (2) supports higher education mission and in enhancing the sense of community and strengthening the identity of member institutions, in particular through a commitment to financial support in the form of athletics scholarships and gender equity; (3) reflects the highest level of integrity and sportsmanship; and (4) should retain presidential leadership.

12. **Multi-Sport Sponsorship.** One of the most important elements of the collegiate model is that a broad and diverse group of student-athletes have the opportunity to participate in a wide variety of sports. A continued commitment to gender equity and multi-sport sponsorship to member schools is therefore critical to the future of the Division I collegiate model of sports. This multi-sport sponsorship commitment by institutions should include a range of approaches suitable to specific institutions in the division as a whole.