Note: In lieu of an August in-person meeting, the NCAA Division I Board of Directors received updates and conducted the business detailed in this report via electronic mail.

INFORMATIONAL ITEMS.

1. NCAA Division I Board of Directors Composition. Members of the Board of Directors reviewed five potential models for the composition of the Board of Directors and provided input related to the models and the process of the overall review. The following broad themes emerged from the Board members who provided initial feedback:

- Substantial support for Model No. 1, including efforts to enhance the status quo with clear guidance on best practices to help unrepresented conferences provide their presidential perspective to the Board. Maintaining the status quo does not mean that one is unwilling to change with the times. It can mean that the current model is effective at this time.

- Significant opposition to Model No. 2. Opinion expressed that fair representation cannot be based on athletics success in men’s basketball. Other variables have substantial influence on basketball success. Minority view is that the role men’s basketball plays for the NCAA must be recognized.

- Significant opposition to Model No. 3. Opinion expressed that fair representation cannot be based on academic performance, an expectation for all Division I members. Representation may be skewed toward conferences with institutions that have the highest academic standards. Minority view is that the model warrants continued review.

- Overall support for diversity, but diversity can and should be achieved in other ways. Board should reflect the diversity and complexity of the membership. The very notion of "representation" is based on ensuring that diverse perspectives are heard.

- Support for consideration of Model No. 5. Additional members would be representatives from unrepresented conferences. Would increase cohesion between the Board of Directors and the NCAA Division I Presidential Forum and increase the feeling of connectivity to the Board for the members of the Forum.

[Note: During the NCAA Division I Board of Directors Administrative Committee’s August 23 teleconference, the initial reactions of Board members were reviewed. The Administrative Committee noted that while the reactions of those responding provided a good sampling to identify broad themes, it would be important to solicit additional feedback from other members of the Board of Directors as well as the Presidential Forum for consideration at the October Board of Directors meeting.]
2. **Division I Strategic Areas of Emphasis for 2018-2023.** Members of the NCAA Division I Board of Directors reviewed a draft executive summary of the Division I Board of Directors strategic areas of emphasis for 2018-2023 and provided initial comment and feedback. The following summarizes broad themes that emerged from Board member feedback.

- General overall agreement that the right areas of emphasis are presented.
  - Several suggestions reinforced the need to prioritize the areas to provide greater Board focus on the most significant areas, and to consider eliminating some from the Board’s strategic list.
  - Overall focus should be on student-athlete experience and well-being.
  - Overall support of diversity efforts, but additional discussion is necessary to best determine the most appropriate role and direction, if any, for the Board in regard to institutional diversity issues, such as diversity among college presidents and/or regents/trustees.
  - A few comments emphasized the significance of examining the implications of increasing disparate revenue generation.
  - General agreement that the role of coaches is significant and that an examination of their role should include all aspects of the collegiate model, including the academic well-being of student-athletes and the potential need for coaches to receive additional training.

- The following were identified as potential new areas of emphasis or suggested for increased amplification:
  - Reduction of sexual violence through student-athlete programs.
  - Continued marketing of the NCAA and its values.
  - Improve student-athlete behavior to better comport with institutional and NCAA values.
  - Ongoing review of the Board of Directors composition.
  - Create an advisory panel that includes the Board and/or other Division I representatives that focuses on the key issues impacting the future of intercollegiate athletics.
Allocate more resources to data and analytics of sport performance.

- General agreement that the process for membership engagement is appropriate.

  - Membership feedback should be reviewed by the Board and Presidential Forum at the Convention.
  
  - There is value in broader membership comment and ultimate support for the strategic areas of emphasis.

[Note: During the Administrative Committee’s August 23 teleconference, the initial reactions from members of the Board of Directors were reviewed. The Administrative Committee noted that while the reactions of those responding provided a good sampling to identify broad themes, it would be important to solicit additional feedback from other members of the Board of Directors as well as the Presidential Forum for consideration at the October Board of Directors meeting.]

3. **Waiver of Deadline for the NCAA Division I Council to Introduce Legislation.** The Board of Directors approved a waiver of NCAA Constitution 5.3.2.2.3.1 (amendment) to allow the Council to introduce legislation into the 2017-18 legislative cycle through November 1. The dates for publications, review and amendments will be adjusted accordingly.

4. **Board of Directors Members Appointed to the NCAA Board of Governors.** The Board of Directors was informed that the following members of the Board of Directors will join the Board of Governors: Burns Hargis (Oklahoma State University); Susan Herbst (University of Connecticut); Ron Machtley (Bryant University); Denise Trauth (Texas State University); and Satish Tripathi (University at Buffalo, the State University of New York).

5. **NCAA Division I Board of Directors Finance Committee.** The Board of Directors was informed that the following members will serve on the Board of Directors Finance Committee: Frank Bonner (Gardner-Webb University); Eli Capilouto (University of Kentucky, chair); Phil DiStefano (University of Colorado, Boulder); Michael Rao (Virginia Commonwealth University); and Denise Trauth (Texas State University).

6. **Presidential Forum Update.** The Board of Directors received an update on the continued progress made by the Presidential Forum on the following items:

   a. Development of Presidential Forum principles intended to help provide direction to guide decision-making within the NCAA and on campus. Presidential Forum principles are being drafted to:
1) Advance recruiting models and practices that better reflect the value of higher education and support student well-being;

2) Reinforce the need for the health and safety initiatives to gain traction on campuses so student-athletes can be better supported throughout their experience, including following graduation;

3) Advance through legislation, policy and campus practice that student-athletes are provided with a well-rounded educational experience, to include experiential learnings such as internships and study abroad opportunities should a student so desire, that enhances their overall well-being, from recruitment to graduation and beyond and prepares them for a successful transition from college to lifelong productive citizenship; and

4) Advocate for the long-term benefits of participation in a diverse set of athletic and academic experiences before entering college, including the potential negative impacts of sport specialization at an early age.

b. Creation of a set of “best practices” to help presidents, directors of athletics and others enhance student-athlete well-being and skill set development.

c. The Presidential Forum stands ready to help the Board of Directors both identify and examine key areas in the Division I strategic areas of emphasis for 2018-2023.

7. **Board of Governors Agenda.** The Board of Directors received a report related to the Board of Governors agenda. Among the most critical issues addressed by the Board of Governors at its August 2017 meeting were recommendations related to the NCAA Board of Governors Commission to Combat Campus Sexual Violence and a review of a matrix to help the Board of Governors when considering NCAA engagement with social issues.

8. **Division I Council Update.** The Board of Directors received an update on the work of the Council and its June 26-28 meeting. The NCAA Division I Council Transfer Working Group has made progress on its important work, and is focusing its initial attention on (1) permission to contact rules and its impact on student’s ability to receive athletics aid and selection of schools; (2) ethical recruiting practices for undergraduate students and those pursuing postgraduate opportunities; (3) postgraduate eligibility (graduate transfers) regulations and increasing student and school accountability; and (4) desirability for uniformity in transfer rules. A more complete report of their work will be provided in advance of the Board of Directors’ October meeting.