AGENDA

The National Collegiate Athletic Association

Division III Presidents Council

Jesse Owens Room – Brand Building
Indianapolis, IN

April 25-26, 2017

Tuesday, April 25 from 6:15 to 8:30 p.m.
Dinner begins at 5:45 p.m.

1. Welcome and announcements. (Jay Lemons)

2. General information. (Lemons)
   a. Roster. [Supplement No. 1]
   b. Subcommittee assignments. [Supplement No. 2]

3. Division III Philosophy Statement and Strategic Positioning Platform. [Supplement Nos. 3a and 3b] (Dan Dutcher)

* 4. Sport Science Institute updates. (Brian Hainline and John Parsons)
   a. Interassociation Consensus: Year-Round Football Practice Contact for College Student-Athletes Recommendations. [Supplement Nos. 4a, 4b, 4c, 4d, and 4e]
   b. Strategic Priorities. [Supplement No. 4f]

5. Board of Governors update. [Supplement Nos. 5a and 5b. NOTE: Supplement No. 5b will be posted at a later date.] (Mark Emmert and Donald Remy)
   • Commission to Combat Campus Sexual Violence. [Supplement No. 5c]
   • Committee to Promote Cultural Diversity and Equity.
   • Presidential Pledge Update.
   • Composition. [Supplement No. 5d]
   • Championships host policy.

* 6. 2016 GOALS Study. [Supplement No. 6] (Lydia Bell)
Division III Presidents Council Agenda
April 25-26, 2017
Page No. 2

Wednesday, April 26
Joint Divisional Breakfast/Meeting at 7:30 a.m.
[Grant Ballroom A]

Division III Presidents Council Meeting 9 a.m. to noon
[Jesse Owens Room - Brand Building]

7. Reconvene and announcements. (Lemons)

8. Minutes, summaries and agendas. (Lemons)
   a. Summary of winter 2017 Quarterly Meeting. [Supplement No. 7]
   b. Administrative Committee actions. [Supplement Nos. 8a, 8b and 8c]

9. Division III Strategic Planning and Finance Committee. (Jay Lemons/Jeff O’Barr)
   a. 2016-17 budget-to-actual. [Supplement No. 9]
   b. March 21, 2017, in-person meeting. [Supplement No. 10]
   c. Future projection. [Supplement No. 11]


12. Governmental relations update. [Supplement No. 14 – Information only]

13. Future meetings. (Lemons)
   a. August 8-9 – Indianapolis, Indiana.
      • August 8 – 6 to 9 p.m. – meet with Presidents/Chancellors Advisory Group.
      • August 9 – 7:30 to 9 a.m. – Joint presidential meeting with Divisions I and II.
      • August 9 – 9 a.m. to 12:30 p.m. – Division III Presidents Council meeting.
   b. October 24-25 – UCLA Campus, Los Angeles, California.
      • October 24 – 2 to 6 p.m. – Division III Presidents Council.
      • October 24 – 6 to 9 p.m. – Joint reception/Dinner.
      • October 25 – 7:30 to 9 a.m. – Joint presidential meeting with Divisions I and II.
      • October 25 – 9 to 11 a.m. – Division III Presidents Council meeting.
   • January 18 – 9:15 to 11:15 a.m. - TBD

d. April 24-25, 2018 – Indianapolis, Indiana.
   • April 24 – 6 to 9 p.m. – Presidents Council dinner/meeting.
   • April 25 – 7:30 to 9 a.m. – Joint presidential meeting with Divisions I and II.
   • April 25 – 9 a.m. to 12:30 p.m. – Division III Presidents Council meeting.

14. Other Business. (Lemons)

15. Adjournment.

Joint lunch
Noon to 1 p.m.
[Grant Ballroom A]

@ Denotes key action items.
* Denotes key discussion topics.
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2017 PRESIDENTS COUNCIL
COMMITTEE/SUBCOMMITTEE
ASSIGNMENTS

Amott, Teresa [January 2018]
• Nominations Subcommittee
• BOG Commission to Conduct Campus Sexual Violence

Cevallos, Javier [January 2021]
• Diversity and Inclusion Working Group

Cureton, Alan, vice chair [January 2018]
• Administrative Committee
• Board of Governors
• Strategic Planning and Finance Committee, chair

Docking, Jeffrey [January 2019]
• Strategic Planning and Finance Committee

Drugovich, Margaret [January 2020]
• Strategic Planning and Finance Committee

Foley, Thomas [January 2018]
• Nominations Subcommittee
• Presidents & Commissioners Communication Strategies Subcommittee

Fritz, William [January 2020]
• Convention-Planning Subcommittee

Haring-Smith, Tori [June 2017]
• No assignment

Henderson, Sue [January 2019]
• Nominations Subcommittee
• PC/MC Joint Legislative Steering Committee

Hirsh, Sharon [January 2019]
• Convention-Planning Subcommittee

Huntington, Robert [January 2019]
• Nominations Subcommittee

Lemons, L. Jay, chair [June 2017]
• Administrative Committee
• Board of Governors, vice chair
• PC/MC Joint Legislative Steering Committee

McMillan, Lex [June 2017]
• Nominations Subcommittee

Murden McClure, Tori [January 2021]
• Nominations Subcommittee

Nunez, Elsa [January 2020]
• Nominations Subcommittee

Pantic, Zorica [January 2018]
• Nominations Subcommittee
• Infractions Appeals

Shank, Matthew [January 2021]
• Convention-Planning Subcommittee
• PC/MC Joint Legislative Steering Committee

Wolk, Dave [January 2018]
• Strategic Planning and Finance Committee
DIVISION III PHILOSOPHY STATEMENT

Colleges and universities in Division III place the highest priority on the overall quality of the educational experience and on the successful completion of all students’ academic programs. They seek to establish and maintain an environment in which a student-athlete's athletics activities are conducted as an integral part of the student-athlete’s educational experience, and an environment that values cultural diversity and gender equity among their student-athletes and athletics staff.

(a) Expect that institutional presidents and chancellors have the ultimate responsibility and final authority for the conduct of the intercollegiate athletics program at the institutional, conference and national governance levels;

(b) Place special importance on the impact of athletics on the participants rather than on the spectators and place greater emphasis on the internal constituency (e.g., students, alumni, institutional personnel) than on the general public and its entertainment needs;

(c) Shall not award financial aid to any student on the basis of athletics leadership, ability, participation or performance;

(d) Primarily focus on intercollegiate athletics as a four-year, undergraduate experience;

(e) Encourage the development of sportsmanship and positive societal attitudes in all constituents, including student-athletes, coaches, administrative personnel and spectators;

(f) Encourage participation by maximizing the number and variety of sport offerings for their students through broad-based athletics programs;

(g) Assure that the actions of coaches and administrators exhibit fairness, openness and honesty in their relationships with student-athletes;

(h) Assure that athletics participants are not treated differently from other members of the student body;

(i) Assure that student-athletes are supported in their efforts to meaningfully participate in nonathletic pursuits to enhance their overall educational experience;

(j) Assure that athletics programs support the institution’s educational mission by financing, staffing and controlling the programs through the same general procedures as other departments of the institution. Further, the administration of an institution’s athletics program (e.g., hiring, compensation, professional development, certification of coaches) should be integrated into the campus culture and educational mission;
(k) Assure that athletics recruitment compiles with established institutional policies and procedures applicable to the admission process;

(l) Exercise institutional and/or conference autonomy in the establishment of initial and continuing eligibility standards for student-athletes;

(m) Assure that academic performance of student-athletes is, at a minimum, consistent with that of the general student body;

(n) Assure that admission policies for student-athletes comply with policies and procedures applicable to the general student body.

(o) Provide equitable athletics opportunities for males and females and give equal emphasis to men’s and women’s sports;

(p) Support ethnic and gender diversity for all constituents;

(q) Give primary emphasis to regional in-season competition and conference championships; and

(r) Support student-athletes in their efforts to reach high levels of athletics performance, which may include opportunities for participation in national championships, by providing all teams with adequate facilities, competent coaching and appropriate competitive opportunities.

The purpose of the NCAA is to assist its members in developing the basis for consistent, equitable competition while minimizing infringement on the freedom of individual institutions to determine their own special objectives and programs. The above statement articulates principles that represent a commitment to Division III membership and shall serve as a guide for the preparation of legislation by the division and for planning and implementation of programs by institutions and conferences.
Supporting features of DIII

- Student-athletes are not provided any special housing, services or support from their institution different from other students or student groups;
- Athletics departments are regulated and managed through the same general procedures and practices as other departments of the institution.

This integration of athletics allows the student-athletes to take full advantage of the many opportunities of campus life and their entire collegiate experience.

3. **Academic focus.** Student-athletes most often attend a college or university in Division III because of the excellent academic programs, creating a primary focus on learning and achievement of their degree. The division minimizes the conflicts between athletics and academics through shorter playing and practice seasons, the number of contests, no financial aid based on athletics leadership, ability, performance or participation.

- Division III institutions develop student-athlete potential through a highly competitive athletics program and retain the full spectrum of college life.
- Division III institutions offer athletics for the educational value and benefit to the student-athlete, not for the purposes of revenue generation or entertainment.
- Participation in athletics provides valuable “life lessons” for student-athletes (teamwork, discipline, perseverance, leadership, etc.), which often translate into them becoming better students and more responsible citizens.

**Division III Attributes**

- **Proportion:** appropriate relation of academics with opportunities to pursue athletics and other passions.
- **Comprehensive Learning:** opportunity for broad-based education and success.
- **Passion:** playing for the love of the game, competition, fun and self-improvement.
- **Responsibility:** development of accountability through personal commitment and choices.
- **Sportsmanship:** fair and respectful conduct toward all participants and supporters.
- **Citizenship:** dedication to developing responsible leaders and citizens in our communities.

**Audience Benefits**

**Key benefits of the DIII experience**

- **Student-Athletes / Parents**
  - Continue to compete in a highly competitive athletics program and retain the full spectrum of college life.
  - Focus on academic achievement while graduating with a comprehensive education that builds skills beyond the classroom.
  - Access financial aid for college without the obligations of an athletics scholarship.
  - Opportunities to play more than one sport.
  - Be responsible for your own path, discover potential through opportunities to pursue many interests.

- **DIII Internal Constituencies**
  - Academics are the primary focus for student-athletes. Shorter practice and playing seasons, no red-shirting and regional competition minimize time away from their academic studies and keep student-athletes on a path to graduation.
  - Student-athletes are integrated on campus and treated like all other members of the general student-body, keeping them focused on being a student-first.
  - Participation in athletics provides valuable “life lessons” for student-athletes (teamwork, discipline, perseverance, leadership, etc.), which often translate into them becoming better students and more responsible citizens.

- **General Public / Media**
  - Division III institutions develop student-athlete potential through a comprehensive educational approach.
  - Division III institutions offer athletics for the educational value and benefit to the student-athlete, not for the purposes of revenue generation or entertainment.
  - Participation in athletics provides valuable “life lessons” for student-athletes (teamwork, discipline, perseverance, leadership, etc.), which often translate into them becoming better students and more responsible citizens.

**Reasons to Believe**

Supporting features of DIII

1. **Comprehensive educational experience.** Division III institutions develop student-athlete potential through a holistic educational approach that includes rigorous academics, competitive athletics and opportunity to pursue other interests and passions.

2. **Integrated campus environment.** About one-quarter of all students at Division III institutions participate in athletics. Those participating in athletics are integrated into the campus culture and educational missions of their colleges or universities:
   - Student-athletes are subject to admission and academic performance standards consistent with the general student body;
   - Student-athletes are not provided any special housing, services or support from their institution different from other students or student groups;
   - Athletics departments are regulated and managed through the same general procedures and practices as other departments of the institution.

   This integration of athletics allows the student-athletes to take full advantage of the many opportunities of campus life and their entire collegiate experience.

3. **Academic focus.** Student-athletes most often attend a college or university in Division III because of the excellent academic programs, creating a primary focus on learning and achievement of their degree. The division minimizes the conflicts between athletics and academics through shorter playing and practice seasons, the number of contests, no red-shirting or out-of-season organized activities, and a focus on regional in-season and conference play.

4. **Available financial aid.** Three-quarters of all student-athletes in Division III receive some form of grant or non-athletics scholarship. Student-athletes have equal opportunity and access to financial aid as the general student body — but are not awarded aid based on athletics leadership, ability, performance or participation.

   - Division III does not award athletics scholarships. Without the obligation of an athletics scholarship, student-athletes can emphasize academics, athletics and other opportunities of college life appropriate to the necessary commitment and their own passions.

5. **Competitive athletics programs.** Student-athletes do not receive any monetary incentive (athletics scholarship) to play sports in college. They play for the love and passion of the game and to push themselves to be their best, creating an intense, competitive athletics environment for all who participate.

6. **National championship opportunities.** Division III has more than 170,000 student-athletes competing annually, with access to 38 different national championships. These competitions provide an opportunity for student-athletes to compete at the highest level and fulfill their athletics potential.

7. **Commitment to athletics participation.** Division III institutions are committed to a broad-based program of athletics because of the educational value of participation for the student-athlete. The division has a higher number and wider variety of athletics opportunities on average than any other division in the NCAA, emphasizing both competitive men’s and women’s sports.
Review of the “Interassociation Consensus Recommendations on Year-Round Football Practice Contact for College Student-Athletes”

Issues for Consideration

1. Management Council approved noncontroversial legislation, effective for the 2017 season, prohibiting traditional two-a-day practices in the sport of football. (See Supplement No. 12, Page No. 2, Item No. 3)

2. Management Council recommends that Presidents Council approve a one-time blanket waiver to allow athletically-related activities, in the sport of football, during the two currently legislated administrative days (i.e., report, issue equipment, team pictures) for the 2017 football preseason (See Supplement No. 12, Page No. 1, Action Item No. 1).

3. The Management Council’s Playing and Practice Seasons Subcommittee is considering 2018 Convention Legislation to comprehensively address the football preseason practice structure.

Background

On February 10-11, 2016, the NCAA Sport Science Institute conducted The Second Safety in College Football Summit. Among other things, that summit resulted in a consensus document: “Interassociation Consensus Recommendations on Year-Round Football Practice Contact for College Student-Athletes” (See guidelines attached as Supplement No. 4b). These recommendations were data driven and endorsed by 16 medical organizations and five (5) football organizations. A draft of the recommendations was sent to all conference commissioners that sponsor football in November 2016 for review and feedback. The final recommendations were released January 17, 2017. While these recommendations impact the entire season, the immediate focus is on the preseason practice period. Specifically, the preseason recommendations are:

- Recommendation to discontinue two-a-day practices.
- Recommendation to increase the preseason by one week (beginning one week earlier). This requires a legislative change.
- Recommendation to reduce weekly live contact practices (tackling or thud) from four to three.
- Recommendation to ensure three non-contact/minimal contact practices per week.
- Recommendation to ensure non-contact/minimal contact practice the day following a scrimmage.
- Recommendation to add one day per week of no football practice.

Currently, there is Division III legislation that specifically allows two-a-day practices, thus directly conflicting with the first recommendation. Based on these recommendations and the conflict with the current legislation, staff asked membership groups, including the Presidents Council, Management Council, Presidents Advisory Group, conference commissioners and the football committee to provide feedback on two potential actions for addressing this concern for the 2017 football season (See Memo attached as Supplement No. 4c). Those two potential actions for consideration were:

1. Eliminate the option to conduct two-a-day practices via noncontroversial legislation; and
2. Consider a blanket waiver to allow institutions to start preseason practice earlier if the institution determines additional time is necessary to account for the lost practices by implementing the preseason recommendations.

In addition to this outreach, the following is a timeline of membership and governance review of the two identified issues:

- 2/16/17: Division III Football committee teleconference.
- 2/27/17: Division III Conference Commissioners teleconference.
- 3/1/17: Division III Administrative Committee in-person meeting.
- 3/28-29/17: Division III Football Committee in-person meeting.
- 4/9/17: Division III Playing and Practice Seasons Subcommittee in-person meeting.

As an Association-wide issue, Divisions I and II are considering these same issues. Both Division I and II already approved blanket waivers to allow institutions to start football preseason practice early: Division II up to three days early; and Division I up to seven days early.

During the April governance meetings, all three divisions approved emergency/noncontroversial legislation to eliminate traditional two-a-day practices. The Division III Management Council also recommended that Presidents Council approve a one-time blanket waiver to allow athletically-related activities during the two currently legislated administrative days for the 2017 season (See Supplement No. 12, Page No. 1, Action Item No. 1).

Finally, the entire preseason legislation in football is being reviewed to determine if the current structure is the best to allow institutions to implement the recommendations for the well-being of Division III student-athletes. The governance structure along with constituent groups are engaging in this review with potential 2018 legislative proposals for consideration during the summer Management and Presidents Council meetings.

**Issue 1**

*Management Council approved noncontroversial legislation, effective for the 2017 season, prohibiting traditional two-a-day practices in the sport of football (See Supplement No. 12, Page No. 2, Item No. 3).*

The Administrative Committee reviewed the feedback received from the groups that received a related memo as well as from the Division III Football Committee and the Division III commissioners. Based on that feedback, including an involved discussion at the in-person meeting, and the existing contradiction between the legislation and the Interassociation Consensus Recommendations, the Administrative
Committee recommended and Management Council approved adopting noncontroversial legislation effective for the 2017 season that would eliminate two-a-day practices. The following is a summary of all the feedback and action on this issue:

1. **Response to memo.** We received approximately 45 responses from presidents, coaches, administrators and conferences in response to the February memo. The responses slightly favored the elimination of two-a-days. There was reservation expressed by both sides regarding using noncontroversial legislation to eliminate two-a-days. However, those in favor recognized that the regular legislative process would not allow implementation for the 2017 season and generally recognized the necessity to implement the health and safety measures for this year. Those opposed to eliminating two-a-day practices cited the benefits of the extra practice to teach technique as a means of protecting the health and safety of the student-athletes.

2. **Division III Football Committee.** The Division III Football Committee initially opposed any incorporation of these recommendations for the 2017 season. The committee expressed concerns regarding the process, whether Division III overall and Division III coaches were sufficiently represented and the lack of time to sufficiently implement for the upcoming season. Additionally, the committee expressed concern that the elimination of two-a-days and the lost practice opportunities did not allow for them to properly prepare student-athletes for the season. During its second review, the committee primarily focused on the waiver issue and potential 2018 Convention legislation addressing the entire preseason period.

3. **Conference Commissioners.** No commissioner voiced opposition to the elimination of two-a-days. Subsequent to the February 27 teleconference, additional information has been provided by a few conferences. While there are institutions that oppose the elimination of two-a-days, they are in the clear minority.

4. **Playing and Practice Seasons Subcommittee.** This group met April 9 and elected not to put forth its own recommendation but instead seek feedback (See Supplement No. 12, Page No. 3, Item No. 4).

5. **Management Council.** Approved noncontroversial legislation, effective for the 2017 season, prohibiting traditional two-a-day practices in the sport of football (See Supplement No. 12, Page No. 2, Item No. 3).

Staff has drafted a question and answer document addressing these recommendations (See Supplement No. 4d) as well the noncontroversial proposal eliminating two-a-day practices. (See Supplement No. 4e).

**Issue 2**

*Management Council recommends that Presidents Council approve a one-time blanket waiver to allow athletically-related activities, in the sport of football, during the two currently legislated administrative days (i.e., report, issue equipment, team pictures) for the 2017 football preseason (see Supplement No. 12, Page No. 1, Action Item No. 1).*
Management Council’s recommendation represents a compromise of the concerns raised from the membership. The membership overwhelming indicated that lengthening the preseason was not an attractive option due primarily to budgetary concerns. There were however, stated concerns regarding the lost practice opportunities that is a consequence of implementing the recommendations. (It is noteworthy that there is no scientific data assessing the risk/benefit of additional practices to comply with the recommendations.) Management Council’s recommendation would allow additional practice opportunities without bringing football student-athletes to campus earlier than what is currently permitted. Specifically, current legislation allows institutions to have an administrative day before the first day of practice, and the institution may begin providing expenses on the evening before that administrative day. Without a waiver, institutions may not engage in practice or other athletically-related activities on the administrative day or the evening before. Management Council’s waiver recommendation would provide that opportunity. While much of the feedback, as set forth below, opposed extending the preseason, the membership did not have this option before it for consideration. The following is a summary of the feedback on this topic:

1. **Response to memo.** The respondents overwhelming opposed issuing a blanket waiver to allow institutions to start preseason practice early. These responses were primarily based on budget and competitive equity concerns. Most stated that they would not be able to financially start practice earlier and were concerned that they would be at a competitive disadvantage to those institutions that could afford to do so.

2. **Football Committee.** The football committee initially supported a waiver if two-a-days were eliminated and the recommendations resulted in a loss of practice opportunities. During its second review, the committee reversed its position and opposed a waiver. The committee agreed that the current formula for determining the first permissible practice no longer made sense if two-a-days were eliminated. However, adding days to the preseason for the 2017 season does not address the underlying inequities in this formula, and would create further inequities as it would not be practical for many institutions to change the start date for this season. After seeing the recommendation come from Management Council, the chair of the football committee and others viewed that recommendation as a positive compromise.

3. **Conference Commissioners.** Of the 23 commissioners that participated in the teleconference, all but two commissioners were opposed to a blanket waiver allowing the preseason practice to start earlier. Neither of those two commissioners, however indicated they were in favor of starting practice early; rather, they were just not opposed to institutions having that option.

4. **Playing and Practice Seasons Subcommittee.** The subcommittee met April 9 and elected not to put forth its own recommendation but preferred a broader discussion by the full Management Council.

5. **Management Council.** Recommends that Presidents Council approve a one-time blanket waiver to allow athletically-related activities, in the sport of football, during the two currently legislated administrative days (i.e., report, issue equipment, team pictures) for the 2017 football preseason (See Supplement No. 12, Page No. 1, Action Item No. 1).
Issue 3

The Management Council’s Playing and Practice Seasons Subcommittee is considering 2018 Convention Legislation to comprehensively address the football preseason practice structure.

There has been minimal feedback regarding a more comprehensive legislative change to address the recommendations. The Division III Football Committee, however, engaged on this topic and recommended that to fully implement the Interassociation Consensus Recommendations, the preseason legislation should change to include the following:

1. Start 25 days prior to the first game.
2. Preseason would occur in three phases:
   a. Acclimatization;
   b. Two weeks of practice with one required day off each week (7-day period); and
   c. A practice week leading up to the first game [it was noted that the Interassociation Consensus Recommendations are different for this week than the two preseason weeks).
3. No two-a-days.
4. Mandated day off every seven (7) days after the acclimatization week.
5. Opportunity for two scrimmages, joint practices or exhibitions per standardization of contest legislation adopted at 2017 Convention.

The Playing and Practice Seasons Subcommittee reviewed this recommendation and directed staff to forward the football committee’s concept to the Competitive Safeguards and Medical Aspects of Sport (CSMAS), national Student-Athlete Advisory Committee (SAAC), and to survey the American Football Coaches Association Executive Advisory Group, and Division III Commissioners Association for feedback.

This Council is not asked to take action at this meeting but rather is asked to provide guidance regarding the development of a proposal for consideration during the summer meetings. The Management Council and Presidents Council have until September 1, immediately following their summer meetings, to sponsor legislation for the 2018 Convention.
INTERASSOCIATION CONSENSUS:
YEAR-ROUND FOOTBALL PRACTICE CONTACT FOR COLLEGE STUDENT-ATHLETES RECOMMENDATIONS
PURPOSE

The Second Safety in College Football Summit resulted in interassociation consensus documents for four paramount safety issues in collegiate athletics:

1. Independent medical care for college student-athletes.
2. Diagnosis and management of sport-related concussion.
3. Year-round football practice contact for college student-athletes.

This document addresses year-round football practice contact for college student-athletes. The final recommendations in this document are the offspring of presentations and discussions during the summit on key items that address safety and head impact exposure in football. Following the presentations and discussions, endorsing organization representatives agreed on foundational statements and practice contact limitation statements that became the basis for a draft consensus paper that was reviewed further by relevant stakeholders and the endorsing organizations. The final, endorsed year-round football practice contact recommendations for college student-athletes follow.

This document is divided into the following sections:

BACKGROUND
This section provides an overview of the challenges of football practice as an aggressive, rugged, contact sport.

DATA-DRIVEN DECISION MAKING
This section provides an overview of emerging data relevant to guiding decision-making for football practice contact.

FOUNDATIONAL STATEMENTS
This section outlines the concepts in the statements that were voted on by representatives of medical and football organizations during the summit, and provides a rationale for the statements.

YEAR-ROUND FOOTBALL PRACTICE CONTACT FOR COLLEGE STUDENT-ATHLETES RECOMMENDATIONS
This section provides the final, endorsed recommendations of the medical and football organizations for revised year-round football practice for college student-athletes.

REFERENCES
This section provides the relevant references for this document.

APPENDICES
This section lists the agenda, summit attendees and medical/football organizations that have endorsed or affirmed the value of this document.
BACKGROUND

Football is an aggressive, rugged, contact sport, yet the rules clearly state that there is no place for maneuvers deliberately designed to inflict injury on another player.\(^1\) Rules changes disallowing the head as the point of contact in tackling have yielded behavioral change resulting in marked reduction of catastrophic cervical spine injury and death.\(^2\) Rules enforcement is critical for player safety.\(^3\) Because football practices remain a major source of injury, including concussion and repetitive head impact exposure in all three NCAA division football practices,\(^4\) enhancing a culture of safety in college football practice is foundational and the basis for bringing college athletics stakeholders to a summit in 2014 and reconvening in 2016.

The 2014 Safety in College Football Summit document, “Inter-Association Consensus: Year-Round Football Practice Contact Guidelines,”\(^5\) states that no more than two live contact inseason practices per week are allowed in college football. In that document, live contact is defined as: “Any practice that involves live tackling to the ground and/or live or full-speed blocking. Live-contact practice may occur in full-pad or half-pad (also known as ‘shell,’ in which the player wears shoulder pads and shorts, with or without thigh pads). Live contact does not include ‘thud’ sessions or drills that involve ‘wrapping up,’ during which players are not taken to the ground and contact is not aggressive in nature. Live contact practices are to be conducted in a manner consistent with existing rules that prohibit targeting to the head or neck area with the helmet, forearm, elbow, or shoulder, or the initiation of contact with the helmet.” In 2015, the Big 12 Conference adopted a conference-wide limit on inseason live contact exposures in practice or competition to no more than two times per week, including game-day, and this was associated with a decreased incidence of practice concussions.\(^6\) In 2016, the Ivy League voted to
eliminate all inseason live tackling practices, although contact is still permitted and not specified further.\textsuperscript{7}

Football practices allow for improved conditioning plus mastery of technique and skill, and are deemed under the control of the coach. Contemporary research in NCAA football reveals that the risk of concussion is greater in practices that allow tackling versus practices that allow contact without tackling.\textsuperscript{6} Such research also reveals that head-to-head contact carries a greater risk of concussion in football than head-to-ground contact.\textsuperscript{4,6} While the intensity and pace of a game is difficult to control, practice should be intentionally managed to limit player-to-player contact, particularly head-to-head, i.e. ‘taking the head out of the game.’ The fundamental cause of concussion is impact to the head. Intentional contact with or to a helmet is illegal in football and has no place in practice or competition. Avoidance of such helmet use warrants rigorous emphasis in practice and enforcement in competition.\textsuperscript{8}

Because contact practices carry a greater risk of concussion than non-contact practices,\textsuperscript{6} defining “contact” is necessary, albeit daunting. The continuing rationale for defining and reducing live contact practice is to improve safety, including possibly decreasing athlete exposure for concussion—including repeat concussion—and overall head impact exposure.\textsuperscript{9-15} The biomechanical threshold (acceleration/deceleration) at which sport-related concussion occurs is unknown.\textsuperscript{16} Data supports football players are more frequently diagnosed with sport-related concussion on days with increased frequency and higher magnitude of head impact.\textsuperscript{11,17-19} However, there are no conclusive data for understanding the short- or long-term clinical sequelae of exposure to repetitive head impacts.

In addition to lowering concussion and repetitive head impact exposure risk, reduced frequency of live contact practice may also allow more time for teaching of proper tackling technique. Practice affords teaching technique. In particular, tackling and blocking should be performed with technique emphasizing hands and shoulder contact and elimination of head contact.

“Performance” is the expression of sport, and performance is impaired following concussion.\textsuperscript{6,20-23} Less obvious is that impaired performance may persist for weeks or months following concussion. For example, diminished performance plagues concussed major league baseball players even as symptoms have subsided, post-concussion testing has returned to pre-injury levels and they have returned to full participation. In particular, batting average, on-base percentage, slugging percentage and on-base plus slugging are diminished two weeks after return to play following concussion.\textsuperscript{24} Vestibular dysfunction, which is common after concussion, often persists in football players following concussion, which can impede performance and predispose to injury.\textsuperscript{25-27} Visual and sensory performance are factors key to any athlete and “... may influence an individual’s ability to interpret environmental cues, anticipate opponents’ actions and create appropriate motor responses ...”\textsuperscript{28} Research demonstrates that these deficits may persist in football players despite no longer displaying any concussion related symptoms and being cleared by their team physician to return to participation.\textsuperscript{28} Minimizing concussion risk and head contact exposure is part of “safe” football, which continues to mean “good” football.
DATA-DRIVEN DECISION MAKING

Emerging data from the historic NCAA-Department of Defense CARE Consortium study, which is part of the larger NCAA-DoD Grand Alliance, are helping to shape a science-driven approach to addressing concussion and head impact exposure in sport. In addition, many NCAA member schools have obtained important clinical and accelerometer data in football. Such emerging data, coupled with available science, were presented and discussed at the Second Safety in College Football Summit. Following presentations and discussions, all attendees were invited to weigh in on “foundational statements” and updated football practice contact guidelines. Foundational statements and recommendations were amended based on feedback, and when more than 80 percent consensus was reached among the participants, the statements and recommendations were then voted on by representatives of both medical and football endorsing organizations (see Appendix C for endorsing organizations). Only those statements and recommendations that were agreed upon by 100 percent of both endorsing organization representatives were then placed into this document for further review and final endorsement. We revised the foundational statements for this document and updated football practice contact guidelines with recommendations that follow, including a brief synopsis of the rationale that was agreed upon by the endorsing organization representatives.
FOUNDATIONAL STATEMENTS

The following foundational statements (in bold) were approved at the summit, with discussion points that follow.

**Head accelerometers are currently unable to function as concussion detectors.**

One can envision a future in which head impact exposure data can be individualized for each football player, and thus general football contact guidelines that apply to an entire team would no longer be necessary. At this point in time, the science of accelerometers, and accelerometer data coupled with clinical outcomes, are inadequate to provide such guidance.31-33 Although accelerometers are improving in providing head impact kinematics, all have limitations, ranging from inaccuracy in counting head impacts, measuring head acceleration, over-predicting rotational acceleration or inadequate field testing relative to dummy testing. Furthermore, there is no clear relationship between accelerometer measurements and clinical outcome.34-35 Thus, general guidelines for football practice are still necessary until the science of accelerometers can provide individualized guidance.

**Head accelerometers can be utilized to assess group differences among types of football practices and competition.**

Although head accelerometers cannot provide individualized data that allows a personalized approach to head contact exposure, the science has advanced sufficiently to allow group differences among various positions (e.g., lineman, safety, quarterback) with regard to head impact exposure risk.36 Such data can guide coaches and the medical team in devising a head contact exposure reduction plan for various football positions.

**Offensive and defensive linemen have a greater likelihood of sustaining repetitive head impact during practice.**

Analysis of group accelerometer data provide evidence that offensive and defensive linemen are exposed to more frequent repetitive head impacts during practice than football players in other positions.36-37 As emerging evidence points to both the importance of understanding the management of concussion, there is also emerging evidence that cumulative head impact exposure needs to be better understood with regard to long-term neurologic sequelae.38 Coaches and clinicians should be mindful of reducing unnecessary head impact exposure among offensive and defensive linemen. For example, there may be significant helmet-to-helmet contact between linemen even in individual line board drills, “pass pro” or one-on-one blocking, often as a result of poor technique such as offensive linemen dropping their heads and defensive linemen not using their hands.

**Across practice, the preseason period has the highest rate of concussion.**

Just as the acclimatization rule was put in place to address the documented increased risk of heat illness during preseason, emerging data inform us that preseason is also a time of considerable increased injury risk in general and concussion risk in particular.6,39 Indeed, conference-wide data inform us that preseason practices have the highest injury rate of any practices, and 58 percent of all-season practice concussions occur during preseason.6

**Contact tackling practice carries a greater risk of concussion than contact non-tackling practice.**

As concussion risk is in part mediated by contact/collision forces, it makes intuitive sense that concussion risk is increased when comparing contact tackling practice to contact non-tackling practice.6 Such data help inform decision making for football practice guidelines, differentiating the higher concussion risk practice of contact with tackling versus the lower concussion risk practice of contact without tackling.
Proper tackling is an essential aspect of the sport of football, and thus the concussive risk of learning proper tackling technique must be balanced with the unforeseen risks of tackling with improper technique.

**Tackling and blocking should be performed with technique emphasizing hands and shoulder contact and elimination of head contact.**

Proper tackling means that the helmet is not utilized as a weapon, which increases the chance of catastrophic injury. Minimizing head contact in both tackling and blocking is an important learned technique that not only lessens head impact exposure, but also decreases overall injury risk.4,40

*Head-to-head contact accounts for the greatest risk of concussion, followed by head-to-ground contact.*

Helmets cannot eliminate all concussion risk, but rather minimize the risk of skull fracture and intracranial hemorrhage.41 The helmet should not be used as part of football technique in tackling or blocking and should simply serve as protective gear. Thus, blocking and tackling technique must minimize all head-to-head contact, which would decrease concussion risk.4,40 Furthermore, live tackling to the ground must be practiced safely and with less regularity in order to decrease concussion risk in football practice.

*Full pad practice, shell practice and helmet only practice all carry a risk of concussion. No helmet and no shoulder pad practice is the only evidence-based non-contact practice with negligible concussion risk.*

Even with the best of intent, emerging data inform us that football practice with equipment leads to behavior that increases concussion risk.6,17 That being said, wearing full pads in practice can be utilized for conditioning purposes, and helmets may protect the skull from fracture due to inadvertent falls to the ground or other types of collisions. Thus, coaches and clinicians need to balance equipment as a conditioning/protection factor versus equipment that may lead to increased head impact exposure. Importantly, data can drive the intent of practice, and the nature of non-contact practice was discussed considerably during the summit. Although we have data that practices without helmet and shoulder pad are the only evidence-based non-contact practice with negligible concussion risk, we do not have data on potential downside risks of practicing without equipment.

*Given this foundational data, a post-meeting consensus was developed regarding the following definitions, with the intent of providing a framework on varying intensity levels from non-contact/minimal contact practices to live contact/tackling to the ground practices. This framework is consistent with USA Football as follows (italicized content is from USA Football):*

**Non-contact/minimal contact practices do not involve tackling, thud, “wrapping up” or full-speed blocking. Non-contact/minimal contact practices are those practices in which drills are not run at a competitive speed, as follows:**

- **Air.** Players run a drill unopposed without contact.
- **Bags.** Drill is run against a bag or other soft-contact surface.
- **Control.** Drill is run at an assigned speed until the moment of contact. One player is designated by the coach ahead of time as the pre-determined winner. Contact remains above the waist and players stay on their feet.

**Live contact/thud is any practice in which players are not taken to the ground, including “thud” sessions or drills that involve “wrapping up,” irrespective of uniform worn.**

Drill is run at competitive speed through the moment of contact with no predetermined winner. Contact remains above the waist, players stay on their feet and a quick whistle ends the drill. This definition provides a foundation for differentiating the increased concussion risk in live contact/tackling versus live contact practice that does not include tackling to the ground.
Live contact/tackling is any practice that involves tackling to the ground. Drill is run in game like conditions and is the only time that players are taken to the ground. This definition provides a foundation for allowances of live contact/tackling practice during the season, and differentiates live contact/tackling (which carries a higher concussion risk) from other types of contact practice.

Preseason practice: In any given seven days following the five-day acclimation period:
- Up to three days of practice may be live contact (tackling or thud).
- There must be three non-contact/minimal contact practices in a given week.
- A non-contact/minimal contact practice must also follow a scrimmage.
- One day must be no football practice.

Preseason is an intense practice time that focuses on proper conditioning and mastery of football technique, including tackling and blocking. Emerging data help us to make informed decisions that balance conditioning and mastery of technique with safety. Based on the increased risk of concussion in preseason and emerging data regarding the importance of recovery, non-contact/minimal contact days must be factored into the week’s schedule, and live contact needs to be decreased relative to prior preseason guidelines. As noted above, non-contact/minimal contact practice is conducted with the intent of a practice without shoulder pads or helmet. Coaches and medical staff should be cognizant of the behavioral risk of increased head impact exposure when equipment is worn.

Preseason practice: Two-a-day practices should not occur. A second session of activity can include walk-throughs or meetings.

Recovery is multi-dimensional, and proper recovery not only decreases the risk of exertional heat illness and overuse injuries, but also plays an important role in decreasing the risk of exertion after repetitive head impact exposure or possible concussion. In this regard, football is different from other sports where an initial practice does not involve potential repetitive head impact or concussion. Thus, the benefit of improved conditioning and technique mastery from two-a-day practices must be mitigated by the increased risk of catastrophic injury and concussion. Importantly, walk-throughs or meetings do not include any conditioning activities.

Inseason practice (all divisions):
- Three days of practice should be non-contact/minimal contact.
- One day of live contact/tackling is allowed.
- One day of live contact/thud is allowed.

Inseason practices provide an ongoing opportunity to maintain/improve conditioning and to further master proper technique. This opportunity must always be balanced with recovery from potential head impact exposure and minimizing head impact exposure while learning the essential aspects of blocking and tackling.

Postseason and bowl practices must be separated from inseason practice because there can be up to six weeks of non-competition time between the end of the season and the next bowl or postseason game. This time period provides an opportunity for refinement in skill and technique on the one hand, while providing an opportunity for more intense training for those team players who have had little to no game experience. Although there was no foundational statement regarding postseason practice, a consensus developed following much discussion with key stakeholders as follows:
- If there is a two-week or less period of time between the final regular-season game or conference championship game (for participating institutions) and the next bowl or postseason game, then inseason practice recommendations should remain in place.
- If there is greater than two weeks between the final regular-season game or conference championship game (for participating institutions) and the next bowl or postseason game, then:
  ◊ Up to three days may be live-contact (two of which should be live contact/thud).
  ◊ There must be three non-contact/minimal contact practices in a given week.
◊ The day preceding and following live contact/tackling should be non-contact/minimal contact or no football practice.
◊ One day must be no football practice.

Spring practice (Division I/Division II): The day following live scrimmage should be non-contact/minimal contact.
This follows the theme of the importance of recovery following increased risk of head impact exposure from live scrimmage.

Year-round training (Division I): Coaches may work with players for two hours a week on football skills (with use of footballs, sleds, dummies, etc.) without helmets or pads during the following times:
• Before and after spring football during the school year.
• For four weeks over the summer.
• This can include 7-on-7 and team work of full offensive and defensive plays; all must be non-contact.
• This will be included in the eight-hour Countable Athletically Related Activities (CARA) time.

Note: Although this foundational statement was embraced at the time of the summit because of the possibility of further improving technique during the off-season, it is not part of the final recommendations. CARA is an evolving concept within the NCAA and there are practical and legislative concerns about incorporating this concept into a formal recommendation at present. Furthermore, there is broad consensus by members of the American Football Coaches Association that the additional offseason time with coaches could have negative, unforeseen consequences.
The above foundational statements became the basis for the year-round football practice contact recommendations below, which must be differentiated from legislation. As these recommendations are based on consensus and emerging science, they are best viewed as a “living, breathing” document that will be updated, as we have with other health and safety interassociation guidelines, best practices and recommendations, based on emerging science or sound observations that result from application of such documents. The intent is to reduce injury risk, but we must also be attentive to unintended consequences of shifting a practice paradigm based on consensus.

Preseason practice recommendations
Two-a-day practices are not recommended. A second session of no helmet/pad activity may include walk-throughs or meetings; conditioning in the second session of activity is not allowed.

The preseason may be extended by one week in the calendar year to accommodate the lost practice time from elimination of two-a-days, and to help ensure that players obtain the necessary skill set for competitive play.

In any given seven days following the five-day acclimation period:
- Up to three days of practice can be live contact (tackling or thud).
- There should be a minimum of three non-contact/minimal contact practices in a given week.
- A non-contact/minimal contact practice should follow a scrimmage.
- One day should be no football practice.

Difference from the 2014 guidelines:
1. Recommendation to discontinue two-a-day practices.
2. Recommendation to allow an extension of the preseason by one week. This requires a legislative change if the preseason begins one week earlier.
3. Recommendation to reduce weekly live contact practices from four to three.
4. Non-contact/minimal contact practice recommendations have been added.
5. Non-contact/minimal contact practice recommendation the day following a scrimmage has been added.
6. One day of no football practice recommendation has been added.
7. Legislation 17.10.2.1 would need to be updated if the preseason practice time begins one week earlier.

Inseason practice recommendations
Inseason is defined as the period between six days prior to the first regular-season game and the final regular-season game or conference championship game (for participating institutions).

In any given week:
- Three days of practice should be non-contact/ minimal contact.
- One day of live contact/tackling should be allowed.
- One day of live contact/thud should be allowed.

Difference from the 2014 guidelines:
1. Recommendation to no longer allow two live contact/tackling days per week.
2. Non-contact day/minimal contact recommendations have been added.
Postseason practice recommendations
NCAA Championships (Football Championship Subdivision/Division II/Division III), bowl (Football Bowl Subdivision)

- If there is a two-week or less period of time between the final regular-season game or conference championship game (for participating institutions) and the next bowl or postseason game, then inseason practice recommendations should remain in place.
- If there is greater than two weeks between the final regular-season game or conference championship game (for participating institutions) and the next bowl or postseason game, then:
  ◇ Up to three days may be live-contact (two of which should be live contact/thud).
  ◇ There must be three non-contact/minimal contact practices in a given week.
  ◇ The day preceding and following live contact/tackling should be non-contact/minimal contact or no football practice.
  ◇ One day must be no football practice.

Difference from the 2014 guidelines:
1. Current guidelines do not differentiate postseason/bowl practice from inseason practice.

Spring practice recommendations
(Divisions I and II)

- Of the 15 allowable sessions that may occur during the spring practice season, eight practices may involve live contact (tackling or thud); three of these live contact practices may include greater than 50 percent live contact (scrimmages). Live contact practices should be limited to two in a given week and should not occur on consecutive days. The day following live scrimmage should be non-contact/minimal contact.

Difference from the 2014 guidelines:
1. Non-contact/minimal contact practice recommendation the day following live scrimmage.
REFERENCES

17. Trulock S, Oliaro S. Practice contact. Safety in College Football Summit. Presented January 22, 2014, Atlanta, GA.


AGENDA
National Collegiate Athletic Association
Safety in College Football Summit
Orlando, Florida        February 10-11, 2016

DAY 1
1. Welcome and summit overview. (Scott Anderson and Brian Hainline)

2. Topic 1: Sensor and clinical data regarding football practice and head exposure.
   a. Campus research. (Stefan Duma, Thomas Druzgal, Jacob Marucci, Jason Mihalik)
   b. Big 12 research. (Scott Anderson, Allen Hardin)
   c. Roundtable discussion and report out.
   d. Referendum: Year-round football practice contact.

   a. Traumatic. (Kevin Guskiewicz)
   b. Non-traumatic. (Scott Anderson, Doug Casa)
   c. Roundtable discussion and report out.

4. Topic 3: Diagnosis and management of sport-related concussion guidelines.
   a. Guidelines overview. (Brian Hainline, Scott Anderson).
      (Steven Broglio, Thomas McAllister, Michael McCrea)
   c. Re-examining concussion treatment: Agreements from the TEAM meeting? (Anthony Kontos)
   d. Roundtable discussion and report out.
   e. Referendum: Diagnosis and management of sport-related concussion.

DAY 2
1. Opening remarks. (Scott Anderson and Brian Hainline)

2. Topic 4: Independent medical care. (Scott Anderson and Brian Hainline)
   a. Roundtable discussion and report out.

3. Topic 5: Inter-association consensus statements.
   a. Year-round football practice contact.
   b. Catastrophic injury in football.
   c. Diagnosis and management of sport-related concussion.
   d. Independent medical care.

SAFETY IN COLLEGE FOOTBALL SUMMIT PARTICIPANTS

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Doug Aukerman, Pacific 12 Conference
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Brad Bankston, Commissioner, Old Dominion Athletic Conference
Karl Benson, Commissioner, Sun Belt Conference
Bob Boerigter, Commissioner, Mid-America Intercollegiate Athletics Association
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Jay Jacobs, SVPC, Auburn University
Chris Jones, Division I Football Oversight Committee (proxy), University of Richmond
Kerry Kenny, Assistant Commissioner, Big Ten Conference
Zachary Kerr, Director, Datalys
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Scott Sailor, President, National Athletic Trainers’ Association

Jon Steinbrecher, Commissioner, Mid-American Conference

Ken Stephens, National Operating Committee on Standards for Athletic Equipment

Edward Stewart, Senior Associate Commissioner, Big 12 Conference

Michael Strickland, Senior Associate Commissioner, Atlantic Coast Conference

Grant Teaff, Executive Director, American Football Coaches Association

Buddy Teevens, Coach, Dartmouth University

James Tucker, MD, Board Member, College Athletics Trainers Society

Steve Walz, Associate Director of Athletics, University of South Florida

Alfred White, Senior Associate Commissioner, Conference USA

STAFF PARTICIPANTS

Brian Bursied, Associate Director, Communications

Dawn Buth, Associate Director, Sport Science Institute

Cassie Folck, Coordinator, Sport Science Institute

Brian Hainline, Chief Medical Officer, NCAA

Kathleen McNeely, Chief Financial Officer, NCAA

Terrie Meyer, Executive Assistant, Sport Science Institute

John Parsons, Director, Sport Science Institute

Chris Radford, Associate Director, Public & Media Relations

Stephanie Quigg, Director, Academic & Membership Affairs
APPENDIX C

ENDORsing MEDICAL ORGANIZATIONS

American Academy of Neurology (*Affirmation of Value*)
American Association of Neurological Surgeons
American Academy of Pediatrics
American College of Sports Medicine
American Medical Society for Sports Medicine
American Orthopaedic Society for Sports Medicine
American Osteopathic Academy of Sports Medicine
College Athletic Trainers’ Society
Competitive Safeguards and Medical Aspects of Sports
Congress of Neurological Surgeons
Korey Stringer Institute
National Athletic Trainers’ Association
National Operating Committee on Standards for Athletic Equipment
National Strength and Conditioning Association
Sports Neuropsychology Society

ENDORsing FOOTBALL ORGANIZATIONS

American Football Coaches Association
National Football Foundation
NCAA Football Oversight Committee
NCAA Football Rules Committee
USA Football
MEMORANDUM

February 8, 2017

TO: Division III Presidents Council.

FROM: Dan Dutcher
Vice president for Division III.

SUBJECT: Interassociation Consensus Recommendations for Football Practice Contact.

In mid-January 2017, the NCAA’s Sport Science Institute released Interassociation Consensus Recommendations on Year-Round Football Practice Contact for College Student-Athletes. The new recommendations update previously published guidelines (June 2014) addressing year-round football practice contact and include additional recommendations for preseason, in season, postseason and spring practice (Division I and II only). These updated recommendations, supported by the Committee on Competitive Safeguards and Medical Aspects of Sports, endorsed by the Division I Football Oversight Committee and 20 other scientific, medical and football organizations, are based on emerging scientific consensus.

The new preseason recommendations may require Division III to take two immediate actions to allow institutions to more easily comply with the preseason recommendations related to the upcoming 2017 season:

1. Establish a blanket one-time waiver for the 2017 football season to allow institutions to start their football preseason date four (4) days earlier; and
2. Adopt noncontroversial legislation at the March 1 in-person Division III Administrative Committee meeting to prohibit two-a-day practices in football.

Please email Jeff Myers, jmyers@ncaa.org, feedback on these two proposed actions no later than Monday, February 20. Your feedback will be shared with relevant staff and the Division III Administrative Committee. Also, please note that the Division III Football Committee, in conjunction with the Championships Committee, the NCAA Sport Science Institute and the Division III Management and Presidents Councils, will begin a thorough review on the best course of action to implement the interassociation recommendations on a permanent basis for the 2018 football playing and practice seasons and thereafter.

Listed below are a few reminders related to the new interassociation guidelines that may assist you as you formulate your feedback.

What are the Key Components of the Preseason Recommendations?

1. Recommendation to discontinue two-a-day practices. [currently bylaw 17.10.2.3 allows two-a-day practices]
2. Recommendation to extend the preseason by one week. [This extension would require a legislative change if the extension starts practice earlier]
3. Recommendation to reduce weekly live contact practices (tackling or thud) from four to three.
4. Recommendation to ensure three non-contact/minimal contact practices per week.
5. Recommendation to ensure non-contact/minimal contact practice the day following a scrimmage.
6. Recommendation to add one day per week of no football practice.

Frequently Asked Questions Related to the Preseason Recommendations.
1. Given the recommendation to discontinue two-a-day practices, what if any activities are recommended for programs to conduct during the second session of a practice day?
   A second session of no helmet/pad activity may include walk-throughs or meetings; conditioning in the second session of activity is not recommended.

2. What type of activities may a program conduct during the required one day of no football practice?
   Medical treatment is allowed if required. However, no formal football-related activity is permitted, including (1) no contact with sport coaches or strength and conditioning specialists; (2) no assigned drills, conditioning or film review.

3. If there are no two-a-day practices, will schools count practice opportunities the same way?
   Yes, for the 2017 season. The practice opportunities formula would continue to exist to determine the first permissible practice date. The waiver would then allow additional days for practice to account for the loss of multi-practice days. The football committee and governance structure will review whether this method for determining the first permissible practice date remains appropriate for future seasons.

Thank you, and if you have any questions, please contact Jeff Myers, jmyers@ncaa.org.
Supplement No. 04d
DIII Presidents Council 04/07

Year-Round Football Practice Contact for College Student-Athletes Recommendations
Question and Answer Document

In January 2017, the NCAA Sport Science Institute released, “Interassociation Consensus Recommendations on Year-Round Football Practice Contact for College Student-Athletes.” The recommendations are the product of the Second Safety in College Football Summit, held in February 2016.

Click here for the full consensus recommendations.

Click here for a briefing document.

These recommendations serve to update guidelines published in 2014 that address contact in football practices throughout the year. These updated recommendations, supported by the NCAA Committee on Competitive Safeguards and Medical Aspects of Sports and endorsed by 16 medical organizations and five (5) football organizations, are based on emerging scientific research and consensus.

One recommendation is the elimination of traditional two-a-day practices. This recommendation, in all three divisions, conflicts with current NCAA legislation, which specifically allows multiple session practices on the same day. Consequently, all three divisions anticipate the adoption, this spring, of legislation to correct this inconsistency, effective for the 2017 season. The Division III Administrative Committee has recommended legislation to implement this change and the Division III Management Council (and Division III Presidents Council, if necessary) will consider enacting noncontroversial legislation (i.e., legislation clearly necessary to promote the normal and orderly administration of the division’s legislation per Const. 5.3.1.1.1) to prohibit two-a-days effective immediately. Additionally, Division III, similar to the other divisions, will engage in a comprehensive review of the current football preseason practice period legislation to determine if the current playing and practice season model is appropriate in light of these recommendations. The Management Council’s Playing and Practice Seasons Subcommittee will lead this review. Any changes proposed would be considered as potential 2018 Convention legislation.

Finally, the Management Council and Presidents Council will consider issuing a one-time blanket waiver to allow institutions to start preseason practice early if the institutions determine that additional time is necessary to implement the recommendations. Please note, however, that feedback to date, including from the Division III Football Committee, has overwhelmingly opposed such a blanket waiver. It is noteworthy that there is no scientific data assessing the risk/benefit of additional practices to comply with the recommendations.

The National Office has received numerous questions regarding these recommendations. The following questions and answers are intended to supplement the Q and A included in the briefing document referenced above.
I. Recommendation to discontinue two-a-day practices

**Question No. 1:** With the recommendation to eliminate two-a-day practices, how would the remaining allowable activities be regulated?

**Answer No. 1:** Currently Bylaw 17.10.2.3 governs what institutions may do during the football preseason practice period after the five-day acclimatization period. The only legislative change to that bylaw for the 2017 season would be the elimination of multiple on-field practice sessions on the same day. Therefore, the following would remain:

*Hour limitation:* No more than three hours of on-field practice activities per day [Bylaw 17.10.2.3 (b)].

*Walk Through Sessions:* In addition to the three hour on-field practice, institutions may conduct a one hour walk through session. The walk-through session may not include protective equipment or equipment specific to the sport (e.g. footballs). The session may not include conditioning (Bylaw 17.10.2.3.1).

*Recovery time:* There must be at least three hours of recovery time between an on-field session and the walk-through session. No athletically related activities may occur during this three-hour recovery period. If an institution conducts a walk-through session first, student-athletes must still be provided three hours of recovery time before the on-field session (17.10.2.3.1).

*Weight Training:* Current legislation states that weightlifting is “not considered an on-field activity,” [Bylaw 17.10.2.2(b)] however, the “Interassociation Consensus recommendations on Year-Round Football Practice Contact for College Student-Athletes” seek to minimize exertion in a second session of activity. For the best interests of student-athlete health and safety, strenuous activities, such as those that can occur with weightlifting, should be minimized or avoided completely. Institution medical personnel should be consulted about appropriate activities in any second session of activity.

*Other activities:* Film review and any meetings may be conducted at any time except during the three-hour recovery period (See 17.10.2.2(b), 17.10.2.3(d) and 17.10.2.3.1).

**Question No. 2:** Would it be consistent with the guidelines to permit an institution to divide the team into groups and conduct the on-field practice sessions for each group at different times if each student-athlete only has one on field practice session per day?

**Answer No. 2:** Yes.
II. Recommendation to add one day per week of no football practice.

**Question No. 3:** Aren’t Division III institutions required to give their student-athletes a day off per week?

**Answer No. 3:** Division III student-athletes are legislatively required to have a day off when classes are in session. There is not a legislative requirement to provide a day off during the preseason period before classes have started. Therefore, this recommendation only applies during the preseason before classes have started.

**Question No. 4:** No athletically related activities are permissible during the legislatively required day off. Is that standard the same for the day off recommendation for the preseason practice period before classes are in session?

**Answer No. 4:** No. The recommended day off for the preseason before classes are in session is intended to provide the student-athlete rest and recovery including mental rest and recovery. The intent underlying this recommendation is to prohibit football related activity during this day off. Therefore, conducting activities such as leadership training, entertainment, team building and community service on the day off during the preseason before classes have started would be consistent with the recommendations, provided those activities don’t also include football related activities or are such that the student-athlete is not getting the opportunity to rest from football – both mentally and physically. However, conducting any formal football-related activity including weight training, conditioning or film review would not be consistent with the day off recommendations.
Title: PLAYING AND PRACTICE SEASONS -- FOOTBALL – PRESEASON ACTIVITIES AFTER THE FIVE DAY ACCLIMATIZATION PERIOD – ELIMINATION OF MULTIPLE PRACTICE SESSIONS ON THE SAME DAY

Convention Year: 2018
Effective Date: Immediate.
IPOPL Number: na
SPOPL Number: na
Official Notice Number: NC-2018-__
Source: Management Council
Proposal Category: Noncontroversial
Topical Area: Playing and Practice Seasons
Status: Ready for Consideration by Management Council

Intent: In football, to specify that an institution may not conduct multiple on-field practice sessions on the same day, while maintaining the opportunity to conduct a walk through session in addition to the one on-field practice.

Bylaws: Amend 17.10.2.3, as follows:

17.10.2.3 Preseason Activities After Five-Day Acclimatization Period. The remaining preseason practice period shall be conducted as follows:

(a) Following the five-day period, student-athletes may practice in full pads. However, an institution may not conduct multiple on-field practice sessions (e.g., two a days or three a days) on consecutive days on the same day;

(b) Student-athletes shall not engage in more than three hours of on-field practice activities on those days during which one practice is permitted per day;

(c) Student-athletes shall not engage in more than five hours of on-field practice activities on those days during which more than one practice is permitted; and

(d) On days that institutions conduct multiple practice sessions, student athletes must be provided with at least three continuous hours of recovery time between the end of the first practice and the start of the last practice that day. During this time, student athletes may not attend any meetings or engage in other athletically related activities (e.g., weight lifting); however, time spent receiving medical treatment and eating meals may be included as part of the recovery time.

17.10.2.3.1 Exception -- Walk-Through Sessions. During the preseason practice period only, on-field walk-through sessions are not considered an on-field activity under Bylaw 17.10.2.3, provided protective equipment (e.g., helmets, shoulder pads) is not worn, equipment related to football (e.g., footballs, blocking sleds) is not used and conditioning activities do not occur. Walk-through sessions may occur only on days during which a single on-field practice session is permitted and shall be limited to one hour in length.
Student-athletes must be provided with at least three hours of continuous recovery time between any sessions (e.g., testing, on-field practice or walk-through) an on-field practice session and a walk-through. During this time, student-athletes may not attend any meetings or engage in other athletically related activities (e.g. weight lifting); however time spent receiving medical treatment and eating meals may be included as part of the recovery time.

**Budget Impact:** None

**Additional Information:** Recovery is multi-dimensional, and proper recovery not only decreases the risk of exertional heat illness and overuse injuries, but also plays an important role in decreasing the risk of exertion after repetitive head impact exposure or possible concussion. In this regard, football is different from other sports in which an initial practice does not involve potential repetitive head impact or concussion. Thus, the benefit of improved conditioning and technique mastery from two-a-day practices must be mitigated by the increased risk of catastrophic injury and concussion. Importantly, walk-throughs or meetings do not include any conditioning activities. This change is necessary in light of the document, “Interassociation Consensus: Year-Round Football Practice Contact for College Student-Athletes Recommendations.” Current legislation that allows for more than one on-field practice session per day during the preseason practice period should be removed because it is contradictory to the practice contact recommendations.

**Student-Athlete Impact:** Football student-athletes would not engage in multiple practice sessions during the preseason practice period.

**Review History:**
CARLIC HEALTH

Goal: Improve the cardiovascular health of NCAA student-athletes and the quality of cardiovascular care delivered to them.

Objective 1: Increase the number of member schools that include an integrated cardiovascular screen in their pre-participation examination.

Objective 2: Increase the number of student athletes whose cardiac screening includes a resting 12-lead ECG interpreted by a cardiologist/sports medicine physician with expertise in cardiac screening.

Objective 3: Increase the number of member schools that have access to specialized and tertiary sport cardiology experts so that student athletes have access to an NCAA-identified cardiac regional referral center.

Objective 4: Increase access to CPR and AED at all high-risk athletic venues.
CONCUSSION

**Goal:** To advance the science of concussion, improve the culture of concussion safety and to decrease student-athlete exposure and vulnerability to avoidable, repetitive head impact.

**RESEARCH OBJECTIVES**

**Objective 1:** Increase the length and expand the scope of the NCAA-DoD Concussion Assessment, Research and Education (CARE) Consortium study.

**CULTURAL OBJECTIVES**

**Objective 1:** Increase the percentage of student-athletes who are willing to disclose a suspected concussion.

**Objective 2:** Decrease the number of targeting fouls in the sport of football.

**CONCUSSION MANAGEMENT AND DIAGNOSIS OBJECTIVES**

**Objective 1:** Increase the number of member schools that participate in a concussion diagnosis and management process consistent with the inter-association consensus statements on concussion diagnosis and management.

**Objective 2:** Increase the number of schools that provide a one-time pre-participation baseline exam and have a formalized return to learn plan.
DOPING AND SUBSTANCE ABUSE

Goal: To reduce (or eliminate) student-athlete performance enhancing drug use and student-athlete misuse of alcohol and other recreational drugs.

Objective 1: Increase the number of member schools that have implemented comprehensive performance enhancing drug and alcohol/recreational drug use policies.

Objective 2: Increase the number of member schools that have implemented evidence-based educational programming for performance enhancing drug and recreational drug use.

Objective 3: Improve the efficacy of a deterrence model for performance enhancing drugs.

Objective 4: Increase the number of member schools that have implemented a screening and early intervention plan to identify and assist student-athletes with high risk of performance enhancing drug use and alcohol/recreational drug abuse.
MENTAL HEALTH

**Goal:** To improve access to quality mental healthcare and the acceptance of mental healthcare seeking for collegiate student-athletes.

**ACCESSIBILITY OBJECTIVES**

**Objective 1:** Increase the number of member schools that provide mental health services for student-athletes by a licensed mental healthcare provider.

**Objective 2:** Increase the number of member schools that have a documented mental health emergency action management plan and protocols for referring a student-athlete with mental health concerns to a qualified mental health practitioner.

**ACCEPTABILITY OBJECTIVES**

**Objective 1:** Increase the number of student-athletes who feel their athletics department support an environment of mental wellness.

**Objective 2:** Increase the number of student-athletes who feel they have tools to promote their own mental wellness and resiliency.

**Objective 3:** Increase the number of coaches/FARs who believe they have the tools to create a positive team culture that promotes personal growth, self-acceptance, autonomy, and positive relations with others.

**KNOWLEDGE OBJECTIVES**

**Objective 1:** Identify at least 1 mental health issue that affects student-athletes for which we have a knowledge gap.
REPORT OF THE
NCAA BOARD OF GOVERNORS
JANUARY 18, 2017 MEETING

INFORMATIONAL ITEMS.

1. Welcome and Announcements. NCAA Board of Governors chair President Bud Peterson convened the meeting at approximately 1:30 p.m. and welcomed the Governors to Nashville. NCAA staff confirmed that a quorum was present. Because they were participating in their last meeting, President Peterson recognized the following members with gifts of appreciation: President Steve Scott, Ms. Tracey Ranieri and Ms. Jacqie McWilliams.

2. Reports of the Board of Governors October 26, 2016, Meeting and November 22, 2016, Teleconference. The Board of Governors approved the reports of its October 26, 2016, meeting and November 22, 2016, teleconference. (Unanimous vote)

3. NCAA President’s Report. President Mark Emmert provided a brief summary of his views on key issues facing the Association, including a continued interest in social issues and possible implications of changes in Washington, D.C. He also expressed his appreciation for the work being done by several of the Board of Governors committees.

4. Board of Governors Committee Reports.

   a. Committee to Promote Cultural Diversity and Gender Equity in Intercollegiate Athletics. President Jay Lemons, co-chair of the committee, noted that the Committee met once in-person and once via teleconference since the Governors met in October. During those meetings, the Committee spent considerable time discussing the importance of NCAA policies being implemented in a way that creates consistency among all constituents. The Committee recommends that the Governors examine the consistency in the application of policies that affirm the Association’s core values.

   b. Ad Hoc Committee on Structure and Composition. President Alan Cureton, chair of the ad hoc committee, reported to the Governors that the Committee met recently via teleconference and briefly reviewed the history of its work with new committee members. The group also reviewed the status of discussions in each of the three divisions. President Cureton noted that Divisions II and III will be reviewing the results of the Division I discussions of the Governor’s role and responsibilities, and will be discussing structure and composition during their Presidents Councils’ meetings tomorrow. The ad hoc committee plans to provide a final report to the Governors in April as stated in the Board of Governors resolution adopted in August 2016.

   c. Commission to Combat Campus Sexual Violence. Lieutenant General Robert Caslen, Jr. briefed the Board of Governors on how the commission came to fruition and some of the related work that led to the Commission’s five areas of focus. He noted the work being
Report of the NCAA Board of Governors  
January 18, 2017  
Page No. 2

done by various groups to operationalize the Commission’s objectives. Further, he 
commended those involved in the distribution of the Sexual Violence Prevention Toolkit, 
which was designed to be an educational resource for athletics administrators in their 
efforts to create campus communities free of violence and safe places for students to learn 
and thrive. Lastly, LTG Caslen informed the Governors that the Commission expects to 
work through October, at which time it will present its final report.

5. Board of Governors Finance and Audit Committee Report.

a. First Quarter Fiscal Year 2016-17 Budget-To-Actual. In the absence of the chair of the 
Finance and Audit Committee, President Philip DiStefano, President Lemons briefly 
reviewed the budget-to-actual report of revenues and expenses included in the meeting 
materials and noted that there are no major variances from the prior year, and the NCAA 
is on target to meet the 2016-17 budget.

b. Approval of New Committee Member. President Lemons noted that the Finance and 
Audit Committee is recommending that John Huesing, chief investment officer for Indiana 
University Health, be appointed to the Finance and Audit Committee Investment 
Committee.

It was VOTED 
“That John Huesing be appointed to the Finance and Audit Committee Investment 
Committee.” (Unanimous vote)

c. Approval of Restricted Reserve Investment Policy. The Board of Governors received a 
copy of the NCAA Restricted Reserve Investment Policy, which recently was developed 
by the Finance and Audit Committee Investment Subcommittee and approved by the 
Finance and Audit Committee.

It was VOTED 
“That the Restricted Reserve Investment Policy be approved.” (Unanimous vote)

6. NCAA Student-Athlete Engagement Committee. During its August 2016 meeting, the 
Board of Governors was presented with a concept to create an Association-wide committee 
focused on the facilitation of dialogue within the student-athlete community and providing 
student input on issues, policy and the execution of key initiatives that cut across all three 
divisions. The Governors requested that each of the three divisional Student-Athlete Advisory 
Committees (SAACs) review the concept and provide the Board of Governors with a 
recommendation on the committee’s role and structure. The three divisional committees voted 
in support of an Association-wide committee and recommended that it be named the NCAA 
Board of Governors Student-Athlete Engagement Committee and be comprised of nine student 
members [three from each divisional (SAAC)], including former divisional SAAC members. 
It also was recommended that a Board of Governors member and a member of either the 
Division I Council or the Division II or Division III Management Council serve on the
committee as well. With the significant time demands of current SAAC members, it was suggested that most of the new Committee’s work be conducted via teleconference or in conjunction with other existing SAAC meetings.

It was VOTED
“That the NCAA Board of Governors Student-Athlete Engagement Committee be approved as a standing committee in accordance with the recommendations of the three divisional SAACs, and that staff work with the committees to finalize any necessary legislation, and the process for selection and appointment of committee members.”
(Unanimous vote)

7. Law, Policy and Governance Strategic Discussion.

a. Government Relations. The Governors were informed of the quarterly government relations activity report included in their meeting materials. President Emmert noted that with the changes occurring in Washington, D.C., the Association will continue to work to maintain and develop relationships, and monitor activities of the various governmental entities.

b. Legal and Litigation. NCAA Vice President and General Counsel Scott Bearby facilitated a privileged and confidential discussion regarding several matters of ongoing litigation.

c. Sport Science Institute. NCAA Chief Medical Officer Brian Hainline reviewed the Sport Science Institute’s (SSI) nine strategic priorities, paying particular attention to concussion and related research findings. He also noted recent recommendations related to year-round football practice contact and the importance of independent medical care.

8. Board of Governors Executive Committee Report. President Peterson reported on matters considered in the Board of Executive Committee meeting earlier in the day, which included a number of items on the full Board of Governors meeting agenda.

9. Executive Session. The Governors concluded its meeting in executive session to discuss various administrative matters.

10. Adjournment. The meeting was adjourned at approximately 5 p.m.

11. Future Meeting Dates. (Note: All in-person meetings will be conducted in Indianapolis, Indiana unless otherwise noted.)


c. October 24, 2017, UCLA, Los Angeles, California.
d. January 17, 2018, in conjunction with the NCAA Convention, Indianapolis, Indiana.

e. April 24, 2018.


g. October 23, 2018, location to be determined.

Committee Chair: G.P. “Bud” Peterson, Georgia Institute of Technology
Staff Liaisons: Jacqueline Campbell, Law, Policy and Governance
Donald Remy, Law, Policy and Governance

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<tr>
<th>Attendees:</th>
<th>NCAA Board of Governors</th>
<th>January 18, 2017, Meeting</th>
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<tr>
<td>Eli Capilouto, University of Kentucky</td>
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<td>LTG. Robert Caslen, Jr., United States Military Academy</td>
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<td>Alan Cureton, University of Northwestern</td>
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<td>Mark Emmert, NCAA</td>
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<td>Dianne Harrison, California State University, Northridge</td>
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<td>John Hitt, University of Central Florida</td>
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<td>Glendell Jones, Jr., Henderson State University</td>
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<td>Eric Kaler, University of Minnesota, Twin Cities</td>
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<td>L. Jay Lemons, Susquehanna University</td>
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<td>Jacqie McWilliams, Central Intercollegiate Athletic Association</td>
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<td>Baker Pattillo, Stephen F. Austin State University</td>
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<td>G.P. “Bud” Peterson, Georgia Institute of Technology</td>
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<td>Jim Phillips, Northwestern University</td>
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<td>Tracey Ranieri, State University of New York, Oneonta</td>
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<td>Joseph Savoie, University of Louisiana, Lafayette</td>
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<td>Steve Scott, Pittsburg State University</td>
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<td>Samuel Stanley, Stony Brook University</td>
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Absentees:
Philip DiStefano, University of Colorado, Boulder
Roderick McDavis, Ohio University

Guests in Attendance:
Greg Boylan, United States Military Academy
<table>
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<th>Terry “Neal” Hilderbrand, United States Military Academy</th>
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<td>Lynn Durham, Georgia Institute of Technology</td>
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**NCAA Staff Support in Attendance:**

| Jacqueline Campbell and Donald Remy |

**Other NCAA Staff Members in Attendance:**

| Scott Bearby, Joni Comstock, Diane Dickman, Dan Dutcher, Kimberly Fort, Bernard Franklin, Terri Steeb Gronau, Brian Hainline, Brian Hendrickson, Kevin Lennon, Oliver Luck, Kathleen McNeely, Dave Schnase, Naima Stevenson, Cari Van Senus and Bob Williams |
A G E N D A

National Collegiate Athletic Association
Board of Governors

Grant Ballroom B
NCAA national office

April 25, 2017
2 to 6 p.m.

1. Welcome and announcements. (President Bud Peterson)

2. Consent Agenda. \(^1\) (Action Item)
   a. Reports of the NCAA Board of Governors January 18, 2017, meeting and April 3, 2017, teleconference. [Supplement Nos. 1a and 1b]
   b. Draft charter of Board of Governors Student-Athlete Engagement Committee. [Supplement No. 2]

3. NCAA president’s report. (Action Anticipated) (NCAA President Mark Emmert)

4. Review of revised Board of Governors Policies and Procedures. (Jackie Campbell) (Action Anticipated) [Supplement No. 3]

5. NCAA International Member Pilot Program. (Action Anticipated) (Terri Steeb Gronau) [Supplement No. 4]

6. NCAA Board of Governors Committee reports.
   a. Committee to Promote Cultural Diversity and Equity in Intercollegiate Athletics. (Action Anticipated) (President L. Jay Lemons) [Supplement No. 5]
   b. Ad Hoc Committee on Structure and Composition. (Information) (President Alan Cureton) [Supplement No. 6]

7. Law, Policy and Governance Strategic Discussion. (Donald Remy)
   a. Sports Science Institute/Committee on Competitive Safeguards and Medical Aspects of Sports. (Brian Hainline) (Action Anticipated) [Supplement No. 8]
   b. Government relations. (Donald Remy) (Information) [Supplement No. 9]

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\(^1\) Consent agenda items: The Chair has determined that the following items are routine or noncontroversial items not requiring discussion or independent action. These items therefore will be presented as one agenda item. Possible action by a member of the Board of Governors: (1) Seek Chair or staff clarification prior to the April meeting; (2) Request that an item be removed for further discussion. (3) Approve all or remaining items in the consent package in one motion.
C. Legal and litigation update. (Scott Bearby) *(Information)* [Supplement No. 10]

8. NCAA Board of Governors Finance and Audit Committee report. (President Philip DiStefano)
   a. Tax Return 990. *(Information)* [Supplement Nos. 11a and 11b]
   b. FY 2016-17 NCAA revenue and expenses second quarter budget-to-actual report. *(Information)* [Supplement No. 12]
   c. Division I Board of Directors Finance Committee. *(Action Anticipated)* [Supplement No. 13]

9. Board of Governors engagement in social issues. *(Action Anticipated)* (Donald Remy) [Supplement No. 14]

10. NCAA Board of Governors’ Executive Committee report. (President Peterson)

11. Election of vice-chair. *(Action Anticipated)* (President Peterson)

12. Executive Session.

INFORMATIONAL ITEMS.

1. **Welcome.** The Commission to Combat Campus Sexual Violence meeting began with a review of recent activities, including the Subcommittee on Language meeting, the 2017 NCAA Convention panel and a presentation to the NCAA Board of Governors on the work of the commission.

2. **Approval of Nov. 21 teleconference report.** The commission reviewed and approved the report from its November 21, 2016 teleconference meeting.

3. **Review of charge and five focal areas of the commission.** The commission reviewed the NCAA Board of Governors Commission to Combat Campus Sexual Violence Charge, as well as the five focal areas of the commission. No changes were suggested to either item.

4. **Update on subcommittee of language.** The Subcommittee on Language presented on five guiding questions and recommendations from the Jan. 5 subcommittee meeting. The five guiding questions presented were:
   a. How is the commission’s charge supported through sexual violence language clarification and commonality?
   b. How are key terms defined in Title IX and the Clery Act, including the Violence Against Women Act amendment, and how do the language definitions in these federal laws potentially impact the commission’s work?
   c. What are examples of variations of language and intent in state criminal codes and school policies that could impact the commission’s work?
   d. Should the commission focus on both the legal aspects of language and how language shapes norms and values?
   e. How do we shift from language that focuses on the negative—what “not to do”—to a more positive, inclusive and empowering narrative that leads to positive cultural change?

Following the presentation, discussion turned to the need to clarify and define the words the commission will be using, while still respecting the autonomy of institutions. This task was assigned to the subcommittee on language.
5. **Support for divisional presidential bodies work on Board of Governors’ charge and examination of 2014 Executive Committee resolution.**

   a. The commission discussed the differences in impact, ease of rollout, and enforceability of Association-wide policy and/or legislation. Jon Duncan presented the enforcement perspective on any policy or legislative options related to sexual violence prevention. The commission agreed that policy and legislation should continue to be evaluated.

   b. Specifically, the commission tasked NCAA staff to utilize the Resolution as the foundation for drafting policy that would include aspirational cultural change, education and advocacy. The commission also asked staff to consider possible legislative frameworks related to mandatory education. Both policy and legislative options are to be discussed by the commission prior the April Board of Governors meeting.

6. **Best practices with American Football Coaches Association.** Brenda Tracy spoke about her experiences meeting with 19 universities and, most recently, the American Football Coaches Association in January 2017. An emphasis of her outreach is the way in which a school response to an act of sexual violence can also significantly impact a victim/survivor. Tracy is now in the early stages of crafting a no-tolerance educational module with the AFCA, with a particular focus on high school football coaches. The commission asked the Sexual Violence Prevention Task Force to consider a partnership with AFCA to explore these education modules.

7. **Training and education.**

   a. The commission reviewed a presentation on cultural discussion. The Commission referred the following tasks to the Sexual Assault Prevention Task Force: to make recommendations on a webinar to assist with effective implementation of the Tool Kit, including evaluation measure; to identify best practice models in the event a student-athlete is involved in a violent incident; and to consider novel approaches to engage coaches in this work.

   b. The committee discussed advocacy and the role of the Title IX coordinator on campus. Commission members expressed the critical importance of athletics engagement of the Title IX coordinator both in the event of an act of sexual violence and more generally. This discussion included educating athletics departments to be ready to respond when an event takes place and how to support victims/survivors.

   c. The topic of recruiting policies was discussed. Commission members discussed ways to better understand the backgrounds of students entering collegiate institutions and ongoing eligibility considerations for enrolled student-athletes. The discussion directly related to the fifth area of focus of the Commission and was tabled until a later meeting.

8. **Consideration of external governmental factors.** Donald Remy provided an overview of the current landscape based on the present-day political environment.
9. **Future meetings.** The next meeting will be a teleconference in April 2017.

**Commission Chairs:** LTG Robert L. Caslen Jr., United States Military Academy, Patriot League  
Carol Quillen, Davidson College, Atlantic 10 Conference

**Staff Liaisons:** Brian Hainline, NCAA  
Cari Van Senus, NCAA

<table>
<thead>
<tr>
<th>Attendees:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teresa Amott, Knox College; Midwest Conference.</td>
</tr>
<tr>
<td>Cindy Miller Aron, National Alliance of Social Workers in Sports.</td>
</tr>
<tr>
<td>Malia Arrington, U.S. Center for Safe Sport</td>
</tr>
<tr>
<td>Ashley Beaton, University of Illinois at Springfield; Great Lakes Valley Conference.</td>
</tr>
<tr>
<td>LTG Robert L. Caslen Jr., United States Military Academy; Patriot League.</td>
</tr>
<tr>
<td>Joe Castiglione, University of Oklahoma; Big 12 Conference.</td>
</tr>
<tr>
<td>Michael Drake, The Ohio State University; Big Ten Conference.</td>
</tr>
<tr>
<td>LaGwyn Durden, The University of Texas at Austin; Big 12 Conference.</td>
</tr>
<tr>
<td>Brian Hainline, NCAA.</td>
</tr>
<tr>
<td>Shantey Hill, St. Joseph’s College (Long Island); Skyline Conference.</td>
</tr>
<tr>
<td>Janet Judge, Sports Law Associates, LLC.</td>
</tr>
<tr>
<td>Connie Kirkland, Northern Virginia Community College.</td>
</tr>
<tr>
<td>Cody McDavis, University of California, Los Angeles; Pac-12 Conference.</td>
</tr>
<tr>
<td>Don McPherson, Activist/Educator.</td>
</tr>
<tr>
<td>Steve Perez, California State University, Sacramento; Big Sky Conference.</td>
</tr>
<tr>
<td>Carol Quillen, Davidson College; Atlantic 10 Conference.</td>
</tr>
<tr>
<td>Brenda Tracy, Activist.</td>
</tr>
<tr>
<td>Cari Van Senus, NCAA.</td>
</tr>
<tr>
<td>Andrea Williams, Big Sky Conference.</td>
</tr>
<tr>
<td>Deborah Wilson, Psychologist.</td>
</tr>
<tr>
<td>Alaina Woo, Pomona-Pitzer Colleges; Southern California Intercollegiate Athletic Conference.</td>
</tr>
<tr>
<td>George C. Wright, Prairie View A&amp;M University; Southwestern Athletic Conference.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Absentees:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gary Gray, University of Alaska Fairbanks; Great Northwest Athletic Conference.</td>
</tr>
<tr>
<td>Dianne Harrison, California State University, Northridge; Big West Conference.</td>
</tr>
<tr>
<td>Sandra Jordan, University of South Carolina Aiken; Peach Belt Conference.</td>
</tr>
</tbody>
</table>

NCAA/2_9_2017/CLL
<table>
<thead>
<tr>
<th>Guests in Attendance:</th>
</tr>
</thead>
<tbody>
<tr>
<td>None.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NCAA Staff Support in Attendance:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jackie Campbell, Amanda Conklin, Faith English, Kimberly Fort, Jennifer Fraser, Cassie Langdon, Donald Remy, Amy Wimmer Schwarb, Naima Stevenson, Mary Wilfert, Amy Wilson.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other NCAA Staff Members in Attendance:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anucha Brown, Dawn Buth, Jon Duncan, Jessica Gonzalez.</td>
</tr>
</tbody>
</table>
Role, Responsibilities and Composition of the NCAA Board of Governors

A Division III Perspective

This document reflects the latest discussions by the leadership of the Division III governance structure (Presidents Council, Management Council and Administrative Committee) to fulfill the August 2016 charge by the Board of Governors (BOG) related to the on-going work of the Board’s Ad Hoc Committee on Structure and Composition.

Background

At the time of the renaming the Executive Committee to the Board of Governors (January 2015), there was a sense and acknowledgement that the BOG, in its current makeup, was a quasi-Division I board. It was the foundational belief that the BOG’s charge and representative membership should be differentiated from the Division I Board of Directors to better reflect the BOG’s Association-wide responsibilities and the Association’s membership composition. Lou Anna Simon, president of Michigan State, was then the chair of the Executive Committee/Board of Governors. She believed that the BOG’s composition should more reasonably reflect the Board’s membership-wide responsibilities and the overall membership of the Association. Chair Simon charged Tom Haas, president of Grand Valley State and chair of DII President’s Council, with engaging members of the Board of Governors in this discussion and to bring forth a recommendation. Chair Simon’s successor, Kirk Schulz, then president of Kansas State University, charged Judy Bense, president of the University of West Florida and Dr. Haas’ successor as DII President’s Council chair, with continuing the work begun by President Haas. This charge was formalized by the BOG and a task force was formed with two representatives from each division.

For the past two years, the task force has been examining these issues, in fulfillment of its charge. The task force has surveyed the membership (fall 2015), sought and received feedback and perspectives from members of the Division I Board, DII President’s Council, with engaging members of the Board of Governors in this discussion and to bring forth a recommendation. Chair Simon’s successor, Kirk Schulz, then president of Kansas State University, charged Judy Bense, president of the University of West Florida and Dr. Haas’ successor as DII President’s Council chair, with continuing the work begun by President Haas. This charge was formalized by the BOG and a task force was formed with two representatives from each division.

In April of 2016, President Bense requested that members of the BOG discuss in their upcoming divisional meetings whether a proposal to increase the number of voting members representing Divisions II and III (i.e., from 12-2-2 to 12-4-4) would receive support. The BOG noted that a decision regarding a related legislative proposal, if any, could be made at its August meeting.

At its August 2016 meeting, the BOG adopted a resolution that charged each division with:

- Reviewing the integrity model (i.e., responsibilities) of the BOG, and identifying any areas better addressed through a BOG substructure and/or the divisional structures.
- Providing recommendations to the ad hoc committee to better reinforce Association-wide commitments to resolving core issues, while providing for delegated divisional decision-making when appropriate.
- Recommending to the ad hoc committee changes to the BOG’s compositional structure.
- Recommending whether the BOG would be strengthened if some or all of its members were “untethered” from membership in the divisional presidential bodies.
Recommendations

The following are the recommendations discussed by the Division III governance structure leadership in response to the charge identified by the BOG and its task force. They reflect discussions by the Division III Presidents Council and Presidents Advisory Group (August 3-4, 2016), Administrative Committee (October 6, 2016 and March 1, 2017) and Presidents Council (October 26-27, 2016 and January 19, 2017).

1. **Fiscal Responsibilities.**

   - Constitution 4.01.2.1 guarantees the division at least 3.18% of the Association’s annual general operating revenue from sources that existed in January 1996, as well as modified, extended or successor contracts from such sources.
   - Constitution 4.01.2.3 and 4.01.2.4 guarantee national office programs and services at least at the level provided in January 1996.
   - Funding allocations to Divisions II and III, and to Association-wide/national office programs and services described immediately above, essentially constitute three separate, “off the top” funding commitments. It is the responsibility of the BOG to determine what further revenue, if any, should be allocated to those three areas.
   - The allocation of revenue beyond the three destinations described above is the purview of Division I. The relevant governance structure and related administrative process to fulfill that responsibility is a matter of Division I autonomy.
   - The responsibility of the BOG to give final approval and oversight of the Association’s budget includes the opportunity to consider and ratify each divisional budget.

2. **Health and Safety.**

   - Student-Athlete well-being is a fundamental principle of the Association, including the related concept of student-athlete health and safety (Constitution 2.2.3). In addition, the Committee on Competitive Safeguards and Medical Aspects of Sports (CSMAS), as an Association-wide committee, ultimately reports to the BOG.
   - The BOG has a responsibility to oversee health and safety issues at a strategic level, including CSMAS and the related activities of the Association’s Sports Science Institute (SSI).

3. **Amateurism.**

   - Amateurism also is a fundamental principle of the Association (see Constitution 2.9). The BOG is responsible to ensure that the exercise of legislative autonomy in each division is consistent with the traditional “collegiate model” of intercollegiate athletics and does not cross the fundamental line into “pay for play.”

4. **Litigation.**

   - Legal support (including legal fees and settlements) was a national office program and service that existed in January 1996. This principle was reinforced with the settlement of the Law (restricted earnings coach) anti-trust case in the late 1990s. Accordingly, the ultimate resolution of legal cases should remain with the BOG.
5. **Composition.**

- Increase the proportion of Divisions II and III voting members on the BOG (currently 12-2-2). Increased representation would better reflect the true size and diversity of the Association’s membership. It would enhance Association’s unity and identity, and better position the Association to address challenges to the NCAA’s status as a higher education association focused on the amateur model of intercollegiate athletics.
- Include on the BOG presidents who do not already serve on the divisional presidential bodies (i.e., “untethered”), while retaining some presidential representation from the governance structure leadership. The addition of “unthered” presidents will greatly enhance the BOG’s continuity and “institutional memory.”

6. **Legislative Role and Timetable.**

- As dominant provisions, any changes to the role, responsibilities or composition of the BOG require legislative approval by two-thirds of the Association’s membership. Division III leadership prefers a timetable to address these current issues no later than the January 2018 NCAA Convention, consistent with the schedule described in the August 2016 BOG resolution.
Trust and Team Cohesion

- NCAA Division III men appear slightly warier than women that others will take advantage of them (62% versus 55%, respectively), these rates have increased since 2012.

- Where student-athletes feel most comfortable and exhibit trust is within the team setting. Over 90% of student-athletes are mostly or extremely comfortable amongst their teammates, and three-quarters agree that their coaches can be trusted.

- Feeling comfortable around nonathlete students has decreased since 2012.
While over 80% of student-athletes feel “mostly” or “extremely” comfortable in their classes, some report facing stereotypes about their academic abilities.

Campus Academic Climate
(Percent responding “Agree” or “Strongly agree”)

- Students assume I’m not a good student because I’m a student-athlete
- Professors here assume I’m not a good student because I’m a student-athlete.
Percentage of Student-Athletes Who Feel Comfortable With Nonathlete Students on Campus by Living Situation

- In 2012, 28% of Division III student-athletes lived exclusively with teammates or other athletes; that number rose to 33% in 2016.

Note: Percent responding “Mostly comfortable” or “Extremely comfortable,” top two points on a 4-point scale.
# Measures of Academic Entitlement

(Percent responding “Agree” or “Strongly Agree”)

<table>
<thead>
<tr>
<th>Statement</th>
<th>Division III Men</th>
<th>Division III Women</th>
</tr>
</thead>
<tbody>
<tr>
<td>It's a professor’s obligation to be flexible when SAs have conflicts due to games or practices.</td>
<td>46%</td>
<td>45%</td>
</tr>
<tr>
<td>If I’m struggling in a class, the professor should approach me and offer to help.</td>
<td>17%</td>
<td>11%</td>
</tr>
<tr>
<td>The professor is responsible for how well I do in class.</td>
<td>12%</td>
<td>5%</td>
</tr>
<tr>
<td>If I miss a class, it is my responsibility to get the notes.</td>
<td><strong>79%</strong></td>
<td><strong>94%</strong></td>
</tr>
</tbody>
</table>

Notes: Endorsement of top two scale points on a 6-point scale. Yellow indicates up 5% or more vs. 2012 study. Green indicates down by 5% or more vs. 2012.
Nonexploitive Entitlement
(Division III Student-Athletes)

I deserve the best things in life.

I am entitled to get into the career that I want.
Exploitive Entitlement
(Division III Student-Athletes)

I deserve more success in my life than others who've had it easy.

2012

- Somewhat Agree: 14%
- Agree: 6%
- Strongly Agree: 3%

2016

- Somewhat Agree: 22%
- Agree: 12%
- Strongly Agree: 6%

I feel I am due more in life than other people.

2012

- Somewhat Agree: 11%
- Agree: 4%
- Strongly Agree: 2%

2016

- Somewhat Agree: 23%
- Agree: 15%
- Strongly Agree: 7%
This school provides me with the resources I need to succeed academically here.

(Percent responding “Agree” or “Strongly Agree”)

<table>
<thead>
<tr>
<th>Year</th>
<th>Division I</th>
<th>Division II</th>
<th>Division III</th>
</tr>
</thead>
<tbody>
<tr>
<td>2012</td>
<td>70%</td>
<td>61%</td>
<td>69%</td>
</tr>
<tr>
<td>2016</td>
<td>80%</td>
<td>78%</td>
<td>85%</td>
</tr>
</tbody>
</table>
I “often” or “sometimes” ask a family member…

<table>
<thead>
<tr>
<th>Request</th>
<th>Division III Men</th>
<th>Division III Women</th>
</tr>
</thead>
<tbody>
<tr>
<td>For help with a bill or a money problem.</td>
<td>73%</td>
<td>79%</td>
</tr>
<tr>
<td>For help dealing with stress or other mental well-being issues.</td>
<td>66%</td>
<td>83%</td>
</tr>
<tr>
<td>For advice on athletics issues (e.g., training advice, how to deal with coaches).</td>
<td>63%</td>
<td>77%</td>
</tr>
<tr>
<td>To help me make academic decisions (e.g., choose classes).</td>
<td>62%</td>
<td>72%</td>
</tr>
<tr>
<td>To contact one of my coaches.</td>
<td>15%</td>
<td>10%</td>
</tr>
<tr>
<td>To contact one of my professors.</td>
<td>10%</td>
<td>4%</td>
</tr>
</tbody>
</table>
How involved are your family members in these areas of your life?
(Division III Student-Athlete Self-Report)

<table>
<thead>
<tr>
<th>Area</th>
<th>Overly involved</th>
<th>Appropriately involved</th>
<th>Not involved enough</th>
</tr>
</thead>
<tbody>
<tr>
<td>Your finances</td>
<td>17%</td>
<td>79%</td>
<td>4%</td>
</tr>
<tr>
<td>Athletics</td>
<td>14%</td>
<td>80%</td>
<td>6%</td>
</tr>
<tr>
<td>Career preparation</td>
<td>11%</td>
<td>83%</td>
<td>6%</td>
</tr>
<tr>
<td>Your mental well-being</td>
<td>10%</td>
<td>82%</td>
<td>7%</td>
</tr>
<tr>
<td>Academics</td>
<td>10%</td>
<td>85%</td>
<td>4%</td>
</tr>
<tr>
<td>Your nutrition</td>
<td>8%</td>
<td>78%</td>
<td>13%</td>
</tr>
<tr>
<td>Visiting you at college</td>
<td>7%</td>
<td>82%</td>
<td>11%</td>
</tr>
<tr>
<td>Your friendships</td>
<td>7%</td>
<td>84%</td>
<td>9%</td>
</tr>
</tbody>
</table>
## Conditions to Promote Mental Health Care Access

(Percent responding “Strongly Agree”)

<table>
<thead>
<tr>
<th>Condition</th>
<th>Division III</th>
</tr>
</thead>
<tbody>
<tr>
<td>Free services</td>
<td>39%</td>
</tr>
<tr>
<td>Flexible hours</td>
<td>34%</td>
</tr>
<tr>
<td>Practitioner who understands athletes</td>
<td>34%</td>
</tr>
<tr>
<td>Schedule appointment online</td>
<td>33%</td>
</tr>
<tr>
<td>Anonymity</td>
<td>33%</td>
</tr>
<tr>
<td>24-hour hotline</td>
<td>33%</td>
</tr>
<tr>
<td>Same day appointments</td>
<td>33%</td>
</tr>
<tr>
<td>Services in less visible area</td>
<td>29%</td>
</tr>
<tr>
<td>Services within athletics department</td>
<td>29%</td>
</tr>
<tr>
<td>Online resources</td>
<td>28%</td>
</tr>
</tbody>
</table>
## Willingness to Intervene

(Percent responding “Likely” or “Extremely Likely”)

<table>
<thead>
<tr>
<th></th>
<th>Division III Men</th>
<th>Division III Women</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2012</td>
<td>2016</td>
</tr>
<tr>
<td>Accompany a teammate home if he/she has had a lot to drink.</td>
<td>88%</td>
<td>89%</td>
</tr>
<tr>
<td>Stop a teammate from driving if drinking.</td>
<td>83%</td>
<td>86%</td>
</tr>
<tr>
<td>Walk away from a confrontation.</td>
<td>58%</td>
<td>62%</td>
</tr>
<tr>
<td>Confront a teammate if he/she is treating partner inappropriately.</td>
<td>59%</td>
<td>71%</td>
</tr>
<tr>
<td>Intervene in a situation if it could lead to inappropriate* sexual behavior.</td>
<td>63%</td>
<td>80%</td>
</tr>
</tbody>
</table>

Notes: Endorsement of top two scale points on a 5-point scale. Yellow indicates up 5% or more vs. 2012 study. Green indicates down by 5% or more vs. 2012. * “Inappropriate” replaced with “unwanted” in 2016.
THANK YOU

Contact info: Lydia Bell

lbell@ncaa.org
317-917-6268
NCAA DIVISION III
PRESIDENTS AND MANAGEMENT COUNCILS
SUMMARY OF WINTER 2017
QUARTERLY MEETINGS

KEY ACTION/DISCUSSION ITEMS:

Sportsmanship and Game Environment Initiative……………………………………………………………………Page No. 5

Waiver of Season of Participation for Practice by Transgender Female Student-Athletes………………Page No. 7

Convention Proposal No. 2017-3 – Financial Aid from Outside Sources that Consider Athletics Leadership, Ability, Participation or Performance – Restriction on Recipient’s Choice of Institutions………………………………………………………………Page No. 8

Ethical Conduct – Sports Wagering Activities – Sanctions…………………………………………………………Page No. 14

CWA and MOIC – Add “Gender Identity” to the NCAA Inclusion Statement …………………………………………………………………………………………………Page Nos. 15-17

Convention Proposal No. 2017-2 – Eligibility – Graduate and Postbaccalaureate Transfers………………………………………………………………………………Page No. 19
### Division III Management Council  
**January 18, 2017**  
**Nashville, Tennessee**

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Nnenna Akotaobi</td>
<td>Swarthmore College</td>
</tr>
<tr>
<td>Stevie Baker-Watson</td>
<td>DePauw University</td>
</tr>
<tr>
<td>Brad Bankston</td>
<td>Old Dominion Athletic Conference</td>
</tr>
<tr>
<td>Gail Cummings-Danson</td>
<td>Skidmore College</td>
</tr>
<tr>
<td>Al Cureton</td>
<td>Northwestern College</td>
</tr>
<tr>
<td>Robert Davis</td>
<td>University of Scranton</td>
</tr>
<tr>
<td>Shantey Hill</td>
<td>St. Joseph’s College</td>
</tr>
<tr>
<td>R. Brit Katz</td>
<td>Millsaps College [vice chair]</td>
</tr>
<tr>
<td>Chris Kimball</td>
<td>California Lutheran University</td>
</tr>
<tr>
<td>Dennis Leighton</td>
<td>University of New England</td>
</tr>
<tr>
<td>Frank Millerick</td>
<td>Becker College</td>
</tr>
<tr>
<td>Chris Ragsdale</td>
<td>Heartland Collegiate Athletic</td>
</tr>
<tr>
<td>Tracey Ranieri</td>
<td>State University College at Oneonta</td>
</tr>
<tr>
<td>Kate Roy</td>
<td>Lyndon State College</td>
</tr>
<tr>
<td>Terry Small</td>
<td>New Jersey Athletic Conference</td>
</tr>
<tr>
<td>Julie Soriero</td>
<td>Massachusetts Institute of Technology</td>
</tr>
<tr>
<td>Taryn Stromback</td>
<td>Ohio Northern University [SAAC]</td>
</tr>
<tr>
<td>Karen Tompson-Wolfe</td>
<td>Westminster College</td>
</tr>
<tr>
<td>Troy VanAken</td>
<td>Elmhurst College</td>
</tr>
<tr>
<td>Terry Wansart</td>
<td>Hunter College</td>
</tr>
<tr>
<td>Greg Woods</td>
<td>Springfield College (SAAC)</td>
</tr>
<tr>
<td>Gerald Young</td>
<td>Carleton College</td>
</tr>
</tbody>
</table>

### Division III Presidents Council  
**January 19, 2017**  
**Nashville, Tennessee**

<table>
<thead>
<tr>
<th>Name</th>
<th>Institution</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teresa Amott</td>
<td>Knox College</td>
</tr>
<tr>
<td>Alan Cureton</td>
<td>Northwestern College [chair]</td>
</tr>
<tr>
<td>Jeffrey Docking</td>
<td>Adrian College</td>
</tr>
<tr>
<td>Margaret Drugovich</td>
<td>Hartwick College</td>
</tr>
<tr>
<td>William Fritz</td>
<td>College of Staten Island</td>
</tr>
<tr>
<td>Tori Haring-Smith</td>
<td>Washington and Jefferson College</td>
</tr>
<tr>
<td>Sue Henderson</td>
<td>New Jersey City University</td>
</tr>
<tr>
<td>Sharon Hirsh</td>
<td>Rosemont College</td>
</tr>
<tr>
<td>Robert Huntington</td>
<td>Heidelberg University</td>
</tr>
<tr>
<td>Brit Katz</td>
<td>Millsaps College [Management Council vice chair]</td>
</tr>
<tr>
<td>Jay Lemons</td>
<td>Susquehanna University [vice chair]</td>
</tr>
<tr>
<td>Lex McMillan</td>
<td>Albright College</td>
</tr>
<tr>
<td>Tori Murden McClure</td>
<td>Spalding University</td>
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<tr>
<td>Elsa Nunez</td>
<td>Eastern Connecticut State University</td>
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<td>Zorica Pantic</td>
<td>Wentworth Institute of Technology</td>
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<td>Tracey Ranieri</td>
<td>State University College at Oneonta [Management Council chair]</td>
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<tr>
<td>Matthew Shank</td>
<td>Marymount University</td>
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<td>Dennis Shields</td>
<td>University of Wisconsin, Platteville</td>
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<td>Dave Wolk</td>
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### Division III Management Council  
**January 21, 2017**  
**Nashville, Tennessee**

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<td>Nnenna Akotaobi</td>
<td>Swarthmore College</td>
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<td>Stevie Baker-Watson</td>
<td>DePauw University</td>
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<td>Brad Bankston</td>
<td>Old Dominion Athletic Conference</td>
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<td>Heather Benning</td>
<td>Midwest Conference</td>
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<td>Sean Cain</td>
<td>Adrian College [chair]</td>
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<td>Gail Cummings-Danson</td>
<td>(SAAC) Skidmore College</td>
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<td>Robert Davis</td>
<td>University of Scranton</td>
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<td>Shantey Hill</td>
<td>St. Joseph’s College [vice chair]</td>
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<td>R. Brit Katz</td>
<td>Millsaps College [chair]</td>
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<td>Christopher Kimball</td>
<td>California Lutheran University</td>
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<td>Dennis Leighton</td>
<td>University of New England [vice chair]</td>
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<td>Laura Mooney</td>
<td>Massachusetts College of Liberal Arts</td>
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<td>Kate Roy</td>
<td>Lyndon State College</td>
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<td>Kandis Schram</td>
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<td>Karen Tompson-Wolfe</td>
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<td>Denise Udohlhofen</td>
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<td>Troy VanAken</td>
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<td>Michael Vienna</td>
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<td>Joseph Walsh</td>
<td>Great Northeast Athletic Conference</td>
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<td>Megan Warren</td>
<td>Defiance College (SAAC)</td>
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<td>Gerald Young</td>
<td>Carleton College</td>
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### ABSENTEES

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<td>Thomas Foley</td>
<td>Aloysius College</td>
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1. WELCOME AND ANNOUNCEMENTS.

January 18 Management Council. The meeting was called to order at 8:03 a.m. by the chair, Tracey Ranieri. Ms. Ranieri reviewed the agenda, noting the Council would end the meeting no later than 3 p.m.

Presidents Council. The meeting was called to order at 9:30 a.m. by the chair, President Alan Cureton. The chair welcomed Council members and outlined the agenda.

January 21 Management Council. The meeting was called to order at 11:46 a.m. by the chair Brit Katz. The chair welcomed new Council members Heather Benning, Sean Cain, Laura Mooney, Kandis Schram, Denise Udelhofen, Mike Vienna, Joe Walsh and Megan Warren, to the meeting.

2. REVIEW OF RECORDS OF PREVIOUS MEETINGS.


Presidents Council. No action necessary.
b. **Presidents Council Meeting – October 26-27, 2016.**

   **January 18 Management Council.** No action necessary.

   **Presidents Council.** The Presidents Council approved the summary of its October 26-27, 2016, meetings as presented.

c. **Administrative Committee Actions.**

   **January 18 Management Council.** The Management Council ratified the minutes of the October 24 and November 15, 2016, Administrative Committee actions.

   **Presidents Council.** The Presidents Council ratified the minutes of the October 24 and November 15, 2016, Administrative Committee actions.

3. **COMMITTEE RECOMMENDATIONS AFFECTING DIVISION III.**

   a. **Division III Joint Presidents Council/Management Council Committees or Subcommittees.**

   (1) **Convention-Planning Subcommittee.**

      - **2017 Convention.**

         **January 18 Management Council.** The Council reviewed the subcommittee’s reports and was briefed on the following sessions scheduled to occur during the 2017 Convention:

         - Division III New Athletics Director Meet & Greet.
         - ADR Institute.
         - Student-Athlete programming.
         - Student Immersion program.
         - Presidents and Chancellors Luncheon and Forum.
         - SAAC Luncheon and Forum.
         - Division III Issues Forum.
         - Division III Business Session.

         The Council noted a new format for the Division III Issues Forum that would include a discussion and Q & A session on the following topics: (1) Presidents Council chair update on key presidential hot topics; (2) NCAA Sport Science Institute’s health and safety priorities; and (3) Convention legislative proposals.

         The membership was scheduled to use Poll Everywhere, a smart phone software, to text questions to the presenter during the Issues Forum.
Presidents Council. No action was necessary.

January 21 Management Council. The Council discussed the 2017 Convention logistics and content and forwarded several comments and recommendations for consideration to the subcommittee. [Refer to Page 19, Item No. 5.]

(2) Strategic-Planning and Finance Committee (SPFC).

(a) Sportsmanship and Game Environment Initiative.

January 18 Management Council. The Council received an update on the recent partnership with the Disney Institute. The Council supported the use of $500,000, including $450,000 in new dollars, during the 2016-17 budget year to develop a sportsmanship and game environment training program with the Disney Institute. The allocation was endorsed by SPFC and approved by the Division III Administrative Committee (See Page No. 4, 2c).

The working group’s primary goal is to create and sustain championship-level decorum and game environments at all Division III institutions. The training program’s three primary benefits for the Division III membership will be: (1) a five-module online training program designed for each institution to evaluate, learn and improve on its game environment and customer service standards; (2) game service standards that will define the proper environment at Division III for all regular season and championships athletics contests; and (3) toolkits and training through the Disney Institute that will ensure that the game standards are understood and able to be carried out for institutions at all resource levels.

In addition to an introductory section, the primary learning modules of the online program will be: an institutional self-assessment tool; Division III game service standards; tools for assistance with conflict resolution and bystander intervention; a template to create an institutional action plan to affect positive changes where needed; and an evaluation tool. The online program will also integrate input and tools created by the Division III Student-Athlete Advisory Committee

Presidents Council. The Presidents Council noted that this initiative was endorsed by SPFC and approved by the Division III Administrative Committee (See Page No. 4, 2c).

(b) Budget.


The Council also reviewed budget projections through 2023-24, noting the spending down of cash reserves, while gradually drifting to an 80/20 split beginning in 2018-19 by keeping the non-championships base budget flat. [Staff noted a surplus of over $4M from 2015-16 due to a higher than budgeted revenue and lower fuel costs for championship
Presidents Council. No action was necessary.

(c) Budget Planning 2017-19.

**January 18 Management Council.** The Council discussed SPFC’s initial review of championship and nonchampionship budget requests for the 2017-19 biennium. Potential championship priorities include: (1) bracket expansion for team sports based on legislated access ratio and automatic qualification; (2) increase team travel party size for select sports; (3) reimbursement for local ground transportation for teams that fly to the championship site; (4) a day off between semifinal and championship games; (5) increase officials’ fees; and (6) various sport committee initiatives. Key nonchampionship priorities may include: (1) diversity initiatives; and (2) working groups – Sportsmanship and Game Environment, LGBTQ and Faculty Athletics Representative (FAR) – initiatives.

Presidents Council. No action was necessary.

(d) Division III Conference Grant Program.

**January 18 Management Council.** The Council noted that during the committee’s review of conference impact forms, seven conferences misused grant funds, based on the established Conference Grant Policies and Procedures. The subcommittee reviewed these findings and issued warning letters.

Staff noted that the Conference Self-Study Guide (CSSG) is done every five years, with the next one due in 2018.

Presidents Council. No action was necessary.

(3) Joint Legislative Steering Subcommittee.

**January 18 Management Council.** The committee had no formal report. No action was necessary.

Presidents Council. No action was necessary.
b. Management Council Subcommittees.

(1) Subcommittee for Legislative Relief.

- Approval of Guidelines – Waiver of Season of Participation for Practice by Transgender Female Student-Athletes.

January 18 Management Council. The Council approved, as recommended by the Subcommittee for Legislative Relief (SLR), guidelines related to determining a season of participation for transgender female student-athletes. SLR agreed that NCAA staff may provide relief to a transgender female (male to female) student-athlete to allow her to practice with a women’s team during the year of ineligibility without using a season of participation, provided specific criteria are met.

Presidents Council. No action was necessary.

(2) Playing and Practice Seasons Subcommittee.

January 18 Management Council. The subcommittee had no formal report. No action was necessary.

Presidents Council. No action was necessary.

c. Division III Committees.

(1) Championships Committee.

January 18 Management Council. The Council reviewed the committee’s report. No action was necessary.

Presidents Council. No action was necessary.

(2) Committee on Infractions.

January 18 Management Council. The committee had no formal report. No action was necessary.

Presidents Council. No action was necessary.

(3) Financial Aid Committee.

(a) Financial Aid Reporting Process – Level I Reviews.

January 18 Management Council. The Council received the committee’s report that identified 57 Level I reviews this fall, 24 more than last year and noted the continued use of the review criteria (i.e., sport outliers) introduced last year. The committee took the following actions: (1) voted to take no action on 24 cases; and (2) voted to forward 33 Level I cases to a Level II review, 17 more than last year.
(b) **Division III Convention Proposal No. 2017-3.**

Management Council. The Council discussed Proposal No. 2017-3 and the related need to further educate the membership and the Presidents Council regarding the current burden on financial aid directors to monitor sources for all outside financial aid awards received by student-athletes. Next steps will include examining the outcome of Proposal No. 2017-3; discussion at the February in-person Financial Aid Committee meeting and a possible presentation to the Presidents Council at its April meeting.

Presidents Council. No action was necessary.

(4) **Infractions Appeals Committee.**

January 18 Management Council. The committee had no formal report. No action was necessary.

Presidents Council. No action was necessary.

(5) **Interpretations and Legislative Committee (ILC).**

(a) **Approval of Official Interpretation – Out-of-Season Activities as Part of a National Team Development Program.**

January 18 Management Council. The Council approved the following official interpretation:

Out-of-Season Activities as Part of a National Team Development Program (III). The committee confirmed that institutional coaches who have been selected for coaching positions within an Olympic or national team development program are not permitted to identify their team as program participants to circumvent the prohibition on out-of-season athletically related activities. Program participants who are from the same institution as the coach shall have been selected in the same manner as all other program participants.

[References: NCAA Division III Bylaw 17.1.5.2.2 (Olympic and national team development program)].

During its September 2016 meeting, ILC reviewed the existing legislation related to Olympic and national team development programs. The committee agreed that while selected coaches can identify development program participants, institutional coaches are not permitted to identify their entire team to avoid the application of the out-of-season athletically related activities legislation. This interpretation clarifies that distinction.

Presidents Council. No action was necessary.
(b) Approval of Official Interpretation – Promotional Activity Involving a Commercial Sponsor or Location.

January 18 Management Council. The Council approved the following official interpretation:

Promotional Activity Involving a Commercial Sponsor or Location (III). The Interpretations and Legislation Committee determined that student-athletes are permitted to distribute information about institutional fundraisers, even if those institutional fundraisers involve a commercial location or sponsor, as information distribution does not constitute promotion of a commercial product or service.

[References: NCAA Division III Bylaws 12.5.1.1 (institutional, charitable, educational or nonprofit promotions) and 12.5.1.1.1 (promotions involving commercial locations/sponsors)].

During its September 2016 meeting, the committee reviewed the legislation regarding a promotional activity involving a commercial sponsor or location. The committee agreed that, within the context of an institutional fundraiser, a student-athlete providing information about the sponsor or location of the fundraiser does not equate to promotion of a commercial sponsor and should be permitted. This interpretation helps clarify the way a student-athlete may be involved with an institutional fundraiser involving a commercial sponsor or location.

Presidents Council. No action was necessary.

(c) Approval of Official Interpretation – Employment and Endorsement of a Recruiting or Scouting Service.

January 18 Management Council. The Council approved the following official interpretation:

Employment and Endorsement of a Recruiting or Scouting Service (III). The NCAA Division III Interpretations and Legislation Committee confirmed that an athletics department staff member may not be employed (either on a salaried or volunteer basis) in any capacity by a recruiting or scouting service. Additionally, athletics department staff members may not directly promote or endorse a recruiting or scouting service.

[References: NCAA Division III Bylaws 13.02.12 (recruiting or scouting service), 13.10.2.1 (evaluation for media, recruiting services) and 13.12.2.4.1 (camp/clinic providing recruiting or scouting service)].

During its September 2016 meeting, the committee reviewed the existing legislation related to an athletic department staff member’s involvement with a recruiting or scouting service. The committee agreed the legislative restrictions regarding the publicity of recruitment as well as limitations regarding the involvement with recruiting services prohibits an athletics department staff member from being employed (either on a
salaried or volunteer basis) in any capacity by a recruiting or scouting service or from endorsing the same. This interpretation clarifies an athletics department staff member’s involvement with a recruiting or scouting service.

**Presidents Council.** No action was necessary.

**(d) Approval of Official Interpretation – Early Graduation Exception to the Full-Time Enrollment Requirement.**

**January 18 Management Council.** The Council approved to archive an official interpretation (4/15/2015, Item No. 2-b) and approve the following official interpretation:

**Early Graduation Exception to the Full-Time Enrollment Requirement – Use of Season of Participation (III).** The Interpretations and Legislation Committee determined that for a student-athlete to satisfy the early graduation exception to the full-time enrollment requirement and remain eligible for the remainder of the playing season without being enrolled full time, the student-athlete must have graduated (or completed degree requirements for graduation) in less than four consecutive years from initial full-time collegiate enrollment and have been charged with a season of participation for that year prior to the completion of degree requirements.

The early graduation exception applies as follows:

(a) A basketball student-athlete completes degree requirements for graduation at the conclusion of the fall semester in less than four consecutive years. She was charged with a season of participation prior to the completion of the fall semester. This student-athlete satisfies the early graduation exception and would be permitted to continue participation for the remainder of the basketball season without being enrolled.

(b) A tennis student-athlete completes degree requirements for graduation at the conclusion of the fall semester in less than four consecutive years. He was charged a season of participation during the fall semester. This student-athlete satisfies the early graduation exception and would be permitted to participate for the remainder of the tennis season without being enrolled.

(c) A baseball student-athlete completes degree requirements for graduation at the conclusion of the fall semester in less than four consecutive years. He was not charged with the use of a season for participation in the nontraditional segment. This student-athlete would not satisfy the early graduation exception and would need to be enrolled full time at his institution in the spring to participate with and compete on the institution’s baseball team.
(d) A softball student-athlete completes degree requirements for graduation at the conclusion of the winter quarter. She started practice for the softball traditional segment but was not charged with a season of participation prior to the conclusion of the winter quarter. This student-athlete would not satisfy the early graduation exception and would have to enroll full time in the spring quarter to continue participation.

[Note: If a student-athlete does not satisfy the early graduation exception, the student-athlete may still be eligible to participate while not enrolled if another exception applies. Specifically, if a postseason event (e.g., NCAA championship, NAIA championship, NCCAA championship) occurs within 60 days of the end of the semester or quarter in which degree work is completed then the student-athlete would remain eligible for the remainder of the season.]

[References: Bylaws 14.1.8.1.6.7 (eligibility after completion of degree requirements), 14.2.4.1 (minimum amount of participation), NCAA Proposal No. NC-2009-1, NCAA Division III Presidents Council, NCAA Division III Management Council Summary of Actions Fall 2007, and official interpretation (4/15/2015, Item Ref: 2-b, which has been archived)]

During its September meeting, the committee reviewed the early graduation exception to the full-time enrollment requirement and official interpretation (Reference: 4/15/15, Item Ref. 2-b) that clarifies that a student-athlete must have been charged with a season of participation for that year prior to the completion of degree requirements to use the early graduation exception and remain eligible for the playing season while not enrolled full time. The examples in the interpretation, however, were based on a typical academic calendar at a semester school. The committee agreed that the early graduation exception should be applied in the same manner for institutions on semester and quarter systems and requested staff rewrite the official interpretation (Reference: 4/15/15 Item Ref. 2-b) to clarify that distinction. This interpretation clarifies the way the early graduation exception applies for institutions using a semester and quarter system.

Presidents Council. No action was necessary.

(e) Approval of Official Interpretation – Transfer Following Nonparticipation at an NCAA Division I or II Institution.

January 18 Management Council. The Council approved the following official interpretation:

Transfer Following Nonparticipation at an NCAA Division I or II Institution (III). The Interpretations and Legislation Committee confirmed that transfer student-athletes who were Division I or II nonqualifiers only due to the lack of an NCAA Eligibility Center certification are eligible to use the four-year college transfer exception for
student-athletes who have never practiced or competed in intercollegiate athletics.

[References: NCAA Division III Bylaws 14.5.5 (four-year college transfers), 14.5.5.1 (general rule), and 14.5.5.1.1 (exception)].

During its September meeting, the committee reviewed the Division III transfer legislation and how it would apply for a nonqualifier from a Division I or II institution. The committee agreed that if a student-athlete was a Division I or II nonqualified only due to the lack of Eligibility Center certification, the student-athlete should be permitted to use the four-year college transfer exception [Bylaw 14.5.5.1.1 – (a)] for student-athletes who have never practiced or competed in intercollegiate athletics. This interpretation clarifies how to apply the Division III transfer legislation for a Division I or II nonqualifier that is only ineligible due to not registering with the Eligibility Center.

Presidents Council. No action was necessary.

(6) Membership Committee

(a) Update on Daniel Webster College.

January 18 Management Council. The Council noted the committee received an update on Daniel Webster College. The staff informed the committee that Southern New Hampshire University, a Division II institution, purchased Daniel Webster College and is operating under a “teach-out” configuration for the remainder of the 2016-17 academic year. For the 2016-17 academic year, the two institutions continue to operate as separate athletics programs. At the close of the academic year, the institution status will again need to be reviewed.

Presidents Council. No action was necessary.

(b) Rust College.

January 18 Management Council. The Council received a verbal update that Rust College is no longer a member of the NCAA and Division III.

Presidents Council. No action was necessary.

(7) Nominating Committee.

January 18 Management Council. The committee had no formal report. No action was necessary.

Presidents Council. No action was necessary.
(8) **Student-Athlete Advisory Committee (SAAC).**

(a) **Approve the Management Council Nomination of Sean Cain, Men’s Student-Athlete (Adrian College).**

January 18 Management Council. The Council exercised its authority under NCAA Constitution 4.8.2.1 (Exception-Student-Athlete Advisory Committee) and approved the nomination of Sean Cain, men’s soccer student-athlete at Adrian College.

Division III legislation prohibits two individuals from the same institution from serving on the Presidents Council and Management Council simultaneously, but allows the Management Council to waive this prohibition only in the case of SAAC nominees to the Management Council. This waiver is necessary as Jeff Docking, president of Adrian College, is a current Division III Presidents Council member.

(b) **SAAC Elections.**

January 18 Management Council. The Council reviewed the committee’s report noting its new officers – Kayla Porter, Frostburg State University, will be the chair and Alaina Woo, Pomona-Pitzer Colleges, will be the vice-chair. The new Management Council liaisons are Sean Cain, Adrian College (per above) and Megan Warren, Defiance College.

Presidents Council. No action was necessary.

(c) **Student-Athlete Engagement Committee Discussion.**

January 18 Management Council. At the recommendation of the NCAA Board of Governors, all three divisional SAACs discussed the creation of a Board of Governors Subcommittee focused on student-athlete engagement. The committee voted to recommend the establishment of an Association-wide, student-led committee that focuses on the facilitation of dialogue on issues, policies and the execution of key initiatives that affect all three divisions. The committee provided feedback on committee composition, recommended the committee be composed of nine student-athletes (three from each divisional SAAC), one Board of Governors member and one nonvoting NCAA staff liaison, and underscored the importance of term timing and length. The committee noted that it would recommend the use of external subject matter experts as needed and not define those individuals as members. The committee also expressed its desire to see racial, gender and geographic diversity represented.

Presidents Council. No action was necessary.
(9) **Student-Athlete Reinstatement (SAR) Committee.**

(a) **Amateurism, Recruiting and Awards, Benefits and Expenses – Eligibility Ramifications – Restitution for Receipt of Improper Benefits.**

January 18 Management Council. The Council approved a recommendation to sponsor noncontroversial legislation for the 2018 NCAA Convention to increase from $100 to $200 the value of improper benefits for which the eligibility of an individual student-athlete shall not be affected conditioned upon restitution. The membership has not reviewed the restitution value for approximately 10 years. Review of case data indicates an increase to $200 will decrease bureaucracy and increase efficiency for the benefit of the Division III membership and its student-athletes. This change will not eliminate the need to report an institutional violation to the NCAA enforcement staff or to request reinstatement if relief from repayment or an alternative reinstatement condition to repayment is requested (e.g., community service).

**Presidents Council.** No action was necessary.

(b) **Ethical Conduct – Sports Wagering Activities – Sanctions.**

January 18 Management Council. The Council referred back to SAR a proposal that would have eliminated the mandatory legislated penalty for sports wagering. Currently, for violations that trigger the legislated sports wagering sanctions, the minimum penalty is automatic and cannot be appealed. To promote increased fairness, SAR believes it is important to conduct a case-by-case review of these sports wagering violations. The Council felt uncomfortable with the complete elimination of the legislated penalty. It recommended the committee revise the proposal to maintain the penalty but provide SAR oversight of a more flexible appeals process.

**Presidents Council.** No action was necessary.

d. **Association-Wide and Common Committees.**

(1) **Competitive Safeguards and Medical Aspects of Sports (CSMAS).**

January 18 Management Council. The committee had no formal report. No action was necessary.

**Presidents Council.** No action was necessary.
(2) Committee on Sportsmanship and Ethical Conduct.

- Evaluation of NCAA Sportsmanship.

January 18 Management Council. The Council noted the committee discussed what efforts could be made to increase the visibility of good and positive acts of sportmanship, as well as increasing the committee’s involvement in the global discussion of ethical conduct issues. The committee expressed interest in working with the national office’s governance staffs, committees and working groups to expand the concept of the RESPECT campaign, “It’s the Name of the Game,” beyond the playing field. The committee directed staff to distribute a request to all NCAA playing rules committees to include sportmanship as a significant point of emphasis for the coming year.

Presidents Council. No action was necessary.

(3) Committee on Women’s Athletics (CWA).

(a) Initiatives That Support Equity.

January 18 Management Council. The Council approved the committee’s recommendation that the Office of Inclusion engage in the following projects in 2016-17: (1) Senior Woman Administrator (SWA) Research Project; (2) Partnership with the University of Minnesota Tucker Center for Research on Girls and Women in Sport on a research project on women coaches; and (3) Second Edition of the Status of Women in Intercollegiate Athletics Report.

All three projects will support the Association’s initiatives to increase women in leadership positions in intercollegiate athletics.

Presidents Council. No action was necessary.

(b) Add “Gender Identity” to the NCAA Inclusion Statement.

January 18 Management Council. The Council approved the committee’s recommendation that the Board of Governors consider adding “gender identity” to the NCAA Inclusion Statement.

a. When the original inclusion statement was adopted, “gender identity” was infrequently included in various inclusion statements. However, as society continues to evolve in its views on diversity and inclusion, there is an increasing expectation of equity and fair treatment based on gender identity.
b. The Board of Governors’ recent decisions to issue a non-discrimination statement and to remove NCAA championships from North Carolina serve as actions that support “gender identity” being included in the NCAA’s Inclusion Statement.

c. The Office for Civil Rights’ Dear Colleague Letter, issued on May 13, 2016, states that Title IX specifically prohibits discrimination based on gender identity.

d. The second edition of the NCAA’s transgender guide (anticipated publication in November 2016) will be a more effective and meaningful resource for the membership if “gender identity” is included in the NCAA’s Inclusion Statement. Otherwise, the inclusion statement and the best practices featured in the guide will be misaligned.

**Presidents Council.** No action was necessary.

(c) **Beach Volleyball Legislation Update.**

January 18 Management Council. The Council noted the committee received an update of potential beach volleyball legislation. One legislative proposal will increase the playing and practice season by starting one week earlier. The rationale behind this proposal is to increase the competition season window to allow greater flexibility in scheduling competitions and reduce missed class time. Another legislative proposal would allow beach volleyball to have competition during its non-championship segment (that would not be deducted from its NCAA championship segment) like other men’s and women’s sports. The final legislative proposal would develop specific requirements for beach volleyball recruiting at specific beach competitions and practices. The committee will continue to monitor these potential proposals and their place in the legislative process.

Additionally, the committee expressed interest in possible expansion as more conferences sponsor beach volleyball and expansion will provide more female student-athlete opportunities. The committee plans to revisit this issue during its February teleconference.

**Presidents Council.** No action was necessary.

(4) **Honors Committee.**

January 18 Management Council. The Council reviewed the committee’s report. No action was necessary.

**Presidents Council.** No action was necessary.
(5) **Minority Opportunities and Interests Committee (MOIC).**

- **Addition of “Gender Identity” to the NCAA Inclusion Statement.**

  January 18 Management Council. The Council approved this recommendation on Page No. 15, Item (3) (b) under CWA.

  Presidents Council. No action was necessary.

(6) **Olympic Sports Liaison Committee (OSLC).**

January 18 Management Council. The Council reviewed the committee’s report. No action was necessary.

Presidents Council. No action was necessary.

(7) **Playing Rules Oversight Panel.**

January 18 Management Council. The committee had no formal report. No action was necessary.

Presidents Council. No action was necessary.

(8) **Postgraduate Scholarship Committee.**

January 13 Management Council. The committee had no formal report. No action was necessary.

Presidents Council. No action was necessary.

(9) **Research Committee.**

(a) **Creation of Current Student-Athlete Panel.**

January 18 Management Council. The Council approved the committee’s recommendation to discuss with the Student-Athlete Advisory Committees in each division the committee’s recommendation to create student-athlete research panels. The panels would enable more “real-time” access to student-athlete opinions on important issues related to the student-athlete experience.

Presidents Council. No action was necessary.
(b) **Research updates.**

**January 18 Management Council.** The Council noted the committee received an update on GOALS and social environments preliminary findings. Staff informed the committee that over 23,000 student-athletes took the Wagering and Social Environments survey in spring 2016. A preview of results was shared at the FARA annual meeting, with full results presented at the 2017 NCAA Convention.

**Presidents Council.** No action was necessary.

(10) **Walter Byers Scholarship Committee.**

**January 18 Management Council.** The committee had no formal report. No action was necessary.

**Presidents Council.** No action was necessary.

4. **2017 NCAA CONVENTION LEGISLATION.**

a. **Review of 2017 NCAA Convention Notice and Program.**

**January 18 Management Council.** The Council reviewed the Convention Notice and Program. No action was necessary.

**Presidents Council.** No action was necessary.

b. **Legislative Proposal Question and Answer Guide.**

**January 18 Management Council.** The Council reviewed the Legislative Q & A document. No action was necessary.

**Presidents Council.** No action was necessary.

c. **Review of Parliamentary and Voting Issues.**

**January 18 Management Council.** The Council approved the parliamentary and voting issues document. It noted that Proposal No. 2017-5 (2-8) [playing and practice seasons – field hockey and lacrosse – preseason joint practice, scrimmage or exhibition – exemption from maximum contest and date of competition limitations] will become moot if Proposal No. 2017-4 (2-6) [playing and practice seasons – general playing season regulations – standardization of annual contest and date of competition exemptions] is adopted.

**Presidents Council.** The Presidents Council approved the parliamentary and voting issues document.
d. **Review of Position Papers and Speaker Assignments.**

**January 18 Management Council.** The Council reviewed the position papers and speaker assignments.

**Presidents Council.** The Presidents Council reviewed the position papers and speaker assignments, noting three proposals in the Presidential Grouping.

The Council further discussed Proposal No. 2017-2 (2-4) [eligibility – graduate and postbaccalaureate transfers]. It noted this proposal might be less controversial if it was limited only to Division III transfers. The Council indicated a willingness to explore the current waiver criteria to make it more inclusive.

5. **2017 NCAA CONVENTION.**

- **Programming and Logistics.**

  **January 18 Management Council.** The Council reviewed the agendas for the Division III Convention sessions. No action was necessary.

  **Presidents Council.** The Presidents Council reviewed the agendas for the Division III Convention sessions. No action was necessary.

  **January 21 Management Council.** The Council discussed and made the following comments regarding future Convention programming and logistics:

  - Supported continued access to Wifi in the hotel and meeting rooms.
  - Noted the Convention App map worked only on IPhones.
  - Signage was well displayed.
  - Noted Honors Celebration was long, and some didn’t like the move to Wednesday evening. Presidents noted problems with additional time away from institution.
  - The Opening Business Session felt rehearsed and edited. Greater impact if President Emmert’s comments were brief and allowed a representative from each division to give an update on its initiatives.
  - Difficult for 3,000 people to go down one staircase during Thursday’s Delegate Reception.
  - Expressed appreciation for Association-wide luncheon and guest Grant Hill.
  - Cut introductions during the Joint MC/PC/SAAC meeting to allow more round table discussion.
  - Noted strong evaluations for ADR Institute’s day and half session.
  - New athletics director meet and greet was a great networking session.
  - The Student Immersion Program had 42 students of color attending with very positive reports.
  - Division III Issues Forum – (1) set-up made it hard to hear in the back of the room; (2) sound was an issue on the dais and (3) noted concern regarding time allotted to debrief as a table.
Chancellors/Presidents Forum and Luncheon – enjoyed quicker introductions and more meaningful conversation.
Provisional and Reclassifying session – low attendance by the Membership Committee and noted timing conflict with conference meetings.

6. **DIVISION III INITIATIVES AND UPDATES.**
   
a. **Diversity and Inclusion Working Group.**

   January 18 Management Council. The Council reviewed the working group’s reports from its November and December teleconferences. Staff provided an update on the second annual Student Immersion Program that brought 42 students of color, interested in a career in Division III athletics, to the Convention. Staff also noted the release of the Diversity and Inclusion Working Group’s, “The Diverse Workforce.”

   Presidents Council. No action was necessary.

b. **Sportsmanship and Game Environment Working Group.**

   January 18 Management Council. The Council noted the recent partnership with the Disney Institute. (See Page No. 5, Item (2) (a) and approved in November 2016 by the Administrative Committee.)

   Disney will conduct two discovery visits, one in late January at Wittenberg University and the second shortly thereafter at schools near a major metropolitan hub. Following these visits, a two-day visit to the Disney Institute for approximately 10 members of the working group and NCAA staff will occur in mid-February to learn Disney’s customer service content. This same group will meet again in Indianapolis to work on shaping the Disney content to Division III values, standards and environments.

   Presidents Council. No action was necessary.

c. **Athletics Direct Report (ADR) Institute.**

   January 18 Management Council. The Council reviewed the agenda noting the ADR Institute was extended to a day and a half of programming.

   Presidents Council. No action was necessary.

d. **LGBTQ Working Group.**


   Presidents Council. No action was necessary.
e. **360 Proof and NASPA Collaborative.**

*January 18 Management Council.* The Council reviewed an update on 360 Proof and the NASPA Collaborative noting the 2016-17 outreach plan opportunities include: (1) January NASPA AOD Strategies Conference – booth and education session; (2) January NCAA Convention – booth and technical assistance; (3) March NASPA Annual Conference – education session on collaboration through 360 proof, booth; (4) June NCAA Regional Rules Seminar – booth and technical assistance; and (5) NASPA Regional Conference – handouts at the NASPA table.

The NCAA communications staff drafted a communications plan and core-messaging document. The process to identify and hire a contractor with student affairs or public health marketing experience is underway. This contractor will lead the execution of the communication plan drafted by the NCAA communications staff, which included consultation by NASPA staff and the 360 Proof Steering Committee. The goal of the communications plan is to increase awareness and use of the 360 Proof program to strengthen the relationship between athletics and student affairs representatives and improve campus culture, leading to an improved, better integrated experience for student-athletes.

The Council expressed concern with promoting 360 Proof while simultaneously being involved in a pilot program that will allow the sale of beer and wine at the 2017 Division III Men’s Lacrosse Championship, which will be held in conjunction with the Divisions I and II championships and Division I women’s championships at Gillette Stadium in Foxboro, Massachusetts.

*Presidents Council.* No action was necessary.

f. **Graduation Rate Report.**

*January 18 Management Council.* The Council noted that Division III student-athletes continue to graduate at higher rates than their peers in the student-body, according to the most recent NCAA Academic Success Rate (ASR) data. Based on a representative sample of 193 schools participating in the voluntary reporting program in the 2015-16 academic year, the Division III national four-year average ASR continues to hold steady at 87 percent. Even when utilizing the less-inclusive federal rate, Division III student-athletes perform better than the general student body. The four-year, federal rate for student-athletes was 69 percent and the federal rate for the overall student body was 62 percent, a difference of seven percentage points.

*Presidents Council.* No action was necessary.

g. **Division III Identity Initiative.**

*January 18 Management Council.* The Council received a status report on the Division III Identity Initiative including an update on the purchasing website, championships, Division III/D3SIDA Recognition Award, social media, Special Olympics and Division III Week slated for April 3-9, 2017.

*Presidents Council.* No action was necessary.
h. **Faculty Athletics Representatives Working Group.**

   January 18 Management Council. The Council reviewed the working group’s November and December teleconference reports. It noted the discussion of potential components of engagement led to the identification of knowledge gaps and how the working group would proceed. Engagement at the conference level is an area the working group is interested in exploring through data collection and analysis.

   Presidents Council. No action was necessary.

i. **Division III Technology Users Group.**

   January 18 Management Council. The Council reviewed the Technology Users Group report from its last teleconference. Staff highlighted the Single Source Sign-On (SSSO); Program Hub; Eligibility Center student ID and registration update; and RSRO training, a walk-through video resource that includes both static and screencast information.

   Council also noted the group will research the viability of creating a resource detailing a compliance director’s responsibility to educate the campus generally, not just athletics. Institutions face a lack of understanding on campus of how athletics works in tandem with other offices or events, particularly considering increased responsibility in entry-level positions.

   Presidents Council. No action was necessary.

j. **Feedback from Conference Meetings.**

   January 18 Management Council. The Council reviewed reports from conference meetings. No action was necessary.

   Presidents Council. No action was necessary.

7. **ASSOCIATION WIDE UPDATES AND ISSUES.**

a. **Board of Governors Update.**

   January 18 Management Council and Presidents Council. The Council received an update on Board of Governors initiatives including: (1) Diversity and Inclusion, including the Presidential Pledge; (2) health and safety initiatives; (3) structure and composition; (4) creation of an engagement committee for student-athletes; (5) campus sexual violence; and (6) sports wagering.

b. **Sport Science Institute Updates.**

   January 18 Management Council. Dr. Brian Hainline provided an update on SSI’s nine strategic priorities. He also discussed the recently released Year-Round Football Practice Contact Recommendations – Interassociation Guidelines.
c. **Litigation Update.**

   January 18 Management Council. The Council accepted the Litigation Report. No action was necessary.


d. **Governmental Relations Report.**

   January 18 Management Council and Presidents Council. The Councils accepted the Governmental Relations Report. No action was necessary.

8. **OTHER BUSINESS.**

   January 18 Management Council. Tracey Ranieri acknowledged departing Council members, Frank Millerick, Chris Ragsdale, Terry Small, Julie Soriero, Taryn Stromback, Terry Wansart and Greg Woods, thanking them for their service on behalf of the Association, while vice chair Brit Katz thanked Tracey Ranieri for her service as chair of the Management Council.

   Presidents Council. President Cureton acknowledged departing Council member, Dennis Shields, thanking him for his service on behalf of the Association.

9. **ADJOURNMENT.**

   January 18 Management Council. The Management Council meeting adjourned at 2:48 p.m.

   Presidents Council. The Presidents Council meeting adjourned at 11:14 a.m.

   January 21 Management Council. The Management Council meeting adjourned at 1:21 p.m.
REPORT OF THE NCAA DIVISION III ADMINISTRATIVE COMMITTEE
JANUARY 19, 2017, ELECTRONIC MAIL

ACTION ITEM.

• None.

INFORMATIONAL ITEMS.

• Division III Committee on Infractions Term Extension. The Administrative Committee approved a 60-day extension of Amy Hackett’s term from April 15 to June 15, 2017, on the Committee on Infractions. The request provides continuity with facilitating the resolution of a major infractions case. The case had an anticipated hearing date in February, however it was recently postponed until April.

Committee Chair: Alan Cureton, University of Northwestern
Staff Liaisons: Dan Dutcher, Division III Governance
              Jay Jones, Division III Governance
              Debbie Kresge, Division III Governance
              Louise McCleary, Division III Governance

NCAA Division III Administrative Committee
January 19, 2017

Attendees:
Alan Cureton, University of Northwestern, chair.
Brit Katz, Millsaps College
Jay Lemons, Susquehanna University.
Tracey Ranieri, State University of New York at Oneonta.
Troy VanAken, Thiel College.

NCAA Staff Support:
Dan Dutcher, Jay Jones, Debbie Kresge and Louise McCleary
REPORT OF THE NCAA DIVISION III
ADMINISTRATIVE COMMITTEE
JANUARY 24, 2017, ELECTRONIC MAIL

ACTION ITEM.

- None.

INFORMATIONAL ITEMS.

- **Division III Committee on Infractions Hearing Temporary Appointment.** The Administrative Committee approved the temporary appointment of Nancy Meyer to participate in an April 2017 major infractions hearing. Ms. Meyer, the director of athletics at Calvin College, is a former member of the committee and meets the criteria set forth in NCAA Bylaw 19.1.2.3, Temporary Substitutes.

**Committee Chair:** Alan Cureton, University of Northwestern

**Staff Liaisons:**
- Dan Dutcher, Division III Governance
- Jay Jones, Division III Governance
- Debbie Kresge, Division III Governance
- Louise McCleary, Division III Governance

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**NCAA Division III Administrative Committee**

**January 24, 2017**

<table>
<thead>
<tr>
<th><strong>Attendees:</strong></th>
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<tbody>
<tr>
<td>Alan Cureton, University of Northwestern, chair.</td>
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<tr>
<td>Brit Katz, Millsaps College</td>
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<tr>
<td>Jay Lemons, Susquehanna University.</td>
</tr>
<tr>
<td>Troy VanAken, Thiel College.</td>
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<thead>
<tr>
<th><strong>Absent:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Shantey Hill, St. Joseph’s College.</td>
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</table>

<table>
<thead>
<tr>
<th><strong>NCAA Staff Support:</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Dan Dutcher, Jay Jones, Debbie Kresge and Louise McCleary</td>
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</tbody>
</table>
REPORT OF THE NCAA DIVISION III ADMINISTRATIVE COMMITTEE
MARCH 1, 2017, IN-PERSON MEETING

ACTION ITEMS

1. **Adopt Noncontroversial Legislation to Prohibit Two-a-Day Practices in Football.**
   
   a. **Recommendation.** The Management Council approve noncontroversial legislation to eliminate traditional two-a-day football practices, effective immediately.

   b. **Rationale.** The committee discussed eliminating two-a-day practices to align with and implement the health and safety measure recommendations in, “Interassociation Consensus: Year-Round Football Practice Contact for College Student-Athletes Recommendations.” The committee supports adopting noncontroversial legislation effective immediately, as the traditional legislative process would not allow implementation for the 2017 season. The committee discussed the need for an updated Q&A document explaining what activities are allowed during a second session on the same day.

   c. **Budget Impact.** None.

   d. **Student-Athlete Impact.** The recommendation promotes the health and safety of Division III student-athletes.

2. **Blanket One-Time Preseason Practice Waiver for the 2017 Football Season.**

   a. **Recommendation.** The Management Council should determine if it is in the best interest of Division III to establish a limited one-time blanket waiver to extend preseason football practice for 2017.

   b. **Rationale.** The committee discussed the establishment of a limited one-time blanket waiver that would allow institutions to start preseason practice earlier. The waiver would account for practice opportunities lost by eliminating traditional “two-a-day” practices per, “Interassociation Consensus: Year-Round Football Practice Contact for College Student-Athletes Recommendations.” While the committee noted concerns with potential budgetary impact and competitive equity, it recommended the Management Council act after receiving additional feedback from the Division III Football Committee and the Division III membership. The committee also noted that most feedback, to date, has opposed a blanket waiver.

   c. **Budget Impact.** Financial cost would be different for each institution, depending on use of potential blanket waiver.

   d. **Student-Athlete Impact.** No health and safety impact if there is no blanket waiver, per the Sports Science Institute.
INFORMATIONAL ITEMS.

1. **General Discussion.** The meeting, held at Susquehanna University, convened at 8:07 a.m.

   The Administrative Committee discussed items of importance to the NCAA and those specific to Division III. Staff informed the committee of its three primary functions: to plan for the upcoming year; to act on any emergency issues that arise between Council meetings; and to decide routine issues best acted on between the regular quarterly meetings of the Councils.

2. **Leadership Expectations.** The committee reviewed the leadership expectations; the Policies and Procedures documents for both Management and the Presidents Councils; and committee responsibilities including the Board of Governors and Council meetings.

   The committee recommended the Management Council discuss during its April meeting the potential creation of a Management Council Nominating Subcommittee. This subcommittee would be responsible for identifying and nominating interested Council members to serve as chair and vice chair.

   The committee also discussed the Presidents Council leadership succession plan. The committee noted that the Presidents Council’s Nomination Subcommittee had recently endorsed a revised plan for President Docking to succeed as chair of the Council following President Lemon’s departure in June 2017, while President Cureton will remain as vice chair for the remainder of 2017.

3. **Key Association-wide Issues for 2017.**
   
a. **Board of Governors.**
      
      (1) **Composition.** The committee noted that the Board’s AdHoc Committee on Structure and Composition is not recommending changes to the Board of Governor’s (BOG) composition at this time.
      
      (2) **Presidential Pledge.** The Presidential Pledge was developed to specifically commit to establishing initiatives for achieving ethnic and racial diversity, gender equity and inclusion with a focus and emphasis on hiring practices. To date, 62% of Division III presidents have signed the pledge. The goal is to have an 80% participation rate in each division. The BOG has recently developed a permanent committee, Board of Governors Committee to Promote Cultural Diversity and Gender Equity, reaffirming the Association’s commitment to cultural diversity and inclusiveness.
Championships policies. The committee discussed the Association’s current pilot program that allows the sale of alcohol at selected sites.

The committee expressed concern that this year’s pilot will include the joint men’s lacrosse championship. The concern is that the sale of alcohol runs counter to the Division’s 360 Proof initiative, a web-based alcohol education program.

The committee also discussed the status of the BOG’s support to withdraw NCAA championships from North Carolina in response to discriminatory state laws.

b. Sport Science Institute (SSI) Strategic Initiatives. The committee reviewed the SSI’s nine strategic initiatives. In April, the BOG will begin to work more closely with SSI to actively oversee health and safety as Association-wide issues.

c. Governance Committee Review. The committee noted there is an internal staff initiative to complete a comprehensive review of the NCAA’s committee structure, including all committees and working groups, in an effort to enhance the overall effectiveness and efficiency of the Association-wide governance structure.


a. Diversity and Inclusion Working Group. The committee reviewed the working group’s report from its February 2 teleconference.

b. Sportsmanship and Game Environment Working Group. The committee reviewed the group’s summary from its February 16-17 meeting with the Disney Institute. The meeting began the first phase of its development work for the Division III game environment initiative. It concentrated on developing the elements of an appropriate service framework for the Division III game experience. This framework is the root of a service-focused culture, and consists of three main components: a common purpose, service standards and behavioral guidelines. A second planning session with the Disney Institute will be held mid-April in Indianapolis.

c. Faculty Athletics Representative (FAR) Engagement Working Group. The committee reviewed the working group’s report from its December 12, 2016, teleconference.

d. LGBTQ Working Group. The committee reviewed the working group’s report from its February 6 teleconference noting the group’s objective to examine the current and potential programming, resources, and recognition of the LGBTQ community and its allies in Division III.
e. **Graduation Rate Report.** The committee reviewed the overview from the 2016 Division III Graduation Rates Report.

f. **Institutional Performance Program (IPP).** The committee discussed the implementation of the program noting staff is providing webinars to conference commissioners to teach its capabilities.

g. **Division III Identity Initiative.** The sixth annual Division III Week is scheduled for April 3-9.

h. **SAAC Mental Health Initiatives.** The committee noted that one of the Student-Athlete Advisory Committee’s (SAAC) priority initiatives for 2017 is mental health.

5. **2018 Division III Legislation.** The committee discussed the following possible significant legislation for the 2018 Convention: (1) sports wagering; (2) academic misconduct; (3) graduate transfer eligibility; and (4) football playing and practice seasons.

6. **Division III Strategic Planning and Finance.**

   a. **Division III Strategic Plan.** The current Division III Strategic Plan details a two-year budget cycle to align with the 2015-2017 budget biennium. Annually, the Strategic Planning and Finance Committee (SPFC) reviews the plan in June and forwards it to the Councils to review and approve during their summer meetings. This summer, SPFC will recommend a new 2017-19 Strategic Plan to align with the next budget biennium.

   b. **Division III Budget.**

      (1) **Budget-to-Actual.** The committee reviewed the budget-to-actual document noting that as of January 2017, the fall championships expenses were within budget, while the winter championships were not yet reflected.

      (2) **Budget Projections.** The committee reviewed an updated future budget projection. Staff noted the Strategic Planning and Finance Committee (SPFC) will see an increase to the Division III revenue as a result of one-time payout of $1.2M from realized gains, as well as a team transportation forecasting change that will reduce projected annual team transportation expenses by $1.3M in 2017-18. SPFC will review the impact of the additional revenue as well as new championship and nonchampionship initiatives. It will make specific recommendations to the Councils to review in April.
c. Strategic Planning and Finance Committee in-person meeting. The committee reviewed the draft agenda for the March in-person Strategic Planning and Finance Committee meeting. Key discussions focused on the following:

- Nonchampionship budget initiatives, including a 10% increase in the conference grant program; increase of 23 internships to the Women & Minority Intern Program in 2018-19, increases to the New AD and Commissioner Orientation, the NADIIIAA partnership and the Academic Reporting honorarium.
- Championship budget initiatives, include bracket expansions; ground transportation reimbursement policy; officiating enhancements; championship format change; and sport-specific requests.
- Proposed updated future budget projections.

7. 2018 Division III Membership-wide survey. The committee noted that NCAA staff will start the planning process for the 2018 Division III membership-wide survey this fall. The survey is conducted once every five years as a means of testing philosophical commitments, communications and Division III programs and initiatives.

8. Other Communication Initiatives.

a. Communication Survey Results. The committee reviewed both Association-wide and Division III communication survey results.

b. Presidents Council Communication Plan.

(1) President’s Advisory Group (PAG). The committee reviewed the rationale for the establishment of PAG and discussed ways to better utilize this group within the governance structure.

(2) Presidential Quarterly Update. The committee noted the current quarterly update is informative.

c. Management Council Communication Plan. Each Management Council member is assigned conferences for the upcoming year. They are given a sample letter to use when contacting their assigned conferences, an updated Governance PowerPoint and an introduction regarding the program and guidelines for attending conference meetings. Council members also complete an on-line meeting recap summary form. These recaps are then discussed at the next scheduled Management Council meeting.
d. **Regular Governance Communication.** Regular communications include the Monthly Updates, a regular email to Division III commissioners and occasional updates on the NADIIIAAA listserv.

9. **Adjournment.** The meeting adjourned at 2:03 p.m.

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**Committee Chair:** Jay Lemons, Susquehanna University, Landmark Conference  
**Staff Liaisons:** Dan Dutcher, Division III Governance  
Jay Jones, Division III Governance  
Louise McCleary, Division III Governance

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![NCAA Division III Administrative Committee  
March 1, 2017, Meeting  
**Attendees:**
Alan Cureton, University of Northwestern.  
Jeff Docking, Adrian College.  
Shantey Hill, St. Joseph’s College (Long Island).  
Brit Katz, Millsaps College.  
Jay Lemons, Susquehanna University, chair.  
Troy VanAken, Thiel College.  
**Absentee:**
None.  
**NCAA Staff Support in Attendance:**
Dan Dutcher, Jay Jones, Debbie Kresge, Louise McCleary and Jeff Myers.](image-url)
### Revenue:

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<td>2014-15</td>
<td>29,639,760</td>
<td>1,596,966</td>
<td>7,907,426</td>
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### Expenses:

#### Men's Championships

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<th>Actual</th>
<th>Difference</th>
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<tbody>
<tr>
<td>Baseball</td>
<td>1,824,027</td>
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<td>24,010</td>
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<tr>
<td>Basketball</td>
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<td>15,469</td>
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<tr>
<td>Cross Country</td>
<td>525,965</td>
<td>(6,965)</td>
<td>523,583</td>
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<tr>
<td>Football</td>
<td>541,000</td>
<td>12,859</td>
<td>531,874</td>
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</tr>
<tr>
<td>Golf</td>
<td>514,000</td>
<td>3,329</td>
<td>24,096</td>
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</tr>
<tr>
<td>Ice Hockey</td>
<td>303,000</td>
<td>163,032</td>
<td>21,763</td>
<td>-</td>
</tr>
<tr>
<td>Lacrosse</td>
<td>431,000</td>
<td>3,817</td>
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<tr>
<td>Soccer</td>
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<td>44,956</td>
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<tr>
<td>Swimming &amp; Diving</td>
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<tr>
<td>Tennis</td>
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<td>42,267</td>
<td>(105)</td>
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<tr>
<td>Track, Indoor</td>
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<td>125,211</td>
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<tr>
<td>Track, Outdoor</td>
<td>941,715</td>
<td>48,761</td>
<td>51,222</td>
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<tr>
<td>Volleyball</td>
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<td>5,793</td>
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<td>-</td>
</tr>
<tr>
<td>Wrestling</td>
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</tr>
<tr>
<td>Championship Other</td>
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<td>1,875</td>
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#### Women's Championships

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<tr>
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<th>Actual</th>
<th>Difference</th>
<th>Charter</th>
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<tbody>
<tr>
<td>Basketball</td>
<td>1,509,900</td>
<td>170,095</td>
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<td>1,304,805</td>
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<tr>
<td>Basketball</td>
<td>538,500</td>
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<tr>
<td>Cross Country</td>
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<td>537,139</td>
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<tr>
<td>Golf</td>
<td>311,000</td>
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</tr>
<tr>
<td>Ice Hockey</td>
<td>273,000</td>
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<td>-</td>
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<tr>
<td>Rowing</td>
<td>666,000</td>
<td>45,280</td>
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<tr>
<td>Lacrosse</td>
<td>1,182,000</td>
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<tr>
<td>Swimming &amp; Diving</td>
<td>1,369,000</td>
<td>191,254</td>
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<tr>
<td>Tennis</td>
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<td>Volleyball</td>
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<tr>
<td>Championship Other</td>
<td>3,214</td>
<td>1,875</td>
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### Total Revenue

- **2017-18**: $27,117,000
- **2016-17**: $29,695,153
- **2015-16**: $29,639,760
- **2014-15**: $29,543,863

### Expenses:

#### Men's Championships

<table>
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<tr>
<th>Sport</th>
<th>Year-to-date</th>
<th>Actual</th>
<th>Difference</th>
<th>Charter</th>
</tr>
</thead>
<tbody>
<tr>
<td>Baseball</td>
<td>1,824,027</td>
<td>24,010</td>
<td>24,010</td>
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<tr>
<td>Basketball</td>
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<tr>
<td>Cross Country</td>
<td>525,965</td>
<td>(6,965)</td>
<td>523,583</td>
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<tr>
<td>Football</td>
<td>541,000</td>
<td>12,859</td>
<td>531,874</td>
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<tr>
<td>Golf</td>
<td>514,000</td>
<td>3,329</td>
<td>24,096</td>
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<tr>
<td>Ice Hockey</td>
<td>303,000</td>
<td>163,032</td>
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</tr>
<tr>
<td>Lacrosse</td>
<td>431,000</td>
<td>3,817</td>
<td>57,894</td>
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</tr>
<tr>
<td>Soccer</td>
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<td>44,956</td>
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<tr>
<td>Swimming &amp; Diving</td>
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<td>74,821</td>
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<tr>
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<td>42,267</td>
<td>(105)</td>
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<tr>
<td>Track, Indoor</td>
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<td>439,726</td>
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<td>Track, Outdoor</td>
<td>941,715</td>
<td>48,761</td>
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<tr>
<td>Volleyball</td>
<td>164,200</td>
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<tr>
<td>Wrestling</td>
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<td>84,370</td>
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</tr>
<tr>
<td>Championship Other</td>
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#### Women's Championships

<table>
<thead>
<tr>
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<th>Year-to-date</th>
<th>Actual</th>
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<tr>
<td>Basketball</td>
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<td>170,095</td>
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<td>1,304,805</td>
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<tr>
<td>Basketball</td>
<td>538,500</td>
<td>251,902</td>
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<tr>
<td>Cross Country</td>
<td>416,500</td>
<td>23,846</td>
<td>537,139</td>
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<tr>
<td>Golf</td>
<td>311,000</td>
<td>18,792</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Ice Hockey</td>
<td>273,000</td>
<td>45,280</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Rowing</td>
<td>666,000</td>
<td>45,280</td>
<td>-</td>
<td>-</td>
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<tr>
<td>Lacrosse</td>
<td>1,182,000</td>
<td>105,775</td>
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<tr>
<td>Swimming &amp; Diving</td>
<td>1,369,000</td>
<td>191,254</td>
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<tr>
<td>Tennis</td>
<td>508,000</td>
<td>92,636</td>
<td>-</td>
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<tr>
<td>Track, Indoor</td>
<td>592,000</td>
<td>531,719</td>
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<tr>
<td>Track, Outdoor</td>
<td>778,000</td>
<td>530,078</td>
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<tr>
<td>Volleyball</td>
<td>963,000</td>
<td>330,417</td>
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<tr>
<td>Championship Other</td>
<td>3,214</td>
<td>1,875</td>
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</tr>
</tbody>
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### Total Expenses

- **2017-18**: $27,117,000
- **2016-17**: $29,695,153
- **2015-16**: $29,639,760
- **2014-15**: $29,543,863

### Summary

- **2017-18 Revenue**: $27,117,000
- **2016-17 Revenue**: $29,695,153
- **2015-16 Revenue**: $29,639,760
- **2014-15 Revenue**: $29,543,863
## Expenses (continued):

### Non-Championship Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>2014-15</th>
<th>2015-16</th>
<th>2016-17</th>
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<tr>
<td>Strategic Initiative Conference Grants</td>
<td>$2,490,900</td>
<td>$2,478,140</td>
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<td>Strategic Alliance Matching Grant</td>
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<td>Student-Athlete Leadership Conference</td>
<td>$35,000</td>
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<td>Division III Identity Program</td>
<td>$600,000</td>
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<td>DIII Diversity Initiatives</td>
<td>$50,000</td>
<td>$31,392</td>
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<td>360 Proof (formerly Drug Education and Research)</td>
<td>$600,000</td>
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<td>$288,808</td>
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<tr>
<td>Total Division III Projected Unallocated Funds</td>
<td>$2,26,000</td>
<td>$5,000,000</td>
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### Other Division III Strategic Initiatives

- **Exploratory/Provisional Membership**
- **Sickle Cell Trait Testing Reimbursement Program**
- **Miscellaneous Division III Initiatives**
- **Division-wide Sportmanship Initiative**
- **Co-SIDA Partnership**
- **Division III Event Cancellation Insurance**
- **Special Olympics Partnership**
- **SWA Enhancement Grant Program (NAC/WA/HERS)**
- **Academic Reporting Honorarium**
- **Conference Commissioners Meeting**
- **Other Working Groups**
- **Additional Spring In-Person SAAC Meeting**
- **DIII Administrator and Commissioner Meeting**
- **Miscellaneous Division III Initiatives**
- **Sickle Cell Trait Testing Reimbursement Program**
- **Exploratory/Provisional Membership**

### Non-Championships Expense

<table>
<thead>
<tr>
<th>2014-15</th>
<th>2015-16</th>
<th>2016-17</th>
</tr>
</thead>
<tbody>
<tr>
<td>$6,203,400</td>
<td>$4,595,851</td>
<td>$4,595,851</td>
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<tr>
<td>$5,988,000</td>
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<td>$6,255,600</td>
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<td>$5,483,220</td>
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<td>$7,123,400</td>
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<tr>
<td>$7,324,600</td>
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### Total Division III Expenses

<table>
<thead>
<tr>
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<th>2016-17</th>
</tr>
</thead>
<tbody>
<tr>
<td>$27,459,400</td>
<td>$26,293,076</td>
<td>$26,146,656</td>
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<tr>
<td>$28,267,000</td>
<td>$26,185,112</td>
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<tr>
<td>$29,256,709</td>
<td>$25,251,378</td>
<td>$25,005,331</td>
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### Excess Revenue over Expense

<table>
<thead>
<tr>
<th>2014-15</th>
<th>2015-16</th>
<th>2016-17</th>
</tr>
</thead>
<tbody>
<tr>
<td>$(342,400)</td>
<td>$(3,446,694)</td>
<td>$(4,062,432)</td>
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<tr>
<td>$276,865</td>
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<td>$438,444</td>
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<tr>
<td>$25,819,681</td>
<td>$25,819,681</td>
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### Total Fund Balance (Funds Available for Reserve/Future Use)

<table>
<thead>
<tr>
<th>2015-16</th>
<th>2016-17</th>
</tr>
</thead>
<tbody>
<tr>
<td>$17,968,154</td>
<td>$22,034,111</td>
</tr>
<tr>
<td>$22,034,111</td>
<td>$25,819,681</td>
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</tbody>
</table>

### Total Division III Projected Unallocated Funds

<table>
<thead>
<tr>
<th>2014-15</th>
<th>2015-16</th>
<th>2016-17</th>
</tr>
</thead>
<tbody>
<tr>
<td>$9,409,654</td>
<td>$13,198,748</td>
<td>$13,198,748</td>
</tr>
<tr>
<td>$12,762,180</td>
<td>$15,749,266</td>
<td>$16,410,548</td>
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W/02 Management Council/2017 Meetings/April/03b_2016-17 Budget to Actual_2 at "DIII B to A (NonChamp)" tab
Updated: 4/4/2017 8:14 AM
ACTION ITEMS.

1. Legislative Items.

   • Membership Dues Credit.

     (1) **Recommendation.** Adopt noncontroversial legislation to provide a one-year credit (2017-18) related to the membership dues increase approved in 2016.

     (2) **Effective date.** September 1, 2017.

     (3) **Rationale.** Due to an unexpected one-time payout from the NCAA’s investment portfolio of approximately $1.2 million, as well as a $1.3 million reduction in championship team travel budget forecasts, the committee proposed a one-year credit related to the membership dues increase. This one-time credit would be reflected on the budget as well as institutional and conference invoices.

     The committee noted that this credit will not automatically apply to future membership dues; however, it will be reevaluated.

     (4) **Estimated budget impact.** $519,000 loss of income.

     (5) **Estimated student-athlete impact.** None.

2. Nonlegislative.

   a. Mandated Reserve Balance.

     (1) **Recommendation.** Approve the committee’s recommendation to change the mandated reserve balance to 50% all cash.

     (2) **Effective date.** Immediately.

     (3) **Rationale.** Currently the division has a 50 percent mandated reserve balance, which includes a $5 million event cancellation insurance policy. The committee recommends that the mandated reserve include a 50 percent cash reserve balance, instead of the current 50 percent reserve, which includes the existing insurance policy. This cash-based reserve policy is consistent with the Association’s overall policy as set forth by the Board of Governors. The division-specific insurance policy would remain in place.

     (4) **Estimate budget impact.** Approximately a $5 million increase to the mandated reserve.

     (5) **Estimated student-athlete impact.** None.
b. **Championship Budget Initiatives.**

(1) **Recommendation.** Approve the committee’s recommendation to incorporate the championship’s budget priority initiatives in the 2017-19 budget.

(2) **Effective date.** September 1, 2017.

(3) **Rationale.** The committee reviewed the championships committee budget initiative priorities for the 2017-19 budget (see Attachment A). In response to recent additional budget revenues, the committee proposed the full funding of ground transportation for teams and individuals traveling to championships by air as well as restoration of travel party sizes to the 2013-14 levels prior to the 10 percent cut across all sports in 2014. The committee also approved officiating enhancements; sport specific recommendations and several bracket enhancements.

(4) **Estimated budget impact.** $2.2 million.

(5) **Estimated student-athlete impact.** The recommendations provide either expanded opportunities for student-athletes, enhance the championship experience for student-athletes, or improve championship administration.

c. **Nonchampionship Budget Initiatives.**

(1) **Recommendation.** Approve to incorporate the nonchampionships budget priority initiatives in the 2017-19 budget.

(2) **Effective date.** September 1, 2017.

(3) **Rationale.** The committee reviewed the nonchampionships budget initiative priorities for the 2017-19 budget (see Attachment B). Key changes include increases to the conference grant program (10%); increase the diversity internship program by three to 23 internships in 2018-19; increase the NADIIAA partnership ($23,000); fund the Disney partnership related to Sportsmanship and Game Environment ($200,000) and decreases to the Identity Initiative ($60,000) and 360 Proof (an average of $63,000).

(4) **Estimated budget impact.** Increases of $558,000 in 2017-18 and $225,000 in 2018-19.

(5) **Estimated student-athlete impact.** The recommendations provide either expanded opportunities for student-athletes, enhance the championship experience for student-athletes, or improve championship administration.
**INFORMATIONAL ITEMS.**

1. **Welcome.** The chair, President Al Cureton, welcomed the committee to the in-person meeting. The meeting began at 8:06 a.m. Eastern time.

2. **Report from the November 2016 teleconference.** The committee reviewed and approved its November 2016 report.

3. **Division III Strategic Plan.** The committee reviewed the strategic plan. Since next year starts a new budget biennium, the committee reviewed the plan and made recommendations for 2017-19. Staff will share the updated strategic plan with the committee on its June teleconference for final review and approval.

4. **Division III Budget.** The committee reviewed the 2016-17 budget-to-actual as of February 2017. To date, the division is on target with its budget projections and anticipates an overall championships surplus of $400,000.

5. **Division III Initiatives – Budget Impact.**
   a. **Athletic Direct Report (ADR) Institute.** The committee reviewed the ADR Institute expenses as of March 6, 2017, as well as the 2017 participant evaluations.
   b. **Student Immersion Program.** The committee reviewed the 2017 Student Immersion budget; as well as the program’s participants and mentors feedback summaries. It also noted that the 84 Student Immersion Program participants from the 2016 and 2017 Conventions, have received an invitation to attend the Career in Sports Forum and Career Next Steps (Division III only) in June. The event will take place in Indianapolis and staff anticipates approximately 20 attendees.

6. **Division III Conference Grant Program.** Gail Cummings Danson agreed to serve on the Conference Grant Review Subcommittee along with Brit Katz and Candice Poiss Murray. The subcommittee’s responsibility is to review the staff findings on the annual submitted Conference Grant Impact Forms.

7. **Division II Perceptions Survey.** The committee reviewed the Division II Perceptions Survey. While the survey was administered to seek feedback for Division II, staff noted there was data applicable for Division III. The committee discussed the usefulness of the data in relation to the Division III’s current marketing and promotion of the Identity Initiative.
8. **2018 Division III Membership-Wide Survey.** The committee noted that a Division III membership-wide survey will be released in the spring of 2018.

9. **Division III Working Groups.**
   
   a. **Sportsmanship and Game Environment.** The committee reviewed a summary from the working group’s meeting with Disney Institute February 16-17. The working group established service standards for Division III athletic events that will ensure a consistent and high-quality service experience. Upon completion, each service standard will encompass clearly defined and measurable behavioral guidelines that work in concert to create a first-rate customer service experience. An ambassadors program will be held in June, with the full program being released in the fall.
   
   b. **Diversity and Inclusion.** The committee reviewed the working group’s report noting the recent release of the Diverse Workforce and the positive feedback related to this recruitment and retention resource. The application for Career Next Steps, a new initiative, was sent to all participants of the 2016 and 2017 Student Immersion Program. Participants, anticipate approximately 20, will come to Indianapolis for a day of Division III-specific professional development Wednesday, May 31, and then attend the NCAA’s Career in Sports Forum, June 1-4.
   
   c. **Faculty Athletics Representative (FAR) Engagement Working Group.** The committee reviewed the working group’s report from its February teleconference. The working group will look at potential components of engagement via the campus, conference and national levels. Its goal is to create an FAR Best Practices document with a progress report due at the 2018 Convention.
   
   d. **LGBTQ Working Group.** The committee reviewed the working group’s report from its February teleconference.

10. **Hot Topics.**
   
   a. **2017 Legislation Voting Results.** The committee reviewed the 2017 legislation voting results noting Proposal No. 2 (Eligibility – Graduate and Postbaccalaureate Transfers) was defeated. The committee discussed taking a more in-depth look at the current waiver guidelines and recommended that the Presidents and Management Council look at possible legislation with respect to Division III to Division III transfers.
   
   b. **Football Preseason Practice Recommendations.** The committee reviewed the Sports Science Institute’s (SSI) document, “Interassociation Consensus: Year-Round Football Practice Contact for College Student-Athletes Recommendations.” It discussed two legislation issues: (1) eliminating two-a-day football practices and (2) establishing a limited one-time blanket waiver that would allow institutions to start preseason practice earlier. The committee noted that the Administrative Committee, during its March 1 in-person meeting, forwarded noncontroversial legislation to eliminate the two-day practices
to the Management Council. The committee also requested Management Council discuss the establishment of a one-time blanket waiver for the 2017 preseason. It noted that both Divisions I and II have passed blanket waivers that allow teams to start preseason practice one week and three days early, respectively. Most Division III feedback received to date, have opposed a blanket waiver.

Staff is currently working with SSI to develop a Q and A document that will be available to the membership. Currently there is a briefing document online in conjunction with the Interassociation Recommendations.

c. NCAA Board of Governors Updates.

(1) **Composition.** The committee noted that the Board’s AdHoc Committee on Structure and Composition is not recommending changes to the Board of Governor’s (BOG) composition at this time.

(2) **Presidential Pledge.** The Presidential Pledge was developed to specifically commit to establishing initiatives for achieving ethnic and racial diversity, gender equity and inclusion with a focus and emphasis on hiring practices. To date, 62% of Division III presidents have signed the pledge. The goal is to have an 80% participation rate in each division. The BOG has recently developed a permanent committee, Board of Governors Committee to Promote Cultural Diversity and Gender Equity, reaffirming the Association’s commitment to cultural diversity and inclusiveness.

11. **Future Meeting.** The committee noted its next teleconference will be in late June.

12. **Adjournment.** The meeting adjourned at 1:52 p.m.

*Committee Chair:* Al Cureton, University of Northwestern, Upper Midwest Conference  
*Staff Liaisons:* Louise McCleary, Division III Governance  
\[Dan Dutcher, Division III Governance\]  
\[Eric Hartung, Research\]  
\[Jay Jones, Division III Governance\]  
\[Jeff Myers, Academic and Membership Affairs\]  
\[Jeff O’Barr, Administrative\]
NCAA Division III Strategic Planning and Finance Committee  
March 1, 2017, Meeting  

<table>
<thead>
<tr>
<th>Attendees:</th>
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</thead>
<tbody>
<tr>
<td>Corey Borchardt, Upper Midwest Athletic Conference</td>
</tr>
<tr>
<td>Sean Cain, SAAC representative, Adrian College</td>
</tr>
<tr>
<td>Gail Cummings-Danson, Skidmore College</td>
</tr>
<tr>
<td>Al Cureton, University of Northwestern, chair</td>
</tr>
<tr>
<td>Jeff Docking, Adrian College</td>
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<tr>
<td>Margaret Drugovich, Hartwick College</td>
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<tr>
<td>Shantey Hill, St. Joseph’s College</td>
</tr>
<tr>
<td>Brit Katz, Millsaps College, EX OFFICIO</td>
</tr>
<tr>
<td>Candice Poiss Murray, North Eastern Athletic Conference</td>
</tr>
<tr>
<td>Troy VanAken, Elmhurst College</td>
</tr>
<tr>
<td>Joseph Walsh, Great Northeast Athletic Conference</td>
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<tr>
<td>Brian Wigley, Shenandoah University</td>
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<table>
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<tr>
<th>Absentees:</th>
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</thead>
<tbody>
<tr>
<td>Robert Davis, University of Scranton</td>
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<tr>
<td>Dave Wolk, Castleton University</td>
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<thead>
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<th>NCAA Staff Support in Attendance:</th>
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<tr>
<td>Dan Dutcher, Jay Jones, Debbie Kresge and Louise McCleary.</td>
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<thead>
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<th>Other NCAA Staff Members in Attendance:</th>
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<tbody>
<tr>
<td>Brian Burnsed, Reed Fogle, Eric Hartung, Jeff Myers, Jeff O’Barr and Liz Suscha.</td>
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<td>Request Type</td>
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<tr>
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<tr>
<td>Team Sports</td>
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<td>Team Sports</td>
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<tr>
<td>Previously Approved Priorities</td>
</tr>
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</table>

**Per Diem**
- Team Sports: Per diem for hosts of nonpredetermined preliminary round ($30) $377,000
- Team Sports: Per diem for hosts of nonpredetermined preliminary round (increase by $5 to $35) $62,000
- All: Increase per diem to $95 $367,000
- All: Increase per diem to $100 $367,000

**Officiating**
- Football: National coordinator of officials $5,000
- Field Hockey: Per diem for joint championships with D1/DII $11,160

**Format change**
- Baseball: Championships format (add super regional round) $69,000
- Wrestling: Change at-large teams to full teams $28,000
- Wrestling: Increase committee members by two $6,320
- Wrestling: Mandate 2-day regionals as needed $18,000
- Women's S/D: Increase field size $86,000

**Total Previously Approved Priorities** $898,480

*yellow highlight = fund from surplus above and beyond mandated reserve*
## 2017-19 Division III Proposed Nonchampionships Budget

<table>
<thead>
<tr>
<th></th>
<th>2015-16 Budget</th>
<th>2015-16 Actual</th>
<th>Difference</th>
<th>2016-17 Year-to-date</th>
<th>2016-17 Year-to-date as Nov. 2016</th>
<th>2017-18 Budget</th>
<th>2018-19 Budget</th>
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<tbody>
<tr>
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<td>19,674</td>
<td>2,496,113</td>
<td>2,541,000</td>
<td>2,540,994</td>
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</table>

### Non-Championship Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>Budget 2015-16</th>
<th>Actual 2015-16</th>
<th>Difference</th>
<th>Budget 2016-17</th>
<th>Year-to-date as Nov. 2016</th>
<th>Budget 2017-18</th>
<th>Budget 2018-19</th>
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</thead>
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<tr>
<td>Strategic Initiative Conference Grants</td>
<td>2,541,000</td>
<td>2,521,326</td>
<td>19,674</td>
<td>2,496,113</td>
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<td>2,795,100</td>
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<tr>
<td>Other Division III Strategic Initiatives</td>
<td>2,541,000</td>
<td>2,521,326</td>
<td>19,674</td>
<td>2,496,113</td>
<td>6</td>
<td>2,795,100</td>
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<tr>
<td>Women &amp; Minority Intern Program</td>
<td>2,541,000</td>
<td>2,521,326</td>
<td>19,674</td>
<td>2,496,113</td>
<td>6</td>
<td>2,795,100</td>
<td>2,795,100</td>
</tr>
</tbody>
</table>

**Total Non-Championships Expenses**

| 2015-16 | 6,495,191 | 595,890 | 4,384,769 | 7,324,600 | 4,888,162 | 2,436,438 | 7,891,000 | 8,078,000 |

**Budget Notes:**

- **2015-16:**
  - **Strategic Initiative Conference Grants**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674
  - **Other Division III Strategic Initiatives**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674
  - **Women & Minority Intern Program**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674

- **2016-17:**
  - **Strategic Initiative Conference Grants**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674
  - **Other Division III Strategic Initiatives**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674
  - **Women & Minority Intern Program**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674

- **2017-18:**
  - **Strategic Initiative Conference Grants**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674
  - **Other Division III Strategic Initiatives**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674
  - **Women & Minority Intern Program**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674

- **2018-19:**
  - **Strategic Initiative Conference Grants**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674
  - **Other Division III Strategic Initiatives**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674
  - **Women & Minority Intern Program**
    - **Budget:** 2,541,000
    - **Actual:** 2,521,326
    - **Difference:** 19,674
### The National Collegiate Athletic Association

#### Division III Budget Projections

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<th>Year</th>
<th>Actual</th>
<th>Actual**</th>
<th>Budget</th>
<th>Projection</th>
<th>Division III 3.18% Revenue Allocation</th>
<th>Draw from DIII Reserve</th>
<th>Additional Revenue from Membership Dues Increase</th>
<th>Division III Other Revenue</th>
<th>Total Revenue</th>
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</thead>
<tbody>
<tr>
<td>2016-17</td>
<td>$1.7%</td>
<td>$1.7%</td>
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<tr>
<td>2017-18</td>
<td>$2.4%</td>
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<td>2018-19</td>
<td>$74%</td>
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### Expenses:

Championships Game Operations: 4,134,762
Championships Committee: 309,635
Championships Team Transportation: 9,107,272
Championships Per Diem: 6,117,300
Championships Overhead Allocation: 325,000

Total Championship Expenses: $19,993,969

Non-Championships Base Budget: 5,379,107
Non-Championships Overhead Allocation: 920,000

Total Non-Championships Expenses: $6,299,107

### Supplemental items:

Supplemental Championships Spending from reserve 2
Supplemental Non-Championships Spending from reserve

Total Supplemental Spending:

Division III Membership Dues Credit:

Total Division III Expenses: $26,293,076

### Net Change in Fund Balance:

$3,440,694

### Cash available in excess of reserve policy:

$8,937,568

### Notes:

1. Mandatory reserve is 50% of the annual DIII revenue allocation in cash beginning in fiscal year 2017-18. The division also holds a separate event cancellation insurance policy with a $5M limit.
2. Supplemental championships spending is earmarked for individual/team ground transportation and returning travel party sizes to 2013-14 levels. This supplemental spending would be evaluated first for elimination in the event of an operating deficit.
REPORT OF THE
NCAA DIVISION III MANAGEMENT COUNCIL

The Division III Management Council conducted its April 10-11 meeting in Indianapolis. Listed below are specific recommendations for review and consideration by the Presidents Council.

ACTION ITEMS

1. Blanket One-Time Preseason Practice Waiver for the 2017 Football Season.

   (a) **Recommendation.** That the Presidents Council approve a one-time blanket waiver to allow athletically-related activities, in the sport of football, during the two currently legislated administrative days (i.e., report, issue equipment, team pictures) for the 2017 football preseason (See Attachment).

   (b) **Effective Date.** Immediate.

   (c) **Rationale.** The Council discussed the establishment of a limited one-time blanket waiver that would allow institutions to start football preseason practice earlier. The waiver would help account for practice opportunities lost by eliminating traditional “two-a-day” practices per, “Interassociation Consensus: Year-Round Football Practice Contact for College Student-Athletes Recommendations.” The Council noted concerns with potential budgetary impact and competitive equity related to a waiver to extend the preseason. The recommended waiver would not permit institutions to provide expenses to football student-athletes earlier than is permitted under current legislation. The Council believes this approach does not incur additional costs, as football players are already on campus, and it would provide two practice opportunities that were lost with the elimination of traditional two-a-day practices (see Information Item No. 3 below) while limiting concerns related to competitive equity.

   (d) **Budget Impact.** None.

   (e) **Student-Athlete Impact.** Allows up to two additional opportunities that were otherwise eliminated under the new practice restrictions.

2. Legislation – Academic Misconduct – NCAA Bylaws 10.1 and 16.02.3.

   (a) **Recommendation.** That the Presidents Council sponsor 2018 NCAA Convention legislation to define and clarify member expectations when student-athletes are involved in academic misconduct.

   (b) **Effective date.** August 1, 2018.

   (c) **Rationale.** From the Interpretations and Legislative Committee recommendation, the Management Council noted that the current regulatory structure regarding academic misconduct is confusing, unclear and imprecise. By proposing legislation, appropriate revisions to the academic misconduct legislation would serve to benefit individual institutions and the Association as a whole. Under the current regulatory structure, it can be unclear when academic misconduct involving student-athletes falls within the
purview of the NCAA and when academic misconduct should be an institutional matter. The proposal would expand the application of academic misconduct legislation to any situation in which an institutional staff member is involved and replace the current academic extra benefit analysis with a specific and limited definition of impermissible academic assistance. In addition, legislation would require institutional policies and procedures regarding academic misconduct for the general student-body. The Council agreed that this type of legislative change is beneficial and will provide consistency across divisions.

(d) Budget impact. None.

(e) Student-athlete impact. None.

**NO ACTION REQUIRED**

The following Management Council actions do not require formal action and are being reported to the Presidents Council for informational purposes only.

1. **Strategic Planning and Finance Committee (SPFC).** [See Presidents Council Supplement No. 9] The Management Council approved the following SPFC recommendations for the 2017-19 budget biennium: (1) provide a one-year credit (2017-18) related to the membership dues increase; (2) change the Division III mandated reserve budget policy to a 50 percent cash reserve balance; (3) approve the Championship Committee’s proposed championships initiatives; and (4) approve the proposed nonchampionship initiatives.

SPFC also reminded the Council that it has started working with staff in the creation of a Division III membership-wide survey to be released in the spring of 2018. Every five years, a survey has been sent to the membership for feedback on a variety of key issues (e.g., membership, diversity and inclusion, identity, etc.).

2. **Graduate Transfers.** At the request of the Subcommittee for Legislative Relief, the Management Council discussed possible revisions to the waiver criteria related to eligibility of graduate/postbaccalaureate transfers. To allow for further consideration, the Council recommended the subcommittee formulate a proposal to amend current waiver criteria with the intent of permitting more Division III student-athletes to pursue a graduate degree and compete at the Division III institution of their choice, while still limiting transfers from Division I and II.

3. **Football Preseason Recommendations.** Consistent with the Interassociation Consensus Recommendations on Year-Round Football Practice Contact for College Student-Athletes released in January 2017, the Management Council approved noncontroversial legislation
to prohibit traditional two-a-day contact practices in football, effective with the 2017 season (See Supplement No. 04e). The Council directed staff to discuss the current legislated limitations on the walk-through sessions with the Sport Science Institute to identify any relevant clarifications and to determine if the current standards could be revised (e.g., use of football).

4. Football Playing and Practice Seasons Review. The Management Council received an update from the Playing and Practice Seasons Subcommittee (PPSS) indicating that, based on feedback from the Division III Football Committee, it has started to consider parameters for potential 2018 legislation related to football playing and practice seasons. The potential legislation will incorporate the Interassociation Consensus Recommendations on Year-Round Football Practice Contact for College Student-Athletes. PPSS will forward the football committee’s playing and practice season recommendations for feedback to Competitive Safeguards and Medical Aspects of Sports (CSMAS), Division III SAAC, Division III Commissioners, and the American Football Coaches Association (AFCA) Executive Advisory Group. The Council also noted the goal of consistent standards across the division related to comparable legislative concepts. Any 2018 recommended legislative proposals would be presented to the Council during its July meeting.

5. Competitive Safeguards and Medical Aspects of Sport (CSMAS). The Council received an update that CSMAS has recommended to the Board of Governors (BOG) that all items that fulfill any one of the following standards should be first reviewed by the BOG: (1) new scientific evidence, (2) impacts a core NCAA value (e.g., health and safety), (3) legal risk, or (4) reputational risk. The recommendation would make the BOG a formal endorsing body for relevant CSMAS actions.

6. Sport Science Institute (SSI) Updates. The Management Council received an update on the current SSI initiatives. Key updates include the following: (1) CSMAS is recommending a revision of the NCAA banned drug classes to align with the World Anti-Doping Agency (WADA) and anticipates a future legislative recommendation; (2) SSI is in the process of identifying the designated health care administrator on each campus (Division III passed legislation requiring this at the 2017 NCAA Convention); (3) In May 2017, SSI is hosting a Sleep Summit; (4) Mental health education and resources continues to be a priority and (5) SSI continues to develop unified standards of care.

7. Student-athlete Representation on Association-wide Committees. The Council approved noncontroversial legislation amending existing bylaws to specify that one student-athlete from each division shall serve as a voting member of the following Association-wide committees: Competitive Safeguards and Medical Aspects of Sport,
Committee on Women’s Athletics, Minority Opportunities Interest Committee, Olympic Sport Liaison Committee and Committee on Sportsmanship and Ethical Conduct. Currently the three-divisional student-athlete representatives on each of these five Association-wide committees have one joint vote.

8. **Management Council Leadership.** The Council agreed to create a subcommittee to review the current Management Council leadership election and succession process. The subcommittee will provide options to the Administrative Committee to consider in advance of the July Council meetings.

9. **Sports Wagering Sanctions.** The Management Council agreed to sponsor legislation for the 2018 NCAA Convention to eliminate the legislatively mandated penalty for sports wagering via the Internet, parlay card or with a bookmaker. The Council heard that the committee’s concern with the existing legislation is not necessarily in the nature of the withholding condition; rather, because the legislated penalty exists across all divisions and across all fact-specific scenarios, there is no opportunity to consider cases on an individual basis nor to consider mitigation submitted by a student-athlete or institution. Additionally, the legislated penalty does not allow institutions the opportunity to appeal. To promote increased fairness, the committee believes it is important to conduct a case-by-case review of these sports wagering violations and provide for an appellate opportunity, as is the case with all other student-athlete reinstatement requests. The committee would still have the opportunity to incorporate the existing legislated sanctions into the NCAA Division III Student-Athlete Reinstatement guidelines in order to recognize the severity of sports wagering violations. Finally, removing the legislated penalty allows Division III to independently assess its position on withholding conditions following a sports wagering violation, rather than relying on the existing penalty which is legislated across all three divisions. This proposal would not eliminate the prohibition on sports wagering; instead its focus is solely on the mandated penalty related to that infraction.

10. **Membership Committee.** The Membership Committee approved conference membership applications for a multisport conference, the American Collegiate Athletic Association, and two single sport ice hockey conferences, the Men’s United Hockey Conference and the Women’s United Hockey Conference. It noted that effective September 1, Delhi State University, Johnson and Wales University (Denver) and Mississippi University for Women will begin the Division III membership exploratory process. In addition, two institutions, Brevard College and Pfeiffer University, will begin the reclassifying process from Division II, while Dean College will begin the provisional process.
11. **Sportsmanship and Game Environment Working Group.** The Council heard that the working group has started its development of customer service standards with the Disney Institute. In February, select members traveled to the Disney Institute for the first phase of its partnership. Individuals received an intensive two-day training program that will continue with a second training in Indianapolis on April 18-19. The final training will occur in June at the Disney Institute where all 43 Division III conferences will have a representative. Staff anticipates the creation of web-based educational modules and a certification program that includes a train the trainer component by this summer.

12. **Technology Users Group.** The Management Council received an update that staff has begun a membership educational campaign on the new Eligibility Center (EC) registration process, which provides NCAA student ID numbers and facilitates the use of the NCAA’s free, online compliance forms. To date, 80 of the 450 Division III schools use the NCAA online compliance forms. Three related webinars are scheduled from early April to early May, as well as an educational session at the Regional Rules Seminars in May and June.
NCAA Division III – Football Preseason Practice Blanket Waiver

Current legislation permits institutions to issue equipment and take team pictures on the day before the first permissible practice date and allows institutions to provide expenses starting with a meal and lodging on the evening before this day. Athletically-related activity, however is prohibited on these two days and may not be conducted until the first permissible practice date.

For the 2017 football season only, Management Council (or Presidents Council) waives the prohibition of athletically-related activity on these two days. This waiver does not permit institutions to provide expenses to football student-athletes earlier than is already permitted. In granting the waiver, the Division III Management Council considered the following:

- The Interassociation Consensus Recommendations on Year-Round Football Practice Contact for College Student-Athletes include, among other things, recommendations to discontinue two-a-day practices, and provide one day off per week, resulting in potential lost practice opportunities;

- Allowing institutions to conduct athletically-related activity on the first day institutions are permitted to provide preseason expenses provides institutions the opportunity to engage in up to two additional practices to accommodate, in part, for lost practices due to implementing the recommendations;

- Since legislation currently allows institutions to provide expenses on these two days, the waiver provides additional practice opportunities while minimizing the financial impact on Division III institutions;

- This waiver is permissive and institutions would not be required to engage in athletically-related activity earlier than what is currently permissible; and

- The Division III governance structure will assess potential legislative changes for consideration at the 2018 NCAA Convention.

[Reference: NCAA Division III Bylaws 17.1.2 (general regulations for computing playing seasons) and 17.10.2.1 (first practice date)]
Legislative References

17.1.2 General Regulations for Computing Playing Seasons. In determining the length of an institution’s playing season, the following regulations shall apply: (Revised: 4/11/11 effective 8/1/11)

(a) Week. A week shall be defined by the institution as any consecutive seven-day period, regardless of the day on which the seven-day period begins. The playing season, or its segments (or periods in golf, rowing and tennis), shall consist of consecutive weeks. Practice or competition during any part of a week shall be counted as a full week (e.g., practice or competition during nine weeks and one day shall be counted as 10 weeks). An institution may not redefine its week except in the following circumstances:

1. During a segment (or period in golf, rowing and tennis) of the playing season, following a period of at least seven consecutive days that includes a vacation, final-examination period or holiday period during which no athletically related activities occur [see Bylaw 17.1.2-(d)]; or
2. Between the fall and spring period in golf, rowing and tennis and between segments of the playing season in other sports, provided the institution divides its practice and playing season into two distinct segments per Bylaw 17.1.1.2.

(b) Total Combined Length. The total number of weeks for both segments (or periods in golf, rowing and tennis) of a playing season combined shall not exceed the maximum permitted in a particular sport;

(c) Holiday, Vacation Periods. In traditional and nontraditional segments (or periods in golf, rowing and tennis), any practice or competition during published vacation and holiday periods during the academic year shall be counted as part of the playing season. If practice or competition is not scheduled during any full week (seven consecutive days) that includes a vacation or holiday period, it neither shall be counted as part of the playing season nor shall constitute a break in a segment (or period in golf, rowing and tennis) [see Bylaw 17.1.2-(a)-(1)];

(d) Final-Examination Periods;

1. Traditional Segment. Any practice or competition during a final-examination period during the academic year shall be counted as part of the playing season. If practice or competition is not scheduled during any full week (seven consecutive days) that includes a final-examination period, it neither shall be counted as part of the playing season nor shall constitute a break in a segment [see Bylaw 17.1.2-(a)-(1)].

2. Nontraditional Segment. An institution shall not conduct practice or competition during a final examination period. For any final-examination period of a regular academic term (e.g., winter quarter, spring semester), an institution may not conduct practice and competition five weekdays before the first day of the final-examination period. This period shall not be counted as part of the playing season nor shall constitute a break in the segment.

(e) Nontraditional Segment. The nontraditional segment shall be counted as part of the institution’s declared playing season, regardless of whether competition occurs during that segment; and

(f) Equipment Issue, Team Pictures.
(1) It shall be permissible to designate a single date for issuing equipment and for taking team pictures after the beginning of classes in the fall term or the day before the beginning of a segment or, in basketball and football, the day before the beginning of preseason practice.

(2) Exception for Sundays. If the day before the beginning of a segment is a Sunday, the member institution may designate the preceding Saturday for issuing equipment and taking team pictures.

17.10.2.1 First Practice Date. A member institution shall not commence official preseason football practice sessions for the varsity, junior varsity or freshman team before the date that will permit a maximum of 25 practice opportunities (see Bylaw 17.10.2.1.1) before its first scheduled intercollegiate game or before the Friday after the institution’s first contest (game) if the first contest is scheduled for a Thursday. (Revised: 1/10/89, 1/10/91 effective 8/1/92, 1/12/04, 1/9/06 effective 8/1/06, 1/17/15 effective 8/1/15)
ACTION ITEM

1. Legislative Items.
   - None.

2. Nonlegislative Items.
   a. 2017 Presidents Council Appointments.
      (1) **Recommendation.** Approve the following three presidents to fill vacancies effective June 2017:
         - Mary Beth Cooper, Springfield College [NEWMAC].
         - Stuart Dorsey, Texas Lutheran University [Southern Collegiate Athletic Conference].
         - Robert Lindgren, Randolph-Macon College [Old Dominion Athletic Conference].
      (2) **Effective Date.** June 2017.
      (3) **Rationale.** The Nominations Subcommittee recommends these candidates because of their effective service on the Presidents/Chancellor Advisory Group, their fulfillment of Presidents Council representational requirements and their interest in Council service.
         President Dorsey is fulfilling a term that expires January 2018; while Presidents Cooper and Lindgren are fulfilling terms that expire January 2019. All three presidents are eligible for reappointment.

   b. 2017 Presidents Council Chair.
      (1) **Recommendation.** Appoint Jeff Docking to serve as chair of the Presidents Council effective June 2017 to January 2019.
      (2) **Effective Date.** June 2017.
      (3) **Rationale.** President Docking has provided excellent service to the Presidents Council and related committees (e.g., Strategic Planning and Finance Committee) over the past years. The subcommittee extended his term by one year to allow him to continue in a leadership role on the Council during 2018.
During its September 2016 teleconference, the subcommittee discussed President Docking’s appointment to a leadership role following President Lemon’s departure. Due to the Board of Governors discussions on duties and composition being final in April, the subcommittee, along with current Presidents Council leadership, believes it is in the best interest of the Council to appoint President Docking as chair, effective June 2017. This would allow him to fulfill this leadership role for one and a half years.

INFORMATIONAL ITEMS

- Presidents Council Future Nominations. The subcommittee reviewed representational requirements for future Council vacancies in January 2018. The subcommittee will continue to consider potential nominees, especially presidents currently serving in the Division III governance structure.

Subcommittee Chair: Lex McMillan, Albright College, Middle Atlantic Conference
Staff Liaisons: Dan Dutcher; Louise McCleary; Jay Jones, Debbie Kresge and Sharon Tufano

<table>
<thead>
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<th>February 27, 2017</th>
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<tbody>
<tr>
<td><strong>Attendees</strong></td>
<td><strong>Absentees</strong></td>
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<td>Teresa Amott, Knox College</td>
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<td>Tom Foley, Mount Aloysius College</td>
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<td>Sue Henderson, New Jersey City University</td>
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<td>Rob Huntington, Heidelberg University</td>
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<td>Lex McMillan, Albright College</td>
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<td>Tori Murden McClure, Spalding University</td>
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<td>Elsa Nunez, Eastern Connecticut State University</td>
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<td>Zorica Pantic, Wentworth Institute of Technology</td>
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</tbody>
</table>

Other NCAA Participants:
Dan Dutcher, Jay Jones, Debbie Kresge, Louise McCleary and Sharon Tufano
Jay Jones, NCAA
Debbie Kresge, NCAA
Louise McCleary, NCAA
Sharon Tufano, NCAA
Congressional Overview

The 115th Congress convened on January 3, 2017, with Republicans holding the majority in both the Senate and the House. On January 20, 2017, President Donald Trump was sworn in as the 45th President of the United States. During the early stages of the Administration, a significant amount of time has been devoted to completing the confirmation process for President Trump’s cabinet appointments and Supreme Court nominee. The White House and the majority in Congress have also devoted a significant amount of time to repealing and replacing the Affordable Care Act and issues related to border security. With the Republican health care bill now pulled from consideration, tax reform is expected to be the next area of focus.

While Congress has a full agenda and a number of key priorities, Members have continued to display an interest in amateur and professional athletics. During the first quarter of the year Members have discussed a range of issues including doping in international sports, concussions and sexual assault prevention within amateur athletic governing bodies that fall under the Olympic and Amateur Sports Act.

Federal Issues

Sports Medicine Licensure Clarity Act

On January 5, 2017, Rep. Brett Guthrie (R-KY) introduced H.R. 302, the Sports Medicine Licensure Clarity Act of 2017. H.R. 302 would allow sports medicine professionals traveling with teams across state lines to remain covered by their medical liability insurance. The bill would eliminate ambiguities with current law that place sports medicine professionals at risk of personal liability when providing care to athletes outside of their home state. A similar proposal was passed by the House during the 114th Congress.

Shortly after introduction, H.R. 302 was passed by the House of Representatives on January 9, 2017. The bill has been assigned to the Senate Committee on Health, Education, Labor, and Pensions. The NCAA has been supportive of this measure and will continue to work with Rep. Guthrie’s office and a wide range of medical organizations to seek final passage of H.R. 302.

National Labor Relations Board

On January 31, 2017, National Labor Relations Board Counsel, Robert F. Griffen, issued a non-binding memo on the status of student-athletes under the National Labor Relations Act (NLRA). The memo concluded that scholarship football players at Division I FBS private sector colleges and universities are employees under the NLRA. While concerning, the memo does not affect the original Northwestern ruling and does not give football student-athletes at private Division I institutions the right to collectively bargain.

Shortly after the memo was issued, a strongly worded press statement was released by Rep. Virginia Foxx, Chair of the House Committee on Education and the Workforce, and Rep. Tim Walberg (R-MI), Chair of the House Education and the Workforce Subcommittee on Health, Employment, Labor, and Pensions. The statement noted that concluding that Division I scholarship football players at private institutions are employees, would have devastating consequences for students and academic institutions. The statement also called for the general counsel to resign if he was unwilling to rescind this memo.
The NCAA government relations office will continue to closely monitor any future efforts to identify student-athletes as employees. NCAA staff will continue to share information with key congressional staff related to a range of student-athlete well-being issues.

**Sports Betting**

On February 1, 2017, Rep. Frank LoBiondo (R-NJ) and Rep. Frank Pallone (D-NJ) authored measures that would expand legalized sports betting in the United States. Rep. LoBiondo introduced H.R. 783, the Sports Gaming Opportunity Act of 2017. The measure would provide states with a four-year window to enact laws allowing sports betting within their borders. Rep. Pallone introduced H.R. 784, the New Jersey Betting and Equal Treatment Act of 2017. The proposal would exempt New Jersey from the Professional and Amateur Sports Protection Act (PASPA) and allow the state to legally conduct sports betting within its borders. Both bills have one cosponsor and have been referred to the House Judiciary Subcommittee on Crime, Terrorism, Homeland Security, and Investigations.

Similar proposals were previously introduced during the 114th Congress. The bills have not seen any legislative activity and the NCAA office of government relations staff is closely monitoring any future movement.

**State Issues**

**Gender Identity/Bathroom Bills**

The North Carolina legislature passed HB 2 on March 23, 2016. Since passage, HB 2 has been a source of debate within the legislature, the business community and among citizens of the state. On numerous occasions the North Carolina General Assembly has unsuccessfully attempted to either repeal HB 2 or achieve a compromise.

In the state of Texas, Senate Bill 6 was filed in the Texas Senate on January 5, 2017. The bill, sponsored by Texas State Senator Lois Kolkhorst (R), is different from HB 2 in some aspects. However, the proposal has garnered similar concern and attention from the business community. SB 6 passed the Texas Senate on March 15, 2017 and has been moved to the Texas House of Representatives. The Speaker of the House has suggested that the bill is not a priority for him.

The NCAA office of government relations has been diligent in following the progression of HB 2 and similar bills in other states. The office will continue to monitor these proposals to ensure the Association is knowledgeable of the changing legislative actions.

**Daily Fantasy Sports**

Due to the potential negative impact on the well-being of student-athletes and the integrity of competition, the NCAA has been working with the membership and others to ensure that any enacted legislative proposal includes a carve-out prohibiting daily fantasy sports contests involving college, high school, or youth athletes. Of the nine states that have enacted daily fantasy sports regulatory bills last year, all but one has included the student sports carve-out. This year, nearly 20 states have considered bills to regulate daily
fantasy sports and the majority of these proposals have included the carve out. The NCAA office of government relations will continue to closely monitor this important issue throughout the 2017 legislative session.

**Student-Athlete Health and Well-Being Legislation**

Throughout this year, legislation has been introduced that would address a range of concerns related to the care received by student-athletes and their overall health and safety.

On February 17, 2017, California State Assemblywoman Lorena Gonzalez Fletcher (D) introduced AB 1435. This bill would establish the Athlete Protection Act, which would create the Athlete Protection Commission to oversee the health and safety regulations for college and university athletes participating in intercollegiate athletic programs offered by California institutions of higher education. Additionally, earlier this year Connecticut Representatives Matthew Lesser (D) and Patricia Dillon (D) proposed a similar bill, HB 6870 that would also create an Athletic Protection Commission seeking to protect the health and safety of college athletes by, among other things, developing guidelines, issuing best practices, and investigating complaints.

On March 21, 2017, North Carolina SB 335 was filed, which would create the Legislative Commission on the Fair Treatment of College Student-Athletes. The proposal, sponsored by North Carolina State Senators Warren Daniel (R), Dan Bishop (R) and Jeff Tarte (R), seeks to form a Commission to examine and propose legislation on various issues related to collegiate athletics, including health insurance for student-athletes, sports injuries and non-sports injuries, unionization, and profit-sharing for student-athletes.

The NCAA office of government relations will continue to work with member institutions and other interested parties to address and monitor legislation that could affect how colleges and universities maintain their athletic programs.

**Higher Education Associations**

NCAA government relations staff continues to build strong relationships with various higher education associations. The American Council on Education (ACE), the Association of American Universities (AAU), the Association of Public and Land-grant Universities (APLU), and the National Association of Colleges and University Business Officers (NACUBO) among others, continue to provide guidance and support on issues of common interest. The NCAA government relations staff looks forward to continuing these mutually beneficial relationships to better formulate and further the NCAA's legislative goals.